

**Criteria for Shareholders to Propose Candidates for Election as Directors of the Company in Advance
for the 2027 Annual General Meeting of Shareholders**

1. Rationale

Matching Maximize Solution Public Company Limited (the “Company”) allows shareholders to propose candidates for consideration for election as directors of the Company in advance as part of the Company’s good corporate governance practices. This is intended to demonstrate the Company’s commitment to treating all shareholders fairly and equitably.

In addition, to ensure clear and transparent procedures and criteria for the consideration process, the Company has established the Criteria for Shareholders to Propose Candidates for Election as Directors of the Company in Advance for the 2027 Annual General Meeting of Shareholders. The criteria are intended to facilitate the selection of qualified and suitable candidates to serve as directors of the Company and to enable them to perform their duties effectively for the maximum benefit of the Company and all stakeholders.

2. Definitions

“**Company**” means Matching Maximize Solution Public Company Limited.

“**Board of Directors**” means the Board of Directors of Matching Maximize Solution Public Company Limited.

“**Director**” means a director of Matching Maximize Solution Public Company Limited.

3. Qualifications of Shareholders Eligible to Propose Candidates for Election as Directors

3.1 The proposer must be a shareholder of the Company. A proposal may be made by an individual shareholder or by a group of shareholders acting collectively.

3.2 The shareholder or shareholders collectively must hold shares representing not less than 5 percent of the total voting rights of the Company as of the date on which the candidate is proposed for consideration for election as a director.

4. Qualifications and Prohibited Characteristics of Candidates Proposed for Election as Directors

4.1 The candidate must possess all qualifications and must not have any prohibited characteristics under the Public Limited Companies Act, the Securities and Exchange Act, and the Company’s good corporate governance principles.

4.2 The candidate must possess knowledge and capabilities and be able to exercise independent judgment in performing the duties of a director, with responsibility, due care, and integrity in accordance with the fiduciary duty.

- 4.3 The candidate must be fully prepared and able to devote sufficient time to perform the duties of a director, attend Board of Directors' meetings regularly, prepare adequately in advance of each meeting, and contribute constructively to discussions. The candidate must also be candid and willing to express appropriate opinions during meetings.
- 4.4 The candidate must possess knowledge, capabilities, or significant experience that would be beneficial to the Company's business.
- 4.5 The candidate must not hold directorships in listed companies in excess of the number prescribed under the Company's policy.
- 4.6 The candidate must not be a person prohibited from serving as a director under the requirements prescribed by relevant government authorities, or possess any characteristics indicating a lack of suitability to be entrusted with the management of a business in which the public holds shares.

In the case of a candidate proposed for election as an Independent Director, the candidate must additionally specify and certify that he or she possesses the qualifications and does not have any prohibited characteristics prescribed by the criteria of the Securities and Exchange Commission and the Stock Exchange of Thailand.

5. Procedures for Proposing and Considering Candidates

- 5.1 Shareholders who meet all the qualifications specified in Section 3 may propose candidates for consideration for election as directors by completing the "Form for Proposing Candidates for Consideration for Election as Directors at the 2027 Annual General Meeting of Shareholders". The proposed candidate is also requested to complete the "Candidate Information form for Consideration for Election as a Director at the 2027 Annual General Meeting of Shareholders", together with all relevant supporting documents, and submit them to the Company Secretary by email at corporate_secretary@mmsbangkok.com, or deliver them to the Company by December 31, 2026, at the following address:

Company Secretary
Matching Maximize Solution Public Company Limited
998/3 Building 7, 3rd Floor, Phaholyothin Road, Chom Phon,
Chatuchak, Bangkok 10900

- 5.2 In the case where two or more shareholders jointly propose a candidate and collectively meet the qualifications specified in Section 3, each shareholder must complete and sign the "Form for Proposing Candidates for Consideration for Election as Directors at the 2027 Annual General Meeting of Shareholders" as evidence of the proposal. The completed forms and evidence of shareholding of all proposing shareholders shall be compiled and submitted to the Company

Secretary as one set, together with the documents of the proposed candidate as required under these criteria.

- 5.3 In the case where an individual shareholder or a group of shareholders proposes more than one candidate for election as directors, a separate “Form for Proposing Candidates for Consideration for Election as Directors at the 2027 Annual General Meeting of Shareholders” must be completed for each proposed candidate, duly signed as evidence, together with evidence of shareholding of the proposing shareholder(s) and the documents of each proposed candidate as required under these criteria.
- 5.4 The Company Secretary shall conduct an initial review and screening of the proposal and submit the matter to the Nomination and Remuneration Committee for further consideration, as follows:
- (1) If the information or supporting documents submitted by the shareholder are incomplete or inaccurate, the Company Secretary shall notify the shareholder by January 8, 2027, so that the shareholder may make the necessary corrections and submit the original documents to the Company by January 15, 2027. If the shareholder fails to make the necessary corrections within the specified period, the Company Secretary shall submit the matter to the Board of Directors for consideration in accordance with these criteria.
 - (2) If the proposed candidate does not possess all the qualifications or has any prohibited characteristics specified in Section 4, or if the proposing shareholder does not meet all the qualifications specified in Section 3, the Company Secretary shall prepare the results of the review and submit its recommendation to the Nomination and Remuneration Committee for consideration.
 - (3) For proposals that do not fall under Section 5.4(1) or Section 5.4(2), the Company Secretary shall compile the proposals and submit them to the Nomination and Remuneration Committee for consideration.
- 5.5 The Nomination and Remuneration Committee shall review the suitability of the proposed candidate and submit its recommendation to the Board of Directors for consideration.
- 5.6 The Board of Directors shall consider the suitability of the proposed candidate based on the candidate's qualifications, experience, knowledge, capabilities, readiness to perform the duties, and the benefits to be received by the Company and its shareholders. The resolution of the Board of Directors shall be in accordance with applicable laws, the Company's Articles of Association, and relevant rules and regulations.
- 5.7 Candidates approved by the Board of Directors shall be included in the agenda of the shareholders' meeting, together with the Board of Directors' opinion.
- 5.8 If the Board of Directors resolves not to consider or not to propose the candidate for election, the Company shall inform the shareholders' meeting of such decision and provide detailed reasons for the rejection.

6. Form for Proposing Candidates for Consideration for Election as Directors

The “Form for Proposing Candidates for Consideration for Election as Directors at the 2027 Annual General Meeting of Shareholders” shall be used as attached to these criteria.

7. Candidate Information Form for Consideration for Election as a Director

The proposed candidate shall complete and certify the information provided in the “Candidate Information form for Consideration for Election as a Director at the 2027 Annual General Meeting of Shareholders” as attached to these criteria.

**Form for Proposing Candidates for Consideration for Election as Director
at the 2027 Annual General Meeting of Shareholders
Matching Maximize Solution Public Company Limited**

1. Shareholder's General Information

Name (Mr. / Mrs. / Ms. / Company / Others and Surname): _____

Current/Contact Address:

No.: _____ Village/ Building: _____

Moo: _____ Soi: _____ Road: _____

Sub-District: _____ District: _____ Province: _____

Postal Code: _____ Country: _____

Telephone: _____ E-mail: _____

Address in a foreign country: (For non-Thai nationals, please provide an address where you can be contacted overseas.)

2. Shareholding

Number of Shares: _____ Shares, Representing: _____ % of the total voting rights of the Company

As of the date of proposing the candidate for consideration for election as a director _____

3. Proposed Candidate(s):

I/We hereby propose the following person(s) for consideration for election as director(s) of the Company:

1. _____

2. _____

3. _____

4. Supporting Documents to be Submitted by the Shareholder

4.1 Proof of Shareholding

A certificate issued by a securities company, or other evidence issued by Thailand Securities Depository Co., Ltd. (TSD), the Stock Exchange of Thailand, a custodian, or a copy of the share certificate, duly certified as a true copy.

4.2 Proof of Identification

4.2.1 For an individual: A copy of the national identification card* or passport (for foreign nationals), duly certified as a true copy.

4.2.2 For a juristic person: A copy of the juristic person's certificate of incorporation/registration and a copy of the national identification card* or passport (for foreign nationals) of the authorized director who signs this proposal form, duly certified as true copies.

4.2.3 In the event that the shareholder has changed their title, first name, or surname, supporting evidence of such change shall be provided to the extent necessary for verification of identity.

** Please redact religious information appearing on the copy of the identification card and affix your signature to the copy.*

5. Certification and Personal Data Protection

I/We hereby certify that all information provided above, the proof of shareholding, and all supporting documents submitted herewith are complete, accurate, and true in all respects. I/We further certify that I/we possess all qualifications in accordance with the criteria prescribed by the Company, including holding, in aggregate, not less than 5% of the total voting rights of the Company as of the date of proposing the candidate for consideration for election as a director.

I/We acknowledge that the Company will collect, use, and disclose personal data to the extent necessary for the purposes of verifying qualifications, considering the proposal of candidates for election as directors, preparing reports and documents relating to the Annual General Meeting of Shareholders, and complying with applicable laws and the Company's duties as a listed company.

The Company may disclose personal data to the extent necessary to shareholders, advisors, government authorities, regulatory authorities, the Stock Exchange of Thailand, and other relevant persons or entities as required or permitted by law.

Details regarding the collection, use, and disclosure of personal data, including the data retention period, data subject rights, and contact details of the Data Controller/Data Protection Officer, are available in the Company's Privacy Notice at <https://www.matchinggroup.com/en/privacy/privacy-notice>

Signature: _____ Shareholder

(_____)

Date: _____

Candidate Information form for Consideration for Election as a Director
at the 2027 Annual General Meeting of Shareholders
Matching Maximize Solution Public Company Limited

Color Photo
2"

1. General Information of the Proposed Candidate

- (1) Name-Surname (in English): _____ (Former Surname: _____)
- (2) Identification Card No. / Passport No. _____
- (3) Date of Birth: _____ Age: _____ Year _____
- (4) Nationality: _____
- (5) Marital Status () Single () Married () Divorced
- (6) Spouse's Name-Surname: _____ (Former Surname) _____

2. Current Address

- (1) Business Address Name: _____
 No.: _____ Soi: _____ Road: _____
 Sub-District: _____ District: _____
 Province: _____ Tel.: _____
- (2) Residential Address No.: _____ Soi: _____ Road: _____
 Sub-District: _____ District: _____
 Province: _____ Tel.: _____
- (3) Address in a foreign country: (For a person who is not a Thai national, please provide an overseas address where the person can be contacted.)

3. Professional Qualifications

- (1) Educational Qualifications

<u>Educational Institution</u>	<u>Degree and Major</u>	<u>Year of Graduation</u>
_____	_____	_____
_____	_____	_____

(2) Training Courses or Seminar Relevant to Serving as a Director of a Listed Company

Course NameCourse OrganizerYear Attendance

4. Work Experiences to DatePeriod (B.E.)Name of OrganizationType of BusinessPosition

5. Current Position and Responsibilities

6. Shareholding in Matching Maximize Solution Public Company Limited

As of the date on which the candidate is proposed for consideration for election as a director

The proposed candidate holds ordinary shares in the Company in the amount of: _____ shares

Spouse holds ordinary shares in the amount of: _____ shares

Minor children and legally adopted children:

(1) Name _____ Holds ordinary shares in the amount of _____ shares

(2) Name _____ Holds ordinary shares in the amount of _____ shares

7. Position Held, Shareholdings, and Relationships with the company**7.1 Positions Held in Listed Companies and Other Juristic Persons**

Please specify any positions held as a director, executive, or person having controlling power in listed companies and other juristic persons.

Name of Juristic PersonType of BusinessPositionSince (Year)

7.2 Shareholdings in Other Juristic Persons

Please specify any other juristic persons in which the proposed candidate, his/her spouse, or minor children collectively hold more than 10 percent of the total shares.

<u>Name of Juristic Person</u>	<u>Type of Business</u>	<u>Shareholding (%)</u>	<u>Number of Shares</u>	<u>Since (Year)</u>

7.3 Relationship with the Company

Please specify any relationship or interest with the Company, its subsidiaries, directors, executives, major shareholders, and controlling persons, if any.

7.4 Interests in or Businesses Competing with the Group

Please specify any interests, positions held, or business activities that may give rise to a conflict of interest or compete with the business of the Company or its subsidiaries, if any.

8. Material Litigation, Judgments, or Administrative Orders

Please provide details only of material litigation, judgments, or administrative orders that may have a material bearing on the candidate's qualifications, integrity, credibility, or ability to perform the duties of a director, including any final judgment or administrative order relating to serving as a director or executive.

<u>Case</u>	<u>Case no</u>	<u>Claim Amount</u>	<u>Allegation</u>	<u>Type of Case</u>	<u>Court</u>	<u>Status (Plaintiff</u>
<u>Outcome</u>			<u>/ Offense</u>	<u>(Civil / Criminal</u>		<u>/ Defendant /</u>
				<u>/ Bankruptcy)</u>		<u>Petitioner)</u>

9. Certification of Qualifications in the case of a Candidate Proposed as an Independent Director

☐ I wish to be considered for appointment as an Independent Director.

I hereby certify that I possess the qualifications and do not have any prohibited characteristics prescribed under the applicable criteria for Independent Directors as stipulated by the Securities and Exchange Commission, the Stock Exchange of Thailand, and applicable laws and regulations.

☐ I do not wish to be considered for appointment as an Independent Director.

10. Supporting Documents

- (1) Evidence of educational qualifications.
- (2) A copy of the identification card* or a copy of the passport in the case of a foreign national, duly certified as a true copy.
- (3) Evidence of any change of title, first name, or surname, if any.
- (4) Evidence of shareholding in the Company, if any.

The Company may request any other documents it deems necessary for the purpose of verifying the candidate's qualifications, on a case-by-case basis, to the extent necessary.

**Please redact religious information appearing on the copy of the identification card and affix your signature to the copy.*

11. Certification and Personal Data Protection

I, (Mr./Mrs./Ms.) _____, am the person proposed for consideration for election as a director of Matching Maximize Solution Public Company Limited.

I hereby consent to and acknowledge this nomination and certify that all information provided above and all supporting documents submitted herewith are complete, accurate, and true in all respects.

I acknowledge that the Company will collect, use, and disclose my personal data to the extent necessary for the purposes of verifying my qualifications, considering my nomination for election as a director, preparing reports and documents relating to the Annual General Meeting of Shareholders, and complying with applicable laws and the Company's duties.

The Company may disclose my personal data to the extent necessary to shareholders, advisors, government authorities, regulatory authorities, the Stock Exchange of Thailand, and other relevant persons or entities as required or permitted by law.

Details regarding the collection, use, and disclosure of personal data, including the data retention period, data subject rights, and contact details of the Data Controller/Data Protection Officer, are available in the Company's Privacy Notice at: <https://www.matchinggroup.com/en/privacy/privacy-notice>

Signature _____ Proposed Candidate

(_____)

Date: _____