

(Translation)

**Minutes of the 2026 Annual General Meeting of Shareholders of
Matching Maximize Solution Public Company Limited (the “Company”)**

Date, Time and Place

The Meeting was held on 29 April 2026 at 10.00 a.m. at Ratchadamnoen Room, Royal Princess Hotel Larn Luang, Bangkok, 269 Larn Luang Road, Pomprab, Bangkok 10100. The Company has recorded the proceedings of this meeting as a video.

Directors/ Executives present at the Meeting

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| 1. | Mr. Poomchai Wacharapong | Director |
| 2. | Yaowalak Poolthong, Ph.D. | Director |
| 3. | Mr. Neil Wayne Thompson | Director |
| 4. | Mr. Komkrit Sirirat | Director |
| 5. | Mr. Chayanont Ulit | Director and Chief Executive Officer |
| 6. | Mr. Akarat Na Ranong | Independent Director and Chairman of Audit Committee |
| 7. | Mr. Chatrapee Tantixalerm | Independent Director and Audit Committee |
| 8. | Mr. Kamol Ratanachai | Independent Director and Audit Committee |

Directors/ Executives absent at the Meeting

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| 1. | Mr. Sansrit Yenbamrung | Chairman of the Board of Directors |
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At present, the Company has a total of 9 directors. There were 8 directors having attended the 2026 Annual General Meeting of Shareholders.

Auditor and Legal Counsel in attendance

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| 1. | Ms. Rodjanart Banyatananusard | Auditor from PricewaterhouseCoopers ABAS Limited |
| 2. | Ms. Pompilai Kosolprapha | Legal Advisor from Siam Premier International Law Office Limited |

Before the commencement of the Meeting, Mr. Nanat Sonsa-ad, the Company Secretary (the “**Secretary**”), informed the Meeting that Mr. Sansrit Yenbamrung, the Chairman of the Board of Directors, was unable to attend the Meeting due to other commitments. In this regard, pursuant to the Company’s Articles of Association and the Public Limited Companies Act B.E. 2535 (1992) (as amended), which provide that, in the absence of the Chairman of the Board or where the Chairman is unable to perform his duties, the Vice Chairman shall preside over the Meeting. If there is no Vice Chairman, or if the Vice Chairman is unable to perform such duties, the shareholders attending the Meeting shall elect one shareholder to act as the Chairman of the Meeting. As the Company does not have a Vice Chairman position, the shareholders were therefore required to elect a Chairman for the Meeting. Accordingly, the Company Secretary requested the shareholders to nominate one shareholder to serve as the Chairman of the Meeting.

Miss Thanawan Hinmai, a shareholder, nominated Mr. Poomchai Wacharapong, who is both a shareholder and a director of the Company, to serve as the Chairman of the Meeting.

The Secretary then asked the Meeting whether any shareholder objected to the nomination. As no shareholder raised any objection, the Meeting was deemed to have approved the proposal.

The Secretary informed the Meeting that, since there was no objection from any shareholder, the Meeting resolved that to appoint Mr. Poomchai Wacharapong to serve as the Chairman of the Meeting in place of Mr. Sansrit Yenbamrung, who was unable to attend the Meeting on this occasion. The Secretary then invited Mr. Poomchai Wacharapong to assume the chairmanship of the Meeting and declare the Meeting open.

Mr. Poomchai Wacharapong, the shareholder elected to serve as the Chairman of the Meeting (the “**Chairman**”), declared the meeting open and appointed Mr. Nanat Sonsa-ad, the Company Secretary, to act as the Secretary of the Meeting. The Chairman further assigned Mr. Chayanont Ulit, Director and Chief Executive Officer, to jointly conduct the meeting together with the Secretary.

The Secretary informed the Meeting that there were 13 shareholders attending the Meeting in person holding a total of 221,109 shares and 39 shareholders attending the Meeting via proxy holding a total of 663,907,412 shares whereby there were a total of 52 shareholders attending the Meeting constituting a total of 664,128,521 shares or 84.9673 percent of all the issued shares of the Company (there were a total of 781,628,733 issued shares of the Company), thereby forming a quorum under the Company’s Article of Association. After the Meeting was declared open, there were additional shareholders and proxies who came to register for Meeting attendance resulting in a total attendance of 55 persons holding a total of 664,128,610 shares or 84.9673 percent of total issued shares of the Company.

The Secretary has explained the voting procedure in each agenda as follows:

1. One share is entitled to one vote. Thus, each shareholder has votes in accordance with the shares held or by proxy.
2. Shareholder who has special interests on a given agenda has no right to cast the vote on such agenda. However, in the agenda on an appointment of the director; all shareholders can cast their votes without being regarded as constituting special interests. Furthermore, for the Good Corporate Governance Principles, in Agenda 6 on consideration and approval of the directors’ remuneration, the Director who is a shareholder of the Company and has attended this Meeting had cast his/her abstention vote in advance.
3. In each agenda, the Secretary will ask whether there is any shareholder who disapproves and abstains from voting. If there is no disapproving or abstaining vote, the Secretary will conclude the resolution in such agenda as approved with unanimity. Should any shareholders wish to disapprove or abstain from voting, they are required to mark on the voting ballot given during the registration procedure before the Meeting starts. In this regard, the shareholder shall mark a cross sign in the slot and raise their hands so that the officers can collect such voting ballots for voting collection. For shareholders who do not disapprove or abstain from voting, it shall be deemed that such shareholders approve the proposed agenda and do not require marking on the voting ballot. The Company will take disapprove and/or abstain from voting to deduct from the total vote of shareholders attending the Meeting to conclude the resolution in such agenda. For the shareholders who do not return the disapproving or abstaining vote ballots to the officers, the Company will deem that such shareholders have approved the proposed agenda.

However, for the Good Corporate Governance Principles of the Stock Exchange of Thailand, in Agenda 5 on the appointment of directors replacing those who retire by rotation; the shareholders who wish to approve, disapprove, or abstain from voting are requested to cast their votes in the given voting ballot and return the vote ballots to the officers for voting collection.

The following voting ballot shall be deemed voided:

- (1) Voting ballot marked in more than one slot;
- (2) Voting ballot with any cross out with no certified signature; and
- (3) Voting ballot with mark but with no certified signature;

4. For the proxy whom the grantor indicated the approving, disapproving, or abstaining votes on any agenda in the proxy form, the proxy is not required to vote in the voting ballot. The Company will count the votes as appeared in the proxy form. Meanwhile, for the proxy whom the grantor did not indicate the votes in the proxy form, the proxy shall cast his/her votes in each agenda as if the shareholder attending the Meeting in person.
5. The Secretary will inform the Meeting for the conclusion of voting result in each Agenda, whereby the voting result shall be total votes of the latest number of shareholders attending the Meeting in person or via proxy of each agenda.
6. The resolutions of the Meeting consist of the following votes:
Agenda 1, 3, 4, 5, 7 and 8, to be approved by a simple majority of the total number of votes of the shareholders attending and casting their votes at the Meeting;
Agenda 6 to be approved by not less than two-thirds of the total number of votes of the shareholders attending the Meeting;
Agenda 9 to be approved by not less than three-fourths of the total number of votes of the shareholders attending the Meeting and entitled to vote; and
Agenda 2 as a matter for acknowledgement for which no voting is required.

In this regard, the Company invited Ms. Pornpilai Kosolprapha, an Independent Legal Counsel, to verify the voting procedure together with OJ International Company Limited.

The Secretary then proposed that the Meeting consider the following agenda items:

Agenda 1 To consider and adopt the Minutes of the 2025 Annual General Meeting of Shareholders held on 29 April 2025

The Secretary proposed the Meeting to consider and adopt the Minutes of the 2025 Annual General Meeting of Shareholders held on 29 April 2025, the copy of which was sent to the shareholders together with the notice of this Meeting. Also, the Board of Directors considered that the Minutes of the 2025 Annual General Meeting of Shareholders was correctly recorded therefore it is appropriate to propose to the Meeting to approve such Minute.

The secretary asked shareholders if they had any questions or suggestions, no shareholders or proxies raised any questions or comments.

Resolution: The Meeting resolved by unanimous vote that the Minutes of the 2025 Annual General Meeting of Shareholders held on 29 April 2025 be adopted as proposed in all respects with the votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,128,521	100.0000
Disapproved	0	0.0000
Abstained	0	-
Void Ballot	0	0.0000

Agenda 2 To acknowledge the Company’s operating results for the year 2025

The Secretary requested Mr. Chayanont Ulit, Director and Chief Executive Officer, to report the operating results of the Company for 2025 to the Shareholders’ Meeting, which could be summarized as follows:

Due to external factors, 2025 was considered a challenging year for the Group. The report under this agenda item is divided into two parts: (i) the operating results of each business segment for the year 2025, and (ii) an analysis of the challenges and business outlook for 2026.

Overall, the Group recorded total revenue of THB 292.06 million for 2025, representing a decrease from total revenue of THB 472.64 million in 2024. The Group also reported a net loss of THB 50.88 million for 2025. The primary cause was the slowdown in global film production projects. During 2023 - 2024, Thailand was regarded as a major destination for international film productions, including the television series *Alien: Earth* and *The White Lotus*, as well as the motion picture *Jurassic World Rebirth*. In contrast, during 2025, no major international film productions were filmed in Thailand due to three negative factors affecting the decision-making of foreign clients, as follows:

- (1) **The “Made in USA” policy of the United States**, which imposes tariffs of up to 100% on films produced outside the United States, resulting in major Hollywood studios delaying their investment;
- (2) **The competition between Netflix and Paramount to acquire Warner Bros. Discovery**, which caused other film producers to delay their investments pending the outcome of the acquisition of Warner Bros. Discovery; and
- (3) **Delays in the implementation of government financial support measures (Cash Rebates)**, resulting in a loss of confidence among international film production crews and the relocation of production bases to other countries.

The operating results of each business segment for the year 2025 are summarized as follows:

- (1) **Equipment rental services business** which is operated by Gearhead Company Limited (“**Gearhead**”), recorded a decrease in revenue from THB 358.03 million in 2024 to THB 240.28 million in 2025, resulting in a net loss of THB 42.28 million. Gearhead was directly affected by the decline in international film productions. Revenue from foreign clients decreased by 55.40%, while revenue from domestic television dramas declined by 35.42% due to reduced television drama production by digital TV operators. Nevertheless, revenue from the advertising and domestic film sectors remained stable and experienced slight growth of 0.30%. In addition, Gearhead reduced investment in new equipment purchases in order to maximize cash flow management efficiency;
- (2) **Studio rental services business** which is operated by The Studio Park (Thailand) Company Limited (“**Studio Park**”), generated total revenue of THB 40.53 million in 2025, decreasing from THB 67.28 million in 2024, and resulting in a net loss of THB 24.33 million due to the decline in international film productions. However, Studio Park continues to maintain full operational readiness in terms of facilities, including five sound stage studios and surrounding production areas capable of supporting all forms of production and filming on a fully integrated basis. Studio Park also maintains comprehensive supporting facilities and remains well-positioned to capitalize on future market recovery opportunities; and
- (3) **The Content production business** which is operated by the Company, which has adapted to new market trends such as *Boys’ Love (BL)* series and vertical-format series, thereby enhancing the Company’s recognition as a modern and high-quality content producer. In addition, the Company also provides event production services for major events, such as the “*Songkran Colorful Lat Krabang*” festival.

The business outlook for 2026 remains challenging and is expected to continue facing two key issues: (1) global political conditions and protectionist policies from the United States, which is the primary factor causing foreign studios to delay investment decisions; and (2) an energy crisis arising from conflicts in

the Middle East, resulting in a surge in crude oil prices, which in turn increases transportation costs for equipment and causes foreign production studios to further postpone filming decisions.

For its 2026 strategic plan, the Company will focus on cost reduction measures, including (a) organizational restructuring and workforce management to align with business conditions, (b) forming strategic partnerships to share resources in order to reduce cash outflows for new equipment investment, and (c) reducing expenses such as depreciation and maintenance costs. These cost reduction initiatives will be implemented in parallel with revenue enhancement efforts. The Company places significant importance on government support measures in the form of subsidies and Cash Rebate programs for Thai films and series, which are expected to strongly stimulate domestic production volume and create revenue opportunities for the Group. For the Content business, the Company will focus on the domestic content market by creating new opportunities through strong partnerships, divided into two key areas:

- (1) Content production services, which have gained the trust of leading domestic media companies such as True CJ Creations, Viu, BNC Records, and Black Dragon Entertainment to produce high-quality content. This collaboration is expected to generate stable revenue for the Company during 2025–2026; and
- (2) The co-investment strategy of Gearhead, aimed at enhancing the value of existing assets. Gearhead will participate as a co-investor in film projects by contributing filming equipment instead of cash investment. This approach will reduce financial risk while opening opportunities to become a co-owner of intellectual property rights, thereby generating long-term returns for Gearhead.

Through the above measures, the Group aim to establish a stronger foundation in 2026 and restore revenue growth to a positive trajectory. However, the Group do not solely rely on foreign clients. It continues to place importance on domestic customers, including advertising, new-format series, and co-investment film projects, which will serve as key drivers of the Group' business growth in 2026

In addition, regarding the Environmental, Social, and Governance (“**ESG**”) performance for the year 2025, the Group has been committed to becoming an environmentally responsible producer. During 2025:

1. The Group have been certified and registered for its organizational Carbon Footprint (Carbon Footprint for Organization: CFO) by the Thailand Greenhouse Gas Management Organization (Public Organization);
2. The Group have placed importance on community development and has continuously contributed to social and community support initiatives, including providing urgent assistance in response to the flooding crisis in Southern Thailand;
3. In 2025, the Company received a “Very Good” corporate governance assessment from the Thai Institute of Directors (IOD). In addition, the Company was awarded an “Excellent” rating for its Annual General Meeting (AGM) quality assessment by the Thai Investors Association, and was also certified as a member of the Private Sector Collective Action Coalition Against Corruption (CAC) for the second consecutive term.

Thereafter, Mr. Kamol Ratanachai, Independent Director and Audit Committee, informed the meeting of the Group' corporate governance approach, which emphasizes transparency and sustainable business operations. The Group integrates ESG principles into all levels of its operations to enhance confidence

and create long-term value for shareholders and all stakeholders, summarized as follows:

(1) Transparency and Disclosure of Information

The Group place importance on the accurate, complete, transparent, and timely disclosure of information. Such information is disseminated through the Stock Exchange of Thailand's system and the Company's website to ensure equal access for all stakeholders. In this regard, the Group operate under key principles, namely accuracy, completeness, timeliness, verifiability, and non-discrimination, in order to support informed decision-making and strengthen confidence in the Group.

(2) Corporate Governance Framework

The Company has established clear corporate governance policies and guidelines, which are reviewed regularly at least once a year or whenever significant events occur. This is to ensure that the policies remain appropriate, sufficient, up to date, and aligned with applicable regulations and current practices. Any policy revision must be reviewed and screened by the relevant sub-committees before being submitted to the Board of Directors for approval and adoption. This process is designed to ensure transparency and accountability.

(3) Operations and Continuous Development

The Group focus on driving corporate governance in a systematic manner to ensure effective implementation through communication, training, and awareness-building on key issues such as conflicts of interest, anti-corruption, personal data protection, and ESG matters. Clear roles and responsibilities are defined at all levels, including the Board of Directors, which oversees governance at the overall level; management, which is responsible for execution and monitoring; and employees, who are required to comply with policies and procedures. In addition, continuous monitoring, evaluation, and improvement are carried out to ensure that corporate governance is effective, efficient, and embedded as part of the organizational culture.

Overall, the Company has established a comprehensive corporate governance system and mechanism covering information disclosure, policy formulation, implementation, and continuous development. This is integrated with ESG principles to enhance transparency, build trust, and support long-term sustainability.

For the corporate governance performance in 2025:

- The Company received a "Very Good" corporate governance rating of 4 stars from the Thai Institute of Directors (IOD).
- The Company was awarded an "Excellent" level (4 medals) for its Annual General Meeting (AGM Checklist) assessment by the Thai Investors Association.
- The Company's membership in the Thai Private Sector Collective Action Against Corruption (CAC) was renewed for the second consecutive year.
- The Group successfully obtained Carbon Footprint for Organization (CFO) certification from the Thailand Greenhouse Gas Management Organization (Public Organization) across all subsidiaries.

Mr. Chayanont Ulit, Director and Chief Executive Officer, informed the meeting that the above matters demonstrate the Company's commitment to achieving stable and sustainable growth together with its shareholders and all stakeholders.

The Secretary asked shareholders if they had any questions or suggestions, it was noted that questions and comments were raised by shareholders/proxies, which may be summarized as follows:

Ms. Pradap Thepkhun, Shareholders' Rights Protection Volunteer, proxy of the Thai Investors Association, inquired about the use of Artificial Intelligence (“AI”) and social media in driving the Company’s revenue growth.

Mr. Chayanont Ulit, Director and Chief Executive Officer, responded to the Meeting that the Company’s production and service operations primarily support film production crews. At this stage of production, the use of AI is not yet necessary, unlike in post-production processes, where AI may be utilized to assist in certain tasks. However, in the Company’s Content Production business, AI is already being used in certain parts of the production process. In addition, AI has also begun to be adopted in back-office functions to support operational efficiency.

The Secretary then proposed the Meeting to acknowledge the Company’s operating results for the year 2025, the details of which were set out in the 2025 Form 56-1 One Report of the Company that was sent to the shareholders together with the notice of this Meeting.

Resolution: The Meeting acknowledged the Company’s operating results for the year 2025 as proposed in all respects.

Agenda 3 To consider and approve the Statement of Financial Position and the Statement of Comprehensive Income in respect of the fiscal year ended as of 31 December 2025 as audited by the certified auditor and to acknowledge the Auditor’s report

The Secretary requested Mrs. Ladawan Kumsup, the person taking the highest responsibility in finance and accounting, to inform the details of the Statement of Financial Position and the Statement of Comprehensive Income in respect of the fiscal year ended as of 31 December 2025 which have been audited by the certified auditor and to acknowledge the Auditor’s report, the details of which were set out in the Company’s financial statements which formed part of the 2025 (Form 56-1 One Report) sent to the shareholders together with the notice of this Meeting and can be summarized as follows:

Financial Statements ended 31 December (Consolidated) (Unit: Baht million)

Account Record	2025	2024	Increase (Decrease)	
			Amount Baht Million	Percentage
Total Assets	1,408.80	1,493.68	(84.88)	-5.68
Total Liabilities	171.87	205.47	(33.60)	-16.35
Total Shareholders’ Equity	1,236.93	1,288.21	(51.28)	-3.98

Statement of Comprehensive Income (Loss) ended 31 December (Consolidated) (Unit: Baht million)

Account Record	2025	2024	Increase (Decrease)	
			Amount Baht Million	Percentage
Total Revenue	292.06	472.64	(180.58)	-38.21
Cost	(238.40)	(320.06)	(81.66)	-25.51
Gross Profit	53.66	152.58	(98.92)	-64.83

Account Record	2025	2024	Increase (Decrease)	
			Amount Baht Million	Percentage
Other Revenue (Expense)	39.94	4.61	35.33	766.38
Selling, General & Administrative Expense, Financial Cost	(140.78)	(134.23)	6.55	4.88
Profit (Expense) before Income Tax	(47.18)	22.96	(70.14)	-305.49
Tax Income (Expense)	(3.70)	(10.54)	(6.84)	-64.90
Net Annual Profit (Loss)	(50.88)	12.42	(63.30)	-509.66

The Secretary asked shareholders if they had any questions or suggestions, it was noted that questions and comments were raised by shareholders/proxies, which may be summarized as follows:

A shareholder inquired about the Company's other revenue in 2025.

Mrs. Ladawan Khumsup, the person taking the highest responsibility in finance and accounting, explained to the meeting that other revenue in 2025 was considered extraordinary income, as the Company received compensation for the early termination of a lease agreement prior to its contractual expiry. However, such compensation also had a corresponding impact on expenses, including financial cost, selling, general & administrative Expense, and other expenses, totaling THB 140.78 million. When compared to 2024, it can be observed that the increase was not derived from normal operating activities, but rather corresponded to the amount of compensation received for the early lease termination.

After that, the Secretary proposed the Meeting to consider and approve the Statement of Financial Position and the Statement of Comprehensive Income in respect of the fiscal year ended as of 31 December 2025 as audited by the certified auditor and to acknowledge the Auditor's report.

Resolution: The Meeting resolved by unanimous vote that the Statement of Financial Position and the Statement of Comprehensive Income in respect of the fiscal year ended as of 31 December 2025 as audited by the certified auditor be approved and the Auditor's report be acknowledged with the votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,127,903	100.0000
Disapproved	0	0.0000
Abstained	618	-
Void Ballot	0	0.0000

After the Secretary summarized that the meeting had unanimously resolved to approve the Statement of Financial Position and the Statement of Comprehensive Income in respect of the fiscal year ended as of 31 December 2025 as audited by the certified auditor, and acknowledged the auditor's report as proposed, Ms. Pradap Thepkhun, Shareholders' Rights Protection Volunteer, proxy of the Thai Investors Association, raised a question regarding the vote counting, as it was noted that there were shareholders who abstained from voting.

Ms. Pornpilai Kosolprapha, the Company's legal advisor, clarified to the meeting that Agenda Item 3 requires approval by a majority vote of the shareholders present at the meeting and casting votes. Abstentions are not considered as votes; therefore, abstained votes are not included in the calculation base for determining the voting result. Accordingly, the resolution for this agenda item was deemed unanimous.

Agenda 4 To consider and approve no appropriation of profit as the legal reserve and no dividend payment in respect of the operating results for the year 2025

The Secretary informed the Meeting that according to Section 116 of the Public Companies Act B.E. 2535 (as amended) and the Company's Article of Association, the Company is required to allocate part of the annual net profit as a reserve fund in an amount not less than 5 percent of the annual net profit and subtracted with the sum of accumulated loss brought forward (if any) until the reserve fund amounts to not less than 10 percent of the registered capital. Furthermore, the Company's dividend policy prescribes that the dividend shall be paid in the amount of approximately 40 percent of the net profit during the accounting period. However, the dividend payment shall be made subject to the condition that the Company is not required to use such funds and the dividend payment shall not have material effect on the Company's normal business operation. Thus, the Board of Directors considered and deemed it appropriate to propose to the Meeting as follows:

1. No appropriation of the Company's profit as legal reserve since the Company still has accumulated deficit; and
2. No dividend will be paid to the shareholders for the year 2025, as the Company still has accumulated deficit.

The secretary asked shareholders if they had any questions or suggestions, no shareholders or proxies raised any questions or comments.

After that, the Secretary proposed the Meeting to consider and approve no appropriation of profit as the legal reserve and no distribution of dividend in respect of the operating results for the year 2025.

Resolution: The Meeting resolved by unanimous vote that no appropriation of profit as the legal reserve and no distribution of dividend in respect of the operating results for the year 2025 be approved as proposed in all respects with the votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,127,903	100.0000
Disapproved	0	0.0000
Abstained	618	-
Void Ballot	0	0.0000

Agenda 5 To consider and approve the appointment of directors replacing those who retire by rotation

The Secretary informed the Meeting that according to the law and the Company's Articles of Association, at every annual general meeting of shareholders, at least one-third of the directors must retire from office. If the number of directors is not a multiple of three, then the number nearest to one-third shall retire from the office and the retired directors are eligible for re-appointment. There are 3 directors who shall retire by rotation at the Annual General Meeting of Shareholders for the year 2026, namely:

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| (1) Mr. Sansrit Yenbamrung | Chairman of the Board of Directors, Chairman of Executive Committee, Chairman of Nomination and Remuneration Committee; |
| (2) Mr. Akarat Na Ranong | Independent Director and Chairman of Audit Committee and Corporate Governance and Sustainability Committee; and |
| (3) Mr. Chayanont Ulit | Director and Executive Committee |

To comply with the Good Corporate Governance Principles, directors who must retire by rotation and attend this Meeting have temporarily left the Meeting room and will come back after the completion of voting on this agenda.

The Secretary informed the Meeting that, in compliance with the Good Corporate Governance Principles, the Company had provided opportunities through an announcement on the Stock Exchange of Thailand's Electronic System and the Company's website from 20 October 2025 to 31 December 2025 through the determination of criteria so that shareholders may nominate persons to be selected as the Company's directors in advance so that the Nomination and Remuneration Committee may consider the appropriateness. In this Meeting, no shareholder proposed any person to be elected as director to the Company.

The Board of Directors, excluding those directors who have a vested interest in this agenda item, has duly considered and reviewed the proposal as presented by the Nomination and Remuneration Committee, and deems it appropriate to propose to the Annual General Meeting of Shareholders the election of directors to replace those retiring by rotation, as follows:

1. Mr. Wiroj Bunsirirungruang is proposed for appointment as Director in place of Mr. Sansrit Yenbamrung, Currently, Mr. Wiroj Bunsirirungruang holds directorship positions in the following companies: (1) Bangkok Broadcasting & Television Company Limited, (2) Thun Mahalap Company Limited, (3) Thun Mahachok Company Limited, (4) BBTV New Media Company Limited, (5) Stronghold Assets Company Limited, and (6) Media Studio Company Limited, which operate in similar businesses and may potentially compete with the Company. However, the Board of Directors has considered that Mr. Wiroj Bunsirirungruang's knowledge, capabilities, expertise, and experience in the relevant business sectors would be beneficial to the Company. The Board is of the view that such concurrent directorships do not constitute an obstacle to the performance of his duties. Accordingly, the Board proposes that the shareholders' meeting consider and approve the appointment of Mr. Wiroj Bunsirirungruang as a director of the Company, replacing Mr. Sansrit Yenbamrung;

2. Mr. Santiphong Pimolsaengsuriya is proposed for appointment as Independent Director in place of Mr. Akarat Na Ranong; and
3. Mr. Chayanont Ulit is proposed for re-appointment as Director for another term.

The Nomination and Remuneration Committee considered and deemed it appropriate that the persons nominated to be appointed as directors and independent director are qualified persons with the knowledge, expertise and experience in the Company's business and have performed their duty professionally and possess full qualifications under the law. Mr. Santiphong Pimolsaengsuriya who was proposed to be independent director at this Meeting, he can provide an independent opinion freely in accordance with relevant rules and regulations.

The brief profiles and information regarding their directorships in other companies of the individuals nominated to replace directors who are required to retire by rotation, as well as those who are due to retire by rotation, have been provided to shareholders together with the notice of this meeting.

The Secretary asked shareholders if they had any questions or suggestions, it was noted that questions and comments were raised by shareholders/proxies, which may be summarized as follows:

A shareholder inquired whether, following the expiration of his term as a director of the Company, Mr. Sansrit Yenbamrung would continue to hold any other position within the Company.

The Secretary informed the meeting that, following the expiration of his term as director by rotation and as he was not re-nominated for another term, Mr. Sansrit Yenbamrung would no longer hold any position as a director or member of any sub-committee of the Company after this meeting.

Ms. Pradap Thepkhun, Shareholders' Rights Protection Volunteer, proxy of the Thai Investors Association, inquired about the tenure of the independent directors.

The Secretary informed the meeting that the independent director retiring by rotation at this meeting was not re-nominated for another term. Therefore, information regarding the tenure was not specified. However, the tenure details of the other independent directors are clearly disclosed in the Company's Annual Registration Statement and Annual Report 2025 (Form 56-1 One Report).

And for the Good Corporate Governance, in this Agenda, the Secretary proposed the Meeting to consider and approve the appointment of each of the 3 directors who are due to retire by rotation.

Resolution: The Meeting resolved to approve the appointment of individuals to replace the directors retiring by rotation, and to re-appoint certain directors retiring by rotation for another term as directors of the Company, with the details as follows:

1. Mr. Wiroj Bunsirirungruang Director
(in place of Mr. Sansrit Yenbamrung)

with the unanimous vote as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,127,903	100.0000
Disapproved	0	0.0000
Abstained	618	-
Void Ballot	0	0.0000

2. Mr. Santiphong Pimolsaengsuriya Independent Director;
(in place of Mr. Akarat Na Ranong)

with the unanimous votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,127,903	100.0000
Disapproved	0	0.0000
Abstained	618	-
Void Ballot	0	0.0000

3. Mr. Chayanont Ulit Director

with the unanimous votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,127,903	100.0000
Disapproved	0	0.0000
Abstained	618	-
Void Ballot	0	0.0000

Agenda 6 To consider and approve the directors' remuneration for 2026

The Secretary informed the Meeting that the Nomination and Remuneration Committee considered the directors' remuneration for the year 2026 according to the expansion of business, the growth in profit of the Company as well as the duties and responsibilities of each director. Therefore, the Board of Directors (upon the suggestion and approval of the Nomination and Remuneration Committee) deemed it appropriate to propose the Meeting to determine the directors' remuneration for the year 2026, the details of which were as appeared in the notice of this Meeting in the same rate as for the year 2025 as follows:

Monthly remuneration (per person)

Board/ Committee	Remuneration		Other Remuneration / Benefits (Monetary and non- monetary)
	Chairman	Member	
Board of Directors	Baht 60,000	Baht 30,000	None
Executive Committee	Baht 30,000	Baht 20,000	None
Audit Committee	Baht 30,000	Baht 20,000	None

Nomination and Remuneration Committee, Corporate Governance and Sustainability Committee will not receive the monthly remuneration.

Meeting Allowance (per person per meeting)

Committee	Remuneration		Other Remuneration / Benefits (Monetary and non-monetary)
	Chairman	Member	
Nomination and Remuneration Committee	Baht 30,000	Baht 20,000	None
Corporate Governance and Sustainability Committee	Baht 30,000	Baht 20,000	None

The Board of Directors and other Sub-Committees will not receive the meeting allowance.

The Company currently has a sub-committee consisting of the Executive Committee, the Audit Committee, the Nomination and Remuneration Committee and Corporate Governance and Sustainability Committee. The other Sub-Committee being in the position of the Director of the Company will be also paid the remuneration as being the Director.

The Secretary asked shareholders if they had any questions or suggestions, it was noted that questions and comments were raised by shareholders/proxies, which may be summarized as follows:

Ms. Pradap Thepkhun, Shareholders' Rights Protection Volunteer, proxy of the Thai Investors Association, inquired about the frequency of sub-committee meetings, as this affects the meeting attendance fees.

The Secretary informed the meeting that the sub-committees entitled to receive meeting attendance fees on a per-meeting basis are the Nomination and Remuneration Committee and the Corporate Governance and Sustainability Development Committee. Meetings of such sub-committees are scheduled in accordance with the Company's predetermined work plan or when matters requiring consideration by the relevant sub-committee arise. In practice, the Company expects that these sub-committees will convene approximately 2–3 times per year.

After that, the Secretary proposed the Meeting to consider and approve the directors' remuneration for the year 2026 as aforementioned which will be effective until the Shareholders' Meeting resolves otherwise.

Resolution: The Meeting resolved by more than two-thirds of the shareholders who are attending the Meeting that the directors' remuneration for 2026 be approved to be effective until the Shareholders' Meeting resolves otherwise as proposed in all respects, with the votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting
Approved	664,126,903	99.9998
Disapproved	0	0.0000
Abstained	1,618	0.0002
Void Ballot	0	0.0000

Agenda 7

To consider and approve the appointment of the Company's auditors and their remuneration for 2026

The Secretary informed the Meeting that Section 120 of the Public Companies Act B.E. 2535 (as amended) requires that the annual general meeting of shareholders for each year appoints the Company's auditors and determines their remuneration. Existing auditors can be re-appointed.

The Board of Directors (according to the consideration and recommendation of the Audit Committee) has selected the Company's auditors and proposed the Meeting to appoint the following persons:

1. Ms. Rodjanart Banyatananusard, Certified Public Accountant No.8435, and/or
2. Mr. Kan Tanthawirat, Certified Public Accountant No.10456 and/or
3. Ms. Wanvimol Preechawat, Certified Public Accountant no.9548

from PricewaterhouseCoopers ABAS Ltd., or other auditor(s) certified by the Office of Securities and Exchange Commission entrusted by PricewaterhouseCoopers ABAS Ltd. to be the Company's auditor(s). Any of these auditors may audit or certify the Company's Financial Statements. Such auditors will be the auditors for the Company for the fiscal year ended 31 December 2026.

None of the proposed auditors has any relationship with or interest in the Company, its subsidiaries, management, majority shareholders or the related persons of such persons. Therefore, the said auditors are independent to audit and comment on the Company's Financial Statements. In addition, none of the proposed auditors has audited or reviewed and given opinion on the Company's Financial Statements for seven consecutive fiscal years. Ms. Rodjanart Banyatananusard was an auditor of the Company for the fiscal year 2024-2025. Mr. Kan Tanthawirat and Ms. Wanvimol Preechawat have never performed any services as auditor of the Company.

In addition, the Board of Directors (according to the consideration and recommendation of the Audit Committee) then proposed the Meeting to consider and appoint the Company's auditors for the fiscal year ended 31 December 2026 as aforementioned and determined their remuneration in the amount of Baht 1,017,000 (the auditors as aforementioned shall also be appointed as the auditors of the subsidiaries of the Company with the fee for auditing the financial statements of the subsidiaries being Baht 1,453,000 and therefore the total auditors' fee is Baht 2,470,000).

In this regard, PricewaterhouseCoopers ABAS Ltd. has reviewed and audited the Financial Statements of the Company and its subsidiaries since the fiscal year 2012 and duly performed their duties all along. Moreover, PricewaterhouseCoopers ABAS Ltd. is an auditing firm of international standard which is certified by the Office of Securities and Exchange Commission. It is therefore able to prepare the Financial Statements of the Company and its subsidiaries within the period as required by law.

The Secretary asked shareholders if they had any questions or suggestions, it was noted that questions and comments were raised by shareholders/proxies, which may be summarized as follows:

Ms. Pradap Thepkhun, Shareholders' Rights Protection Volunteer, proxy of the Thai Investors Association, inquired about the possibility of the Company considering a change of its auditing firm.

Mr. Kamol Ratanachai, Independent Director and Audit Committee, clarified to the meeting that the Company is required to appoint auditors approved by the Securities and Exchange Commission (“SEC”), of which there is only a limited number. PricewaterhouseCoopers ABAS Ltd. is an internationally recognized auditing firm with global standards. In addition, the auditors have continuously maintained knowledge and understanding of the Company’s business operations. Furthermore, they possess all required qualifications, are able to express opinions independently, and have no involvement or personal relationship with the Company in any respect.

After that, the Secretary proposed the Meeting to consider and approve the appointment of the Company’s auditors and their remuneration for 2026.

Resolution: The Meeting resolved by a majority vote of shareholders attending the meeting and casting their votes that the appointment of the Company’s auditors and their remuneration for year 2026 be approved as proposed in all respects with the votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,127,903	99.9999
Disapproved	618	0.0001
Abstained	0	-
Void Ballot	0	0.0000

Agenda 8 To consider and approve the change of the Company’s head office address

The Secretary informed the Meeting that, in order to enhance the Company’s operational efficiency, flexibility, and business capabilities, it was deemed appropriate to propose to the Annual General Meeting of Shareholders for consideration and approval the relocation of the Company’s head office as follows:

Current Head Office	New Head Office
379 Soi Sathu Pradit 19, Sathu Pradit Road, Chong Nonsi, Yannawa Bangkok 10120	No. 999/9, Mu 2, Bangbo Sub-District, Bangbo District, Samutprakan 10560

The Secretary asked shareholders if they had any questions or suggestions, it was noted that questions and comments were raised by shareholders/proxies, which may be summarized as follows:

Ms. Pradap Thepkhun, Shareholders' Rights Protection Volunteer, proxy of the Thai Investors Association, inquired about the reasons for relocating the Company’s head office, which would result in additional expenses.

Mr. Chayanont Ulit, Director and Chief Executive Officer, clarified to the meeting that most of the Company’s customers currently conduct their transactions at the new head office located in Bang Bo District. Accordingly, the Board of Directors considered it appropriate to relocate the head office in order to enhance convenience and improve the efficiency of the Company’s business operations.

After that, the Secretary proposed the Meeting to consider and approve the change of the Company’s head office address.

Resolution: The Meeting resolved by unanimous vote that the change of the Company's head office address be approved as proposed in all respects with the votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,127,990	100.0000
Disapproved	0	0.0000
Abstained	618	-
Void Ballot	0	0.0000

Agenda 9 **To consider and approve the amendment to Article 5 of the Memorandum of Association to reflect the change of the Company's head office address**

The Secretary informed the Meeting that, in order to align with the relocation of the Company's head office under Agenda Item 8 above, and to ensure compliance with applicable laws, the Company is required to amend Clause 5 of the Memorandum of Association as follows:

Current Memorandum of Association	Proposed Amendment
Article 5. The Company's Head Office Address is located in Bangkok Province.	Article 5. The Company's Head Office Address is located in Samut Prakan Province.

The secretary asked shareholders if they had any questions or suggestions, no shareholders or proxies raised any questions or comments.

After that, the Secretary proposed the Meeting to consider and approve the amendment to Article 5 of the Memorandum of Association to reflect the change of the Company's head office address.

Resolution: The Meeting resolved by a unanimous vote that the amendment to Article 5 of the Memorandum of Association to reflect the change of the Company's head office address be approved as proposed in all respects with the votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,127,990	99.9999
Disapproved	0	0.0000
Abstained	618	0.0001
Void Ballot	0	0.0000

Agenda 10 **Other Business (if any)**

The secretary asked shareholders if they had any questions or suggestions. no shareholders or proxies raised any questions or comments.

The Chairman then expressed his appreciation to the shareholders for taking the time to attend the meeting and declared the meeting closed.

No other business was proposed to the Meeting.

The Meeting closed at 11.15 hrs.

(Signed by) Mr. Poomchai Wacharapong Chairman of the Meeting
(Mr. Poomchai Wacharapong)

(Signed by) Mr. Nanat Sonsa-ad Company's Secretary
(Mr. Nanat Sonsa-ad)