



Invitation to the 2026 Annual General Meeting of Shareholders

Matching Maximize Solution Public Company Limited

Wednesday 29 April 2026 at 10.00 a.m.

In the form of a Physical Meeting

At Ratchadamnoen Room, Royal Princess Hotel Larn Luang, Bangkok,

269 Larn Luang Road, Pomprab, Bangkok 10100

Registration starts at 9.00 a.m.

Please bring the Notification of Meeting with barcode to the meeting

No souvenirs shall be distributed so as to comply with the transparency and corporate governance policies about reduction/cancellation of souvenir distribution in AGMs.

Privacy Notice for the Meeting of Shareholders

Matching Maximize Solution Public Company Limited (“the **Company**”) attaches great importance to the personal data of the shareholders and/or their proxies (“**You**”), and has therefore prepare a privacy notice for shareholders, investors and potential investors to inform the details about the collection, use, and disclosure of personal data to the shareholders, investors and potential investors as the owner of the personal data in accordance with the laws on personal data protection. Such notice is published on the Company’s website (www.matchinggroup.com). The details in relation to the shareholders’ meeting to be informed to you as the owner of personal data are as follows:

1. The Collected Personal Data

It is necessary for the Company to collect your personal data that is submitted to the Company, i.e. name, surname, address, telephone number, photo, identification card number, shareholders’ registration number and information on the use of electronic systems such as Email.

The Company may record and broadcast images and sounds of the meeting for its legitimate interests and the interests of shareholders.

In the case of granting a proxy, it is necessary for the Company to collect the copy of shareholder’s personal identification card which may contain religion information that is considered as sensitive data. The Company has no intention of collecting such sensitive data and you can redact such data accordingly.

2. The Collection of Personal Data

For the direct collection of your personal data, the company shall use the personal data only as necessary and only in accordance with the specified purposes. However, the company may collect your personal data from any other sources, such as securities registrar or Thailand Securities Depository Co., Ltd. (TSD), but only in necessity and in accordance with measures prescribed by law.

3. Purposes for the collection, use and disclosure of Personal Data

The Company collects, uses, and discloses your personal data for the following purposes:

3.1 For convening the shareholders’ meeting, attendance of the shareholders’ meeting and management of shareholders’ meeting, e.g. registration for the meeting, recording of votes, etc.;

3.2 For recording of images, sounds and/or videos during the shareholders’ meeting for the purpose of disseminating the shareholders’ meeting via the Company’s website and other communication channels of the Company, or for the meeting attendees to be able to view it later, or for public relations purposes for the benefits of the Company or for the benefits of the attendees;

3.3 To record the shareholders’ meeting and prepare the minutes of the shareholders’ meeting to be sent to relevant authorities such as the Department of Business Development, Stock Exchange of Thailand, legal advisors of the Company, shareholders, including dissemination of details on the Company’s website and other communication channels of the Company.

4. The Personal Data Retention Period

The Company will retain your personal data only for the duration necessary for the purposes of the collection, use and disclosure your personal data as provided in this Privacy Notice.

If it is not possible to specify the personal data retention period, the Company will retain the personal data for the duration as may be expected per data retention standards (e.g. the maximum legal prescription of 10 years).

5. Your Rights as a Data Subject

As the owner of personal data (“Data Subject”), you have the rights as stipulated in the Personal Data Protection Act B.E 2562 (as amended or to be amended), which include the right to withdraw the consent, the right to access and obtain a copy of your personal data, the right to correct, delete or destroy your personal data, the right to request suspension of the processing of your personal data, the right to transfer your personal data according to the measures stipulated by law, the right of complaint and the right to object to the collection, use and disclosure of your personal data.

6. The Disclosure of Personal Data to a Third Party

The Company may be required to disclose personal data to other persons, juristic persons or regulatory authorities, who work in cooperation with the Company to the extent necessary for the compliance of the purposes as mentioned in this notice such as technology’s service provider, regulators or government agencies or by the order of competent officials.

7. Contact channels

Enquires or questions on the personal data protection can be addressed to the following channels: **Matching Maximize Solution Public Company Limited**, 379 Soi Sathu Pradit 19, Sathu Pradit Road, Chong Nonsi, Yannawa Bangkok 10120 Tel: 02-669-4200 or **Data Protection Officer (DPO)**, e-mail: dpo@mmsbangkok.com

(Translation)

MMS-CS69/004

20 March 2026

Re: Invitation to the Annual General Meeting of Shareholders for the year 2026

To: Shareholders of Matching Maximize Solution Public Company Limited

- Enclosures:**
1. Copy of Minutes of the Annual General Meeting of Shareholders for the year 2025 held on 29 April 2025
 2. The 2025 Annual Registration Statement / Annual Report (56-1 One Report) comprising of copies of the audited Financial Statements and the Statement of Comprehensive Income (balance sheet and profit and loss statements) for the year ended 31 December 2025 in electronic form of QR Code as appeared in the Notice of Meeting with barcode
 3. The Curriculum Vitae of the nominated persons to be elected as Directors and definition of the qualified Independent Director
 4. Guideline for the appointment of proxy, the registration, and evidence to be presented on the date of the Annual General Meeting of Shareholders for the year 2026
 5. The Company's Articles of Association which are relevant to the Shareholders' Meeting and voting exercise
 6. Names and profiles of independent directors who may be appointed by shareholders as their proxies to attend the Annual General Meeting of Shareholders for the year 2026
 7. Location map of the Meeting's venue of the Annual General Meeting of Shareholders for the year 2026 and
 8. Proxy form Khor.

The Board of Directors' Meeting of Matching Maximize Solution Public Company Limited (the "**Company**") has passed the resolution to convene the Annual General Meeting of Shareholders for the year 2026 on 29 April 2026 at 10.00 a.m. at Ratchadamnoen Room, Royal Princess Hotel Larn Luang, No. 269, Larn Luang Road, Pomprab District, Bangkok Metropolis 10100 to consider the following agenda.

In compliance with the Good Corporate Governance Principles, the Company has provided the opportunity for the shareholders to propose agenda of the Meeting in advance through the news system of the Stock Exchange of Thailand (the "**SET**") and on the Company's website during the period from 20 October 2025 to 31 December 2025. For this Meeting, no shareholder proposed any agenda in advance.

Agenda 1 To consider and adopt the Minutes of the 2025 Annual General Meeting of Shareholders held on 29 April 2025

Facts and rationale The Company has prepared the Minutes of the 2025 Annual General Meeting of Shareholders held on 29 April 2025, the copy of which was submitted to the relevant authorities within the required period. Thus, the Shareholders' Meeting is requested to adopt the Minutes of the 2025 Annual General Meeting of Shareholders held on 29 April 2025. The copy of the Minutes is attached as Enclosure 1.

Board's opinion The Board of Directors is of the opinion that the Minutes of 2025 the Annual General Meeting of Shareholders held on 29 April 2025, was correctly recorded and should be proposed to the Annual General Meeting of Shareholders for adoption.

Remark This Agenda requires an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting their votes.

Agenda 2 To acknowledge the Company's operating results for the year 2025

Facts and rationale The Board of Directors has prepared the information relating to the Company's operating results for the past year 2025, which is shown in the 2025 Annual Registration Statement / Annual Report (56-1 One Report) sent to shareholders in electronic form of QR Code as per Enclosure 2. It was sent for the shareholders' acknowledgement of the overview of the Company's operating results.

Board's opinion The Board of Directors is of the opinion that the report on the Company's operating results for the year 2025 should be proposed to the Annual General Meeting of Shareholders for acknowledgement.

Remark This Agenda is for acknowledgement, no resolution is required.

Agenda 3 To consider and approve the Statement of Financial Position and the Statement of Comprehensive Income in respect of the fiscal year ended as at 31 December 2025 which have been audited by the certified auditor and to acknowledge the Auditor's report

Facts and rationale To be in compliance with the Public Limited Companies Act B.E. 2535 (as amended) and the company's Articles of Association, the Board of Directors is required to prepare the Financial Statements and the Statement of Comprehensive Income (balance sheet and profit and loss statements) as of the last day of the Company's fiscal year which were reviewed by the Audit Committee and audited by the certified auditor and propose to the Annual General Meeting of Shareholders for consideration and approval. Thus, the Shareholders' Meeting is requested to consider and approve the Statement of Financial Position and the Statement of Comprehensive Income of the Company for the fiscal year ended as at 31

December 2025 as appeared in the 56-1 One Report of the year 2025 sent to the shareholders as per Enclosure 2.

Board's opinion

The Board of Directors is of the opinion that the Statement of Financial Position and the Statement of Comprehensive Income of the Company for the fiscal year ended as at 31 December 2025 which were reviewed by Audit Committee and audited by the certified auditor and the Auditor's report should be proposed to the Annual General Meeting of Shareholders for approval and acknowledgement.

Remark

This Agenda requires an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting their votes.

Agenda 4 To consider and approve no appropriation of profit as the legal reserve and no dividend payment from the operating results of the year 2025

Facts and rationale

According to the Public Limited Companies Act B.E. 2535 (as amended) and the company's Articles of Association, set out that the Company is required to appropriate part of the annual net profit as reserve fund in an amount not less than 5 percent of the annual net profit with deduction therefrom the amount representing the accumulated loss carried forward (if any) until the reserve fund amounts to not less than 10 percent of the registered capital.

Furthermore, the Company's dividend policy prescribes that the dividend payment shall be made approximately 40 percent of the net profit during the accounting period. However, the dividend payment shall be made subject to the absence of necessary reason to spend such funds. In addition, the payment of dividend shall not have a significant effect to the Company's normal business operation.

The Board of Directors consider and therefore propose the Annual General Meeting of Shareholders as follows:

1. No appropriation of profit as the legal reserve since the Company still has accumulated deficit; and
2. No dividend payment from the operating result of the year 2025, as the Company still has accumulated deficit.

Board's opinion

The Board of Directors is of the opinion that no appropriation of profit as legal reserve and no dividend payment of the year 2025 as aforementioned should be proposed to the Annual General Meeting of Shareholders for approval.

Remark

This Agenda requires an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting their votes.

Agenda 5 To consider and approve the appointment of directors replacing those who retire by rotation

Facts and rationale According to the Public Limited Companies Act B.E. 2535 (as amended) and the Company's Articles of Association, stating that at least one-third of the total number of directors must retire by rotation at the Annual General Meeting of Shareholders in each year and if the number of directors cannot be divided by three, the number nearest to one-third shall retire and the retired directors are eligible for re-appointment. There are 3 directors who will be due to retire by rotation at the Annual General Meeting of Shareholders for the year 2026, namely:

- 1) Mr. Sansrit Yenbamrung Chairman of the Board of Directors, Chairman of Executive Committee, Chairman of Nomination and Remuneration Committee
- 2) Mr. Akarat Na Ranong Independent Director and Chairman of Audit Committee and Corporate Governance and Sustainability Committee
- 3) Mr. Chayanont Ulit Director/ Executive Committee

In compliance with the Good Corporate Governance Principles, the Company has provided opportunities for the shareholders to propose the person(s) to be elected as directors in advance of the Meeting through the news system of the SET and announcement on the Company's website from 20 October 2025 to 31 December 2025 so that the Nomination and Remuneration Committee could consider the matter. Nonetheless, no shareholder proposed any person to be elected as director to the Company at this Meeting.

The Board of Directors, excluding those directors who have a vested interest in this agenda item, has duly considered and reviewed the proposal as presented by the Nomination and Remuneration Committee, and deems it appropriate to propose to the Annual General Meeting of Shareholders the election of directors to replace those retiring by rotation, as follows:

- 1) Mr. Wiroj Bunsirirungruang is proposed for appointment as Director in place of Mr. Sansrit Yenbamrung;
- 2) Mr. Santiphong Pimolsaengsuriya is proposed for appointment as Independent Director in place of Mr. Akarat Na Ranong; and
- 3) Mr. Chayanont Ulit is proposed for re-appointment as Director for another term.

Remark: The Board of Directors has considered and resolved that the nominee listed as item 2) possesses the qualifications required to serve as an Independent Director in accordance

with the applicable laws and relevant regulations governing independent directors.

The name, profile and other positions of directors who are due to retire by rotation and the person who are nominated to be appointed as the Company's directors including the definition of Independent Directors have been sent to the shareholders as per Enclosure 3.

Board's opinion

The Board of Directors is of the opinion that the election of directors to replace those retiring by rotation should be proposed to the Annual General Meeting of Shareholders for approval as follows:

- 1) Mr. Wiroj Bunsirungruang is proposed for appointment as Director in place of Mr. Sansrit Yenbamrung;
- 2) Mr. Santiphong Pimolsaengsuriya is proposed for appointment as Independent Director in place of Mr. Akarat Na Ranong; and
- 3) Mr. Chayanont Ulit is proposed for re-appointment as Director for another term.

Remark

This Agenda requires an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting their votes according to Article 15 of the company's Articles of Association.

Agenda 6

To consider and approve the directors' remuneration for 2026

Facts and rationale

The Nomination and Remuneration Committee has determined the directors' remuneration for the year 2026 and proposed at the Board of Directors' Meeting to consider and approve to propose to the Shareholders' Meeting. For such determination, the Nomination and Remuneration Committee has considered the directors' remuneration from the expansion of business and growth of the Company, including the duties and responsibilities of the directors. Therefore, the Board of Directors (according to recommendation and approval of the Nomination and Remuneration Committee) deems it appropriate to determine the directors' remuneration composing of the monthly remuneration and the meeting allowances for subcommittee meetings (paid per meeting) for the year 2026 which shall remain at the same rates as those for the year 2025 as follows:

Monthly remuneration (per person)

Board/ Committee	Remuneration		Other Remuneration/ Benefits (Monetary and non-monetary)
	Chairman	Member	
Board of Directors	Baht 60,000	Baht 30,000	None

Board/ Committee	Remuneration		Other Remuneration/ Benefits (Monetary and non-monetary)
	Chairman	Member	
Executive Committee	Baht 30,000	Baht 20,000	None
Audit Committee	Baht 30,000	Baht 20,000	None

Nomination and Remuneration Committee, Corporate Governance and Sustainability Committee will not receive the monthly remuneration.

Meeting Allowance (per person per meeting)

Committee	Remuneration		Other Remuneration/ Benefits (Monetary and non-monetary)
	Chairman	Member	
Nomination and Remuneration Committee	Baht 30,000	Baht 30,000	None
Corporate Governance and Sustainability Committee	Baht 30,000	Baht 20,000	None

The Board of Directors and other Sub-Committees will not receive the meeting allowance.

The Company currently has a sub-committee consisting of the Executive Committee, the Audit Committee, the Nomination and Remuneration Committee and Corporate Governance and Sustainability Committee. The other Sub-Committee being in the position of the Director of the Company will be also paid the remuneration as being the Director.

In addition, the Company has no policy to offer other benefits other than money to the Directors (except for the welfare to general staffs).

Comparison Table of Directors' Remuneration

Monthly remuneration (per person)

Position	Unit: Thai Baht	
	Year 2026 (Proposed Year)	Year 2025
<u>Board of Directors</u>		
Chairman of the Board	60,000	60,000
Director	30,000	30,000

Position	Year 2026 (Proposed Year)	Year 2025
<u>Other Sub-Committees</u>		
Chairman	30,000	30,000
Committee	20,000	20,000

Meeting Allowance (per person per meeting)

Unit: Thai Baht

Position	Year 2026 (Proposed Year)	Year 2025
<u>Sub-Committees</u>		
Nomination and Remuneration Committee		
Chairman	30,000	30,000
Committee	20,000	20,000
Corporate Governance Committee (and Sustainability Committee)		
Chairman	30,000	30,000
Committee	20,000	20,000

Board's opinion

The Board of Directors is of the opinion that the directors' monthly remuneration for the year 2026 should be proposed to the Annual General Meeting of Shareholders for approval as the details mentioned above.

Remark

This Agenda requires an affirmative resolution of not less than two-thirds of the votes of the shareholders present at the Meeting.

Agenda 7

To consider and approve the appointment of the Company's auditors and their remuneration for 2026

Facts and rationale

Section 120 of the Public Limited Companies Act B.E. 2535 (as amended) sets out that at the Annual General Meeting of each year, there shall be the appointment of an auditor and the determination of his/her remuneration, in this regard, the existing auditors may be reappointed.

The Board of Directors (according to the consideration and recommendation of the Audit Committee) has selected the Company's auditors and proposed the Shareholders' Meeting to appoint the following persons:

1. Ms. Rodjanart Banyatananusard, Certified Public Accountant No.8435; and/or
2. Mr. Kan Tanthawirat, Certified Public Accountant No.10456; and/or
3. Ms. Wanvimol Preechawat, Certified Public Accountant No.9548

from PricewaterhouseCoopers ABAS Ltd., or other auditor(s) certified by the Office of Securities and Exchange Commission entrusted by PricewaterhouseCoopers ABAS Ltd. to be the Company's auditor(s) for the fiscal year ended 31 December 2026. Any of these auditors may audit or review the Company's Financial Statements. Such auditors will be the auditor for the Company for the fiscal year ended as at 31 December 2026.

None of the proposed auditors has any relationship with and/or interest in the Company, its subsidiaries, executives, major shareholders or related person(s) of such persons. Therefore, the said auditors are independent to audit and comment on the Company's Financial Statements. In addition, none of the proposed auditors has audited or reviewed and given opinion of the Company's Financial Statements for seven fiscal years.

Moreover, the Board of Directors (according to the consideration and recommendation of the Audit Committee) proposes that the Shareholders' Meeting determines the Company's auditor remuneration for the fiscal year ended as at 31 December 2026. The auditors' remuneration for auditing the Financial Statements of the Company are fixed at the rate of Baht 1,017,000. (The auditors as aforementioned shall also be appointed as the auditors of the subsidiaries of the Company with the fee for auditing the financial statements of the subsidiaries at Baht 1,453,000; therefore, the total auditors' fee is Baht 2,470,000)

In this regard, PricewaterhouseCoopers ABAS Ltd. has duly performed its duties of reviewing and auditing the Financial Statements of the Company and its subsidiaries since the fiscal year 2012. Moreover, PricewaterhouseCoopers ABAS Ltd. is an auditing firm with international standards, and is thus able to prepare the Financial Statements of the Company and its subsidiaries in due time as required by law.

The details of the audit remuneration comparing those in the fiscal year ended as at 31 December 2025 and the fiscal year ended as at 31 December 2026 are as follows:

Comparison Table of Auditor's Remuneration

Name of the companies	The fiscal year ended at 31 December 2026 (Baht)		The fiscal year ended at 31 December 2025 (Baht)	
	Auditing Fee	Other Fees	Auditing Fee	Other Fees
Matching Maximize Solution Public Company Limited	1,017,000	-	1,087,500	-

Name of the companies	The fiscal year ended at 31 December 2026 (Baht)		The fiscal year ended at 31 December 2025 (Baht)	
	Auditing Fee	Other Fees	Auditing Fee	Other Fees
Subsidiaries (for information only)	1,453,000		1,419,000	
Total	2,470,000	-	2,506,500	-

Note: The auditor's remuneration in 2025 was higher than that in 2026, partly due to the ITGC (Information Technology General Controls) audit service fee amounting to Baht 105,000.

Audit Committee's opinion

The Audit Committee has considered and opined that PricewaterhouseCoopers ABAS Ltd. is a global standard company; all their auditors are also qualified and independent. It is deemed appropriate to propose the Board of Directors to propose to the Shareholders to approve the appointment of Ms. Rodjanart Banyatananusard, Certified Public Accountant No.8435 and/or Mr. Kan Tanthawirat, Certified Public Accountant No.10456 and/or Ms. Wanvimol Preechawat, Certified Public Accountant No.9548 of PricewaterhouseCoopers ABAS Ltd. or any other auditor(s) certified by the Office of Securities and Exchange Commission and entrusted by PricewaterhouseCoopers ABAS Ltd. as the Company's auditors for the fiscal year ended 31 December 2026, with the auditors' remuneration for auditing the Financial Statements of the Company at the rate of Baht 1,017,000.

Board's opinion

The Board of Directors is of the opinion that the appointment of Ms. Rodjanart Banyatananusard, Certified Public Accountant No.8435 and/or Mr. Kan Tanthawirat, Certified Public Accountant No.10456 and/or Ms. Wanvimol Preechawat, Certified Public Accountant No.9548, of PricewaterhouseCoopers ABAS Ltd. and/or any other auditor(s) certified by the Office of Securities and Exchange Commission and entrusted by the PricewaterhouseCoopers ABAS Ltd. as the Company's auditors for the fiscal year ended 31 December 2026, with the auditors' remuneration for auditing the Financial Statements of the Company at the rate of Baht 1,017,000, should be proposed to the Annual General Meeting of Shareholders for approval.

Remark

This Agenda requires an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting their votes.

Agenda 8 To consider and approve the change of the Company's head office address

Facts and rationale To enhance the Company's operational efficiency, agility, and business potential. The Board of Directors is of the opinion that approval of the change of the Company's head office address should be proposed to the Annual General Meeting of Shareholders for approval as follows:

Current Head Office	New Head Office
379 Soi Sathu Pradit 19, Sathu Pradit Road, Chong Nonsi, Yannawa, Bangkok 10120	No. 999/9, Moo 2, Bangbo Sub-District, Bangbo District, Samut Prakan 10560

Board's opinion The Board of Directors is of the opinion that the approval of the change of the Company's head office address should be proposed to the Annual General Meeting of Shareholders for approval.

Remark This Agenda requires an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting their votes.

Agenda 9 To consider and approve the amendment to Article 5 of the Memorandum of Association to reflect the change of the Company's head office address

Facts and rationale In order to be in line with the change of the Company's head office address as mentioned in Agenda 8 above and to be in accordance with the Laws, it is therefore necessary for the Company to amend Article 5 of the Memorandum of Association, with the following details:

Current Memorandum of Association	Proposed Amendment
Article 5. The Company's Head Office Address is located in Bangkok Province.	Article 5. The Company's Head Office Address is located in Samut Prakan Province.

Board's opinion The Board of Directors is of the opinion that the approval of the amendment to Article 5 of the Memorandum of Association to reflect the change of the Company's head office address should be proposed to the Annual General Meeting of Shareholders for approval.

Remark This Agenda requires an affirmative resolution of a vote of not less than three-fourths of the shareholders present at the Meeting and are eligible to vote.

Agenda 10 Other Business (if any)

According to the Public Limited Companies Act B.E. 2535 (as amended), a request for the Meeting of Shareholders to consider matters other than those indicated in the invitation to shareholders can occur if shareholders holding not less than one-third of the total numbers of the Company's issued shares request it.

The shareholders are invited to attend the Meeting on the date, and at the time and place as described above and are requested to prepare all evidence that will be used for the Meeting as detailed in the guideline for the appointment of proxy to attend the Meeting, the registration, and evidence to be presented on the Meeting date of the Annual General Meeting of Shareholders for the year 2026 as appeared in Enclosure 4. The Company will conduct the Meeting in accordance with the Company's Articles of Association as appeared in Enclosure 5. To reserve the rights and interests of shareholders, in the event that any shareholder is unable to attend the Meeting and would like to appoint the Company's independent directors as proxy to attend the Meeting and cast the votes on his/her behalf, the shareholders can select one of the independent directors of the Company whose names and profiles are as appeared in Enclosure 6 as their proxies. The shareholders must fill in and sign the proxy form attached herewith, duly affix with the Baht 20 stamp duty and deliver such proxy form with the supporting documents to the Company at Matching Maximize Solution Public Company Limited at 379 Soi Sathu Pradit 19, Sathu Pradit Road, Chong Nonsi, Yannawa Bangkok 10120 within 22 April 2026 or at least half an hour before the Meeting in order to enable the Company to review the documents in time of the Meeting.

For the custodians that represent overseas shareholders, the Proxy Form Kor. may be used for the appointment of the proxy. This Proxy Form Kor. is available for download from the Company's website at www.matchinggroup.com

The Board of the Directors of the Company determined the Record Date on which the shareholders have the rights to attend the Annual General Meeting of Shareholders for the year 2026 on 12 March 2026.

Please be informed that the shareholders and proxies can register for the Meeting attendance starting from 9.00 a.m. on the Meeting date at Ratchadamnoen Room, Royal Princess Hotel Larn Luang, No. 269, Larn Luang Road, Pomprab District, Bangkok 10100.

Sincerely Yours,
Matching Maximize Solution Public Company Limited



(Mr. Chayanont Ulit)
Chief Executive Officer



(Translation)

**Minutes of the 2025 Annual General Meeting of Shareholders of
Matching Maximize Solution Public Company Limited (the “Company”)**

Date, Time and Place

The Meeting was held on 29 April 2025 at 10.00 a.m. at Ratchadamnoen Room, Royal Princess Hotel Larn Luang, Bangkok, 269 Larn Luang Road, Pomprab, Bangkok 10100. The Company has recorded the proceedings of this meeting as a video.

Directors/Executives present at the Meeting

- | | | |
|----|---------------------------|------------------------------------------------------|
| 1. | Mr. Sansrit Yenbamrung | Chairman of the Board of Directors |
| 2. | Yaowalak Poolthong, Ph.D. | Director |
| 3. | Mr. Poomchai Wacharapong | Director |
| 4. | Mr. Komkrit Sirirat | Director |
| 5. | Mr. Chayanont Ulit | Director and Chief Executive Officer |
| 6. | Mr. Akarat Na Ranong | Independent Director and Chairman of Audit Committee |
| 7. | Mr. Kamol Ratanachai | Independent Director and Audit Committee |
| 8. | Mr. Chatrapee Tantixalerm | Independent Director and Audit Committee |

Directors/Executives absent at the Meeting

- | | | |
|----|-------------------------|----------|
| 1. | Mr. Neil Wayne Thompson | Director |
|----|-------------------------|----------|

At present, the Company has a total of 9 directors. There were 8 directors having attended the 2025 Annual General Meeting of Shareholders.

Auditor and Legal Counsel in attendance

- | | | |
|----|-------------------------------|------------------------------------------------------------------|
| 1. | Ms. Rodjanart Banyatananusard | Auditor from PricewaterhouseCoopers ABAS Limited |
| 2. | Ms. Linda Osathaworanan | Legal Advisor from Siam Premier International Law Office Limited |

Preliminary Proceedings

Mr. Sansrit Yenbamrung, the Chairman of the Board, was the Chairman of the Meeting (the “**Chairman**”), has declared the Meeting open and entrusted Mr. Nanat Sonsa-ad, the Company Secretary, acting as secretary of the Meeting (the “**Secretary**”) to proceed with the meeting, and clarify the details of each agenda, and procedures in relation to voting by shareholders.

The Secretary informed the Meeting that there were 9 shareholders attending the Meeting in person holding a total of 101,320 shares and 34 shareholders attending the Meeting via proxy holding a total of 663,900,212 shares whereby there were a total of 43 shareholders attending the Meeting constituting a total of 664,001,532 shares or 84.9510 percent of all the issued shares of the Company (there were a total of 781,628,733 issued shares of the Company), thereby forming a quorum under the Company’s Article of Association. After the Meeting was declared open, there were additional shareholders and proxies who came to register for Meeting attendance resulting in a total attendance of 44 persons holding a total of 664,002,032 shares or 84.9511 percent of total issued shares of the Company.

The Secretary has explained the voting procedure in each agenda as follows:

1. One share is entitled to one vote. Thus, each shareholder has votes in accordance with the shares held or by proxy.
2. Shareholder who has special interests on a given agenda has no right to cast the vote on such agenda. However, in the agenda on an appointment of the director; all shareholders can cast their votes without being regarded as constituting special interests. Furthermore, for the Good Corporate Governance Principles, in Agenda 6 on consideration and approval of the directors' remuneration, the Director who is a shareholder of the Company and has attended this Meeting had casted his/her abstaining vote in advance.
3. In each agenda, the Secretary will ask whether there is any shareholder who disapproves and abstains from voting. If there is no disapproving or abstaining vote, the Secretary will conclude the resolution in such agenda as approved with unanimity. Should any shareholders wish to disapprove or abstain from voting, they are required to mark on the voting ballot given during the registration procedure before the Meeting starts. In this regard, the shareholder shall mark a cross sign in the slot and raise their hands so that the officers can collect such voting ballots for voting collection. For shareholders who do not disapprove or abstain from voting, it shall be deemed that such shareholders approve the proposed agenda and do not require marking on the voting ballot. The Company will take disapprove and/or abstain from voting to deduct from the total vote of shareholders attending the Meeting to conclude the resolution in such agenda. For the shareholders who do not return the disapproving or abstaining vote ballots to the officers, the Company will deem that such shareholders have approved the proposed agenda.

However, for the Good Corporate Governance Principles of the Stock Exchange of Thailand, in Agenda 5 on the appointment of directors replacing those who retire by rotation; the shareholders who wish to approve, disapprove, or abstain from voting are requested to cast their votes in the given voting ballot and return the vote ballots to the officers for voting collection.

The following voting ballot shall be deemed voided:

- (1) Voting ballot marked in more than one slot;
 - (2) Voting ballot with any cross out with no certified signature; and
 - (3) Voting ballot with mark but with no certified signature;
4. For the proxy whom the grantor indicated the approving, disapproving, or abstaining votes on any agenda in the proxy form, the proxy is not required to vote in the voting ballot. The Company will count the votes as appeared in the proxy form. Meanwhile, for the proxy whom the grantor did not indicate the votes in the proxy form, the proxy shall cast his/her votes in each agenda as if the shareholder attending the Meeting in person.
 5. The Secretary will inform the Meeting for the conclusion of voting result in each Agenda, whereby the voting result shall be total votes of the latest number of shareholders attending the Meeting in person or via proxy of each agenda.
 6. The resolutions of the Meeting consist of the following votes:
Agenda 1, 3, 4, 5 and 7, to be approved by a simple majority of the total number of votes of the shareholders attending and casting their votes at the Meeting;
Agenda 6 to be approved by not less than two-thirds of the total number of votes of the shareholders attending the Meeting;
Agenda 2 as a matter for acknowledgement for which no voting is required.

In this regard, the Company invited Ms. Pornpilai Kosolprapha, an Independent Legal Counsel, to verify the voting procedure together with OJ International Company Limited.

The Secretary to propose the Meeting to consider the following agenda:

Agenda 1 To consider and adopt the Minutes of the Extraordinary General Meeting of Shareholders No.1/2024 held on 30 September 2024

The Secretary proposed the Meeting to consider and adopt the Minutes of the Extraordinary General Meeting of Shareholders No.1/2024 held on 30 September 2024, the copy of which was sent to the shareholders together with the notice of this Meeting. Also, the Board of Directors considered that the Minutes of the Extraordinary General Meeting of Shareholders No.1/2024 was correctly recorded therefore it is appropriate to propose to the Meeting to approve such Minute.

The secretary asked shareholders if they had any questions or suggestions, it has appeared that there is no question or suggestion from shareholders/proxies.

Resolution: The Meeting resolved by unanimous vote that the Minutes of the Extraordinary General Meeting of Shareholders No.1/2024, held on 30 September 2024 be adopted as proposed in all respects with the votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,002,032	100.0000
Disapproved	0	0.0000
Abstained	0	-
Voided Ballot	0	0.0000

Agenda 2 To acknowledge the Company’s operating results for the year 2024

The Secretary requested Mr. Chayanont Ulit, Director and Chief Executive Officer, to report the operating results of the Company for 2024 to the Shareholders’ Meeting, which could be summarized as follows:

In 2024, the group companies reported an increase in total revenue of Baht 21.86 million; however, operating profit declined by Baht 7.71 million. This was primarily due to the revenue growth being driven by the equipment rental services business, which typically yields a lower profit margin compared to the studio rental services business. The latter experienced a decline in revenue during the past year, resulting in a reduction in the group companies’ overall profit margin. Further details are provided below:

- (1) **Equipment rental services business** which is operated by Gearhead Company Limited (“**Gearhead**”), had recorded an increase in revenue of Baht 32 million and a profit increase of Baht 19 million. This growth was largely attributable to the arrival of several international film productions in early 2024, including the series *The White Lotus* and the film *Jurassic World*, which significantly boosted Gearhead’s income. In terms of investment, Gearhead’s total investment in 2024 amounted to Baht 40.71 million. Most of these investments were made under the condition that there was clear client demand and that the investment would generate income for the company.
- (2) **Studio rental services business** which is operated by The Studio Park (Thailand) Company Limited (“**Studio Park**”), had recorded a revenue decrease of Baht 12.54 million compared to 2023. This decline was due to the completion of major productions by mid to late 2024, while new

projects remained in the preparation phase, resulting in revenue being generated mainly from short-term clients. Studio Park's core facilities continue to include five sound stages, as well as surrounding areas that fully support all types of production and filming activities. Additionally, Studio Park has partnered with strategic allies to upgrade Studio 1 into a Virtual Studio which is an innovative filming technology that has gained widespread interest.

- (3) **The Content production business** which is operated by the Company, which has been contracted to produce content for broadcasters such as GMM, MONO, Workpoint, and Netflix. The Company has also expanded its business opportunities by investing in the production of micro-dramas to cater to mobile phone viewership. In addition, the Company has undertaken the organization of major public events on behalf of government agencies, such as managing the main stage of the Songkran Festival on Silom Road in 2024.

Business trends in the year 2025: The Company anticipates strong growth opportunities in the international film-related sector, supported by a government policy to increase financial incentives—raising the maximum cash rebate from 25% to 30%. This development is expected to benefit both Gearhead and Studio Park, and as a result, the group companies anticipates improved financial performance in 2025. However, the Content production business currently derives most of its revenue from television drama production, a segment that has seen a significant decline in revenue potential. Consequently, the Company must explore new business opportunities, such as organizing major events and developing innovative content formats, to enhance business prospects and improve profitability in the future.

In addition, it can be summarized the Environmental, Social, and Governance (ESG) principles as follows:

1. The group companies have been certified for its organizational Carbon Footprint (Carbon Footprint for Organization: CFO) by the Thailand Greenhouse Gas Management Organization (Public Organization);
2. The group companies have consistently supported community enterprises and maintained strong collaboration with government agencies;
3. The Company received an "Excellent" rating for corporate governance from the Thai Institute of Directors (IOD). In 2024, the Company also achieved a perfect score of 100 in the Annual General Meeting (AGM) Quality Assessment conducted by the Thai Investors Association. Furthermore, the Company is a member of the Thailand's Private Sector Collective Action Coalition Against Corruption.

Mr. Kamol Ratanachai, Independent Director and Audit Committee member then reported to the meeting on the Company's corporate governance and anti-corruption policy over the past year, which is structured around the following four key principles:

1. Review and Enhancement of Corporate Governance Policies: The Company regularly reviews and updates its corporate governance policies to align with applicable laws and international standards. Internal regulations are also refined to ensure they are practical, comprehensive, and applicable, covering areas such as ethics, sustainable development, and risk management.
2. Promotion of Awareness and Implementation: The Company actively promotes awareness and widespread adherence to its policies, including the corporate governance policy, anti-corruption policy, personal data protection policy, and sustainable development policy. This includes

training programs and initiatives to build understanding among employees at all levels.

3. Monitoring and Evaluation: To achieve objectives in compliance with relevant laws, policies, regulations, and internal rules, the Company undertakes monitoring and assessment activities across three dimensions:
 - Board Level: The Board of Directors continuously monitors and reviews the governance framework.
 - Management Level: Executives oversee and assess the performance of each department.
 - Employee Level: Staff performance is reviewed to ensure alignment with corporate policies.
4. Information Disclosure: The Company encourages and facilitates the accurate, complete, transparent, and timely disclosure of information. It maintains consistent communication with stakeholders through various channels, including annual reports, the Company's website, shareholder meetings, and disclosures via the website of the Stock Exchange of Thailand (SET).

In addition, the Company's key operational achievements related to governance and sustainability are as follows:

- The Company received a 4-star rating (Very Good) in the Corporate Governance Evaluation conducted by the Thai Institute of Directors (IOD).
- The Company achieved a top score of 5 shields, or 100 out of 100 points, in the Annual General Meeting (AGM) Checklist assessment conducted by the Thai Investors Association.
- The Company's membership certification under the Thailand's Private Sector Collective Action Coalition Against Corruption was successfully renewed for a second consecutive year, as of December 31, 2024.
- Studio Park received official certification for its Carbon Footprint for Organization (CFO) from the Thailand Greenhouse Gas Management Organization (Public Organization) on May 9, 2024.
- The Group completed a greenhouse gas emissions assessment and received certification for its reported carbon footprint from the Thailand Greenhouse Gas Management Organization (Public Organization) on April 22, 2025.

These accomplishments reflect the Company's strong commitment to sustainable growth and long-term value creation, ensuring trust and confidence among all stakeholders.

Mr. Chayanont Ulit, Director and Chief Executive Officer, expressed their sincere gratitude to the shareholders for their continued support and confidence in the Company's potential. The executive team and all employees remain dedicated and committed to fulfilling their duties with determination, striving to drive the organization toward continued success in 2025.

The secretary asked shareholders if they had any questions or suggestions, it has appeared that there is no question or suggestion from shareholders/proxies.

The Secretary then proposed the Meeting to acknowledge the Company's operating results for the year 2024, the details of which were set out in the 2024 Form 56-1 One Report of the Company that was sent to the shareholders together with the notice of this Meeting.

Resolution: The Meeting acknowledged the Company's operating results for the year 2024 as proposed in all respects.

Agenda 3 To consider and approve the Financial Statements and the Statement of Comprehensive Income (balance sheet and profit and loss statements) in respect of the fiscal year ended 31 December 2024 as audited by the certified auditor and to acknowledge the Auditor's report

The Secretary requested Mrs. Ladawan Khumsup, the person taking the highest responsibility in finance and accounting, to inform the details of the Financial Statements and the Statement of Comprehensive Income (balance sheet and profit and loss statements) in respect of the fiscal year ended 31 December 2024 which have been audited by the certified auditor and to acknowledge the Auditor's report, the details of which were set out in the Company's financial statements which formed part of the 2024 (Form 56-1 One Report) sent to the shareholders together with the notice of this Meeting and can be summarized as follows:

Financial Statements ended 31 December (Consolidated) (Unit: Million Baht)

Account Record	2024	2023	Increase (Decrease)	
			Amount Million Baht	Percentage
Total Assets	1,493.68	1,539.59	(45.91)	-2.98
Total Liabilities	205.47	263.79	(58.32)	-22.11
Total Shareholders' Equity	1,288.21	1,275.80	12.41	0.97

Statement of Comprehensive Income (Loss) ended 31 December (Consolidated) (Unit: Million Baht)

Account Record	2024	2023	Increase (Decrease)	
			Amount Million Baht	Percentage
Total Revenue	472.64	450.78	21.86	4.85
Cost	(320.06)	(309.24)	10.82	3.50
Gross Profit	152.58	141.54	11.04	7.80
Other Revenue (Expense)	4.61	10.40	(5.79)	-55.67
Selling, General & Administrative Expense, Financial Cost	(134.23)	(126.17)	8.06	6.39
Profit before Income Tax	22.96	25.77	(2.81)	-10.90
Tax Income (Expense)	(10.54)	(5.64)	4.90	86.88
Net Annual Profit	12.42	20.13	(7.71)	-38.30

The secretary asked shareholders if they had any questions or suggestions, it has appeared that there is no question or suggestion from shareholders/proxies.

After that, the Secretary proposed the Meeting to consider and approve the Company's Financial Statements and the Statement of Comprehensive Income (balance sheet and profit and loss statements) in respect of the fiscal year ended 31 December 2024 which have been audited by the certified auditor and to acknowledge the Auditor's report.

Resolution: The Meeting resolved by unanimous vote that the Company's Financial Statements and the Statement of Comprehensive Income (balance sheet and profit and loss statements) in respect of the fiscal year ended 31 December 2024 which have been audited by the certified auditor be approved and the Auditor's report be acknowledged with the votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,002,032	100.0000
Disapproved	0	0.0000
Abstained	0	-
Voided Ballot	0	0.0000

Agenda 4 To consider and approve no appropriation of profit as the legal reserve and no dividend payment for the year 2024

The Secretary informed the Meeting that according to Section 116 of the Public Companies Act B.E. 2535 (as amended) and the Company's Article of Association, the Company is required to allocate part of the annual net profit as a reserve fund in an amount not less than 5 percent of the annual net profit and subtracted with the sum of accumulated loss brought forward (if any) until the reserve fund amounts to not less than 10 percent of the registered capital. Furthermore, the Company's dividend policy prescribes that the dividend shall be paid in the amount of approximately 40 percent of the net profit during the accounting period. However, the dividend payment shall be made subject to the condition that the Company is not required to use such funds and the dividend payment shall not have material effect on the Company's normal business operation. Thus, the Board of Directors considered and deemed it appropriate to propose to the Meeting as follows:

1. No appropriation of profit as the legal reserve as the Company's operating results for the year 2024 (according to Separate Financial Statements) shows the operating loss; and
2. No dividend payment for the year 2024 as the Company requires the working capital for both its operations and the expansion of its business.

The secretary asked shareholders if they had any questions or suggestions, it has appeared that there is no question or suggestion from shareholders/proxies.

After that, the Secretary proposed the Meeting to consider and approve no appropriation of profit as the legal reserve and no dividend payment for the year 2024.

Resolution: The Meeting resolved by unanimous vote that no appropriation of profit as the legal reserve and no distribution of dividend in respect of the operating results for the year 2024 be approved as proposed in all respects with the votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,002,032	100.0000
Disapproved	0	0.0000
Abstained	0	-
Voided Ballot	0	0.0000

Agenda 5 To consider and approve the appointment of directors replacing those who retire by rotation

The Secretary informed the Meeting that according to the law and the Company's Articles of Association, at every annual general meeting of shareholders, at least one-third of the directors must retire from office. If the number of directors is not a multiple of three, then the number nearest to one-third shall retire from the office and the retired directors are eligible for re-appointment. There are 3 directors who shall retire by rotation at the Annual General Meeting of Shareholders for the year 2025, namely:

1. Mr. Kamol Ratanachai Independent Director and Audit Committee
2. Mr. Poomchai Wacharapong Director; and
3. Yaowalak Poolthong, Ph.D. Director

To comply with the Good Corporate Governance Principles, directors who must retire by rotation in this Meeting have temporarily left the Meeting room and will come back after the completion of voting on this agenda.

The Secretary informed the Meeting that, in compliance with the Good Corporate Governance Principles, the Company had provided opportunities through an announcement on the Stock Exchange of Thailand's Electronic System and the Company's website from 13 September 2024 to 31 December 2024 through the determination of criteria so that shareholders may nominate persons to be selected as the Company's directors in advance so that the Nomination and Remuneration Committee may consider the appropriateness. In this Meeting, no shareholder proposed any person to be elected as director to the Company.

The Board of Directors (upon the approval of the Nomination and Remuneration Committee) considered and deemed it appropriate that the 3 directors are qualified persons with the knowledge, expertise and experience in the Company's business and have performed their duty professionally and possess full qualifications under the law. For the independent director who was proposed to be re-appointed as the independent director at this Meeting, he can provide an independent opinion freely in accordance with relevant rules and regulations. The Board of Directors (upon the suggestion and approval of the Nomination and Remuneration Committee) deemed appropriate to nominate the 3 directors aforementioned to be re-appointed as the Company's directors for another term. The persons who were proposed on this Meeting had passed the procedures specified by the Company and are suitable for the Company's business operation.

The profiles and the information regarding to the position in other businesses of 3 directors who shall retire by rotation was sent together with the notice of this Meeting to the shareholders.

The secretary asked shareholders if they had any questions or suggestions, it has appeared that there is no questions or suggestions from shareholders/proxies.

And for the Good Corporate Governance, in this Agenda, the Secretary proposed the Meeting to consider and approve the re-appointment of each of the 3 directors who are due to retire by rotation.

Resolution: The Meeting resolved by the vote that the 3 directors who shall retire by rotation be approved for re-appointment as directors of the Company for another term as follows:

1. Mr. Kamol Ratanachai Independent Director and Audit Committee
with the majority votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,001,414	99.9999
Disapproved	618	0.0001
Abstained	0	-
Voided Ballot	0	0.0000

2. Mr. Poomchai Wacharapong Director;
with the unanimous votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,002,032	100.0000
Disapproved	0	0.0000
Abstained	0	-
Voided Ballot	0	0.0000

3. Yaowalak Poolthong, Ph.D. Director
with the unanimous votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,002,032	100.0000
Disapproved	0	0.0000
Abstained	0	-
Voided Ballot	0	0.0000

Agenda 6 To consider and approve the directors' remuneration for 2025

The Secretary informed the Meeting that the Nomination and Remuneration Committee considered the directors' remuneration for the year 2025 according to the expansion of business, the growth in profit of the Company as well as the duties and responsibilities of each director. Therefore, the Board of Directors (upon the suggestion and approval of the Nomination and Remuneration Committee) deemed it appropriate to propose the Meeting to determine the directors' remuneration for the year 2025, the details of which were as appeared in the notice of this Meeting in the same rate as for the year 2024 as follows:

Monthly remuneration (per person) – maintaining at the current rate

Board of Directors (equivalent to the current rate)

Chairman	Baht 60,000
Director	Baht 30,000

Other Sub-Committees (equivalent to the current rate)

Chairman	Baht 30,000
Member	Baht 20,000

The Nomination and Remuneration Committee and the Corporate Governance and Sustainability Committee will not receive the monthly remuneration.

Meeting allowance (per person per meeting) – maintaining at the current rate
Nomination and Remuneration Committee (equivalent to the current rate)

Chairman	Baht 30,000
Member	Baht 20,000

Corporate Governance and Sustainability Committee (equivalent to the current rate)

Chairman	Baht 30,000
Member	Baht 20,000

The Board of Directors and other Sub-Committees will not receive the meeting allowance.

The Company's current sub-committees consist of the Executive Committee, the Audit Committee, the Nomination and Remuneration Committee and the Corporate Governance and Sustainability Committee, formerly known as the Corporate Governance Committee, has been renamed to better reflect its assigned roles and responsibilities. This change does not affect the committee's structure, roles, or responsibilities. The other sub-committees being in the position of the directors of the Company will also receive the remuneration in the capacity of directors.

Moreover, the Company has no policy to offer benefits other than in monetary benefits to the directors.

The secretary asked shareholders if they had any questions or suggestions, it has appeared that there is no questions or suggestions from shareholders/proxies.

After that, the Secretary proposed the Meeting to consider and approve the directors' remuneration for the year 2025 as aforementioned which will be effective until the Shareholders' Meeting resolves otherwise.

Resolution: The Meeting resolved by more than two-thirds of the shareholders who are attending the Meeting that the directors' remuneration for 2025 be approved to be effective until the Shareholders' Meeting resolves otherwise as proposed in all respects, with the votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting
Approved	664,001,032	99.9998
Disapproved	0	0.0000
Abstained	1,000	0.0002
Voided Ballot	0	0.0000

Agenda 7 To consider and approve the appointment of the Company's auditors and their remuneration for 2025

The Secretary informed the Meeting that Section 120 of the Public Companies Act B.E. 2535 (as amended) requires that the annual general meeting of shareholders for each year appoints the Company's auditors and determines their remuneration. Existing auditors can be re-appointed.

The Board of Directors (according to the consideration and recommendation of the Audit Committee) has selected the Company's auditors and proposed the Meeting to appoint the following persons:

- 1.Ms. Rodjanart Banyatananusard, Certified Public Accountant No.8435, and/or
- 2.Mr. Kan Tanthawirat, Certified Public Accountant No.10456 and/or
- 3.Ms. Wanvimol Preechawat, Certified Public Accountant no.9548

from PricewaterhouseCoopers ABAS Ltd., or other auditor(s) certified by the Office of Securities and Exchange Commission entrusted by PricewaterhouseCoopers ABAS Ltd. to be the Company's auditor(s). Any of these auditors may audit or certify the Company's Financial Statements. Such auditors will be the auditors for the Company for the fiscal year ended 31 December 2025.

None of the proposed auditors has any relationship with or interest in the Company, its subsidiaries, management, majority shareholders or the related persons of such persons. Therefore, the said auditors are independent to audit and comment on the Company's Financial Statements. In addition, none of the proposed auditors has audited or reviewed and given opinion on the Company's Financial Statements for seven consecutive fiscal years. Ms. Rodjanart Banyatananusard was an auditor of the Company for the fiscal year 2024. Mr. Kan Tanthawirat and Ms. Wanvimol Preechawat have never performed any services as auditor of the Company.

In addition, the Board of Directors (according to the consideration and recommendation of the Audit Committee) then proposed the Meeting to consider and appoint the Company's auditors for the fiscal year ended 31 December 2025 as aforementioned and determined their remuneration in the amount of Baht 1,087,000 (the auditors as aforementioned shall also be appointed as the auditors of the subsidiaries of the Company with the fee for auditing the financial statements of the subsidiaries being Baht 1,419,000 and therefore the total auditors' fee is Baht 2,506,500).

In this regard, PricewaterhouseCoopers ABAS Ltd. has reviewed and audited the Financial Statements of the Company and its subsidiaries since the fiscal year 2012 and duly performed their duties all along. Moreover, PricewaterhouseCoopers ABAS Ltd. is an auditing firm of international standard which is certified by the Office of Securities and Exchange Commission. It is therefore able to prepare the Financial Statements of the Company and its subsidiaries within the period as required by law.

The secretary asked shareholders if they had any questions or suggestions, it has appeared that there is no questions or suggestions from shareholders/proxies.

After that, the Secretary proposed the Meeting to consider and approve the appointment of the Company's auditors and their remuneration for 2025.

Resolution: The Meeting resolved by unanimous vote that the appointment of the Company's auditors and their remuneration for year 2025 be approved as proposed in all respects with the votes as follows:

Resolution	Number of Votes (1 share equals 1 vote)	Percentage of votes of shareholders attending the meeting and casting their votes
Approved	664,002,032	100.0000
Disapproved	0	0.0000
Abstained	0	-
Voided Ballot	0	0.0000

Agenda 8 **Other Business (if any)**

The secretary asked shareholders if they had any questions or suggestions. Some shareholders/proxies asked questions at the Meeting, which can be summarized as follows:

Questions from the Thai Investors Association, submitted to the Company in writing, comprised three inquiries as follows:

1. What strategies does the Company have to consistently generate sustainable operating profits?
2. In the face of intense competition, how does the Company plan to establish a competitive advantage over its peers?
3. What is the current progress regarding approximately 30% of the studio area that is pending development?

Mr. Chayanont Ulit, Director and Chief Executive Officer, responded to the meeting as follows:

1. The Company focuses on maintaining its revenue base from its existing businesses—namely, equipment rental services, and studio rental services—while also seeking new revenue opportunities through its content business. This includes efforts to reach more consumers via mobile platforms and applications.
2. The Company's core strength lies in its ability to provide integrated services, encompassing equipment rental, studio rental, and a high-quality content production team.
3. In light of current economic volatility, the Company has developed a Virtual Studio in collaboration with specialized partners. For the approximately 30% of studio space awaiting development, the Company has partially allocated it for use as an outdoor filming area and a traditional Thai house studio set. Nevertheless, any further investment will be carefully considered.

Ms. Kwanta Nuchprasert, a proxy of Thai Investors Association, asked the following questions:

1. Does the Company plan to organize shareholders' meetings in a hybrid format (Hybrid Meeting)?
2. Given that the core business involves equipment rental, which entails high equipment costs and potential obsolescence, how does the Company plan to manage this issue?

The Secretary responded to shareholders as follows:

1. The government has promoted the use of electronic shareholders' meetings (E-AGMs), which have become widely adopted among listed companies due to their convenience and ease of participation for shareholders. However, the Stock Exchange of Thailand (SET) is increasingly encouraging listed companies to consider hosting Hybrid

Meetings, which combine physical attendance and electronic participation.

In evaluating the type of shareholders' meetings, the Company considers the number of shareholders a key factor. Currently, the Company has approximately 1,430 shareholders, a relatively modest figure compared to other listed companies. Therefore, the Company believes that holding physical meetings remains the most appropriate approach under the current circumstances, as it allows direct interaction between the Board and shareholders at least once a year.

At the same time, organizing Hybrid Meetings incurs additional costs and may not be necessary for companies with a limited number of shareholders. In contrast, E-AGMs are more suitable for companies with a large shareholder base or where there are venue constraints. The Company has carefully considered the advantages and limitations of each format and remains committed to aligning with the guidance of the Securities and Exchange Commission (SEC) and the SET. Given these considerations, the Company views the physical meeting as the most suitable at this time.

Mr. Chayanont Ulit, Director and Chief Executive Officer, responded to the second question as follows:

2. The Company places high importance on responding to customer needs and aims to optimize internal management efficiency. Its core customer base can be divided into two categories: international and domestic clients. For international clients, the Company assesses the value of new equipment investments based on confirmed service commitments, the Company will only commit to such investment if the confirmed booking value for the use of the equipment reaches an appropriate threshold, ensuring that the procurement investment is justified and offers a clear potential return. As for existing equipment, it is primarily used to serve domestic clients, such as major film productions or television dramas. In cases where clients do not require the most advanced technology, the Company is able to provide suitable services using its current equipment. Furthermore, the Company offers a comprehensive service model, providing both equipment and qualified personnel, thereby generating additional revenue from personnel-related service fees.

No other business was proposed to the Meeting.

The Meeting closed at 10:50 hrs.

(Signed by) Mr. Sansrit Yenbamrung Chairman of the Meeting
(Mr. Sansrit Yenbamrung)

(Signed by) Mr. Nanat Sonsa-ad Company's Secretary
(Mr. Nanat Sonsa-ad)

Curriculum Vitae of the Nominated Person to be Elected as the Company's Director

Name : Mr. Wiroj Bunsirirungruang

Age (As of April 2024) : 58 years 5 months

Proposed Position : Director

Nomination Criteria and Procedure : The Nomination and Remuneration Committee and the Board of Directors have carefully considered and selected individuals with appropriate qualifications through a thorough and prudent screening process. The selection was based on the candidates' knowledge, capabilities, experience, and expertise that would be beneficial to the Company's business operations.

The nominated individuals possess all qualifications required under the relevant laws and do not have any prohibited characteristics as stipulated under the Public Limited Companies Act, the Securities and Exchange Act, and the relevant regulations issued by the regulatory authorities. In addition, they meet the director qualification requirements prescribed by the Capital Market Supervisory Board and have no record of legal violations during the past 10 years. Therefore, the Board of Directors deems it appropriate to propose the appointment of such individuals as directors of the Company.

Qualifications of Directors

▪ Having director qualifications as required by law and not having prohibited characteristics as announced by the Capital Market Supervisory	Yes
▪ Having criminal offence record within the past 10 years	None
▪ Having family-relationship with the Company, Major Shareholders, or Subsidiaries	None

Education : Master of Accounting, Thammasat University (1996)
: Bachelor of Accounting, Dhurakij Pundit University

Training Program : MINI MBA Program for Executives, Class 38, Thammasat University
: Director Accreditation Program (DAP): 8/2004
: Director Certification Program (DCP): 147/2011
: Company Secretary Program (CSP): 40/2011
: Corporate Governance for Executive (CGE): 15/2019

Shareholding in the company : None

Work Experience during the past five years**1. Listed Companies**

2020 : Chief Executive Officer

2014 - 2019 : Deputy Managing Director

2002 - 2013 : Assistance Managing Director
Matching Maximize Solution PCL.

1997 - 2002 : Accounting Director
1996 - 1997 : Director of Internal Audit and System Development
Quality Houses PCL.

2. **Other Companies /Organizations** : None

3. **Companies or businesses that compete with or are related to the Company's business**

2023 - Present : Director
2021 - Present : Deputy Managing Director
Bangkok Broadcasting & TV Co., Ltd.

Litigation : None

Director position in other company (Excluding Matching Maximize Solution PCL.)

Other Listed Companies		Other/ Non-Listed Companies	Other rival incorporation /any related business with the Company
Number	Position	Number	Number
-	-	-	1

Curriculum Vitae of the Nominated Person to be Elected as the Company's Director

Name : Mr. Santiphong Pimolsaengsuriya
Age (As of April 2024) : 54 years 6 months
Proposed Position : Independent Director
Nomination Criteria and Procedure : The Nomination and Remuneration Committee and the Board of Directors have carefully considered and selected individuals with appropriate qualifications through a thorough and prudent screening process. The selection was based on the candidates' knowledge, capabilities, experience, and expertise that would be beneficial to the Company's business operations.
The nominated individuals possess all qualifications required under the relevant laws and do not have any prohibited characteristics as stipulated under the Public Limited Companies Act, the Securities and Exchange Act, and the relevant regulations issued by the regulatory authorities. In addition, they meet the director qualification requirements prescribed by the Capital Market Supervisory Board and have no record of legal violations during the past 10 years. Therefore, the Board of Directors deems it appropriate to propose the appointment of such individuals as directors of the Company.

Qualifications of Directors

▪ Having director qualifications as required by law and not having prohibited characteristics as announced by the Capital Market Supervisory	Yes
▪ Having criminal offence record within the past 10 years	None
▪ Having family-relationship with the Company, Major Shareholders, or Subsidiaries	None

Education : Bachelor of Communication Arts, Bangkok University (1992)
: Master Program of Journalism, Thammasat University (2001)
: Executive Certificate Program, Stanford University, USA (2021)

Training Program : None

Expertise : Corporate governance and promotion of good corporate governance practices
: Management of multinational organizations
: Brand communication strategy and media business
: Business development and new market expansion
: Mergers and acquisitions management
: Driving organizational digital transformation
: Business operations in the ASEAN region

Shareholding in the company : None

Work Experience during the past five years

1. **Listed Companies** : None

2. **Other Companies /Organizations**

- 2011 - Present : Independent Advisor
Slingshot Group Co., Ltd.
- 2023 - Present : Business Advisor
EternityX Marketing Technology (Thailand) Co., Ltd.
- 2024 - Present : Business Expansion Advisor
Alif Co., Ltd. (One of the leading digital media distribution companies in Europe)
- 2024 - Present : Mergers and Acquisitions Advisor
Havas SE Asia Co., Ltd., Singapore
- 2015 - 2022 : Chief Executive Officer
Havas Riverorchid Group
- 2000 - 2015 : Founder
Riverorchid Group Co., Ltd.
- 1996 - 2000 : Managing Director
McCann-Erickson, Indochina Region

3. **Companies or businesses that compete with or are related to the Company's business**

: None

Litigation : None

Director position in other company (Excluding Matching Maximize Solution PCL.)

Other Listed Companies		Other/ Non-Listed Companies	Other rival incorporation /any related business with the Company
Number	Position	Number	Number
-	-	-	-

Additional Qualifications for Nominating as an Independent Director:

1. Having the following interests in the Company, parent company, subsidiaries, affiliates, or any legal entities that have conflicts, at present or in the past 2 years.	Qualifications	
1.1 Taking part in the management of being and employee, staff member, advisor who receives a regular salary.	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
1.2 Being professional services provider, e.g., auditor, legal advisor.	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
1.2 Having business relationship that is material and could be a barrier to independent judgment.	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
1.3 Family Relationship with other Directors, or management, or major shareholders	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
2. Being an owner, director, management, employee, or advisor who receives a regular salary or holding more than one per cent of shares with voting rights of the company with the same business as IRPC and its competition is significant.	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Curriculum Vitae of the Nominated Person to be Elected as the Company's Director

Name	: Mr. Chayanont Ulit	
Position	: Director : Executive Director	
Age (As of April 2024)	: 56 years 6 months	
Proposed Position	: Director	
Nomination Criteria and Procedure	: The Nomination and Remuneration Committee and the Board of Directors of the Company have carefully and diligently scrutinized and examined the qualifications of the persons nominated to be directors (former directors of the Company) and were of the opinion that they possess knowledge and good understanding of the business, which would greatly benefit the Company. In addition, they are fully and sufficiently qualified in accordance with the criteria and possess no prohibited characteristics prescribed by the Public Limited Company Act and Securities and Exchange Act. The Nomination and Remuneration Committee and the Board of Directors of the Company thus considered it appropriate to appoint such persons as directors of the Company.	
Period of Directorship	: 5 years 8 months	
Education	: Bachelor of Architecture, Chulalongkorn University	
Training Program	: Certificate, Director Certification Program (2021): IOD : Financial Concepts for Business Management (2021): SET : Digital Skills for Media Industry: Digital Economy Promotion Agency (depa) : Fast Track Mini MBA – Business Strategy and Innovation Program (2025) College of Innovation, Thammasat University	
Shareholding in the company	: None	
Work Experience during the past five years		
1. <u>Listed Companies</u>		
Aug 2020-Present	: Director : Chief Executive Officer : Executive Director Matching Maximize Solution PCL.	
2. <u>Other Companies /Organizations</u>		
Sep 2025 - Present	: President Thailand Filming Studio Association	
Aug 2024 - Present	: Director The Professionals of Broadcasting Council Thailand	
Aug 2020 - Present	: Director : Managing Director Gear Head Co., Ltd.	

Aug 2020 - Present : Director
: Managing Director
The Studio Park (Thailand) Co., Ltd.

Nov 2020 - Nov 2021 : Liquidator
TSP Production Service Co., Ltd.

3. Companies or businesses that compete with or are related to the Company's business

Aug 2020 – Dec 2025 : Drama Consultant
Media Studio Co., Ltd.

Jan 2023 - Present : Director

Sep 2020 - Dec 2022 : Chairman of the Board of Director
Transformation Films Co., Ltd.

Number of meeting attended in 2025 : Board of Executive Committee Meeting 15/15 times
: Board of Director Meeting 15/15 times

Litigation : None

Interest in any Agenda Item Proposed in the AGM : Agenda 5 To consider and approve the appointment to director replacing those who retire by rotation
Agenda 6 To consider and approve the directors' remuneration for 2026

Director position in other company (Excluding Matching Maximize Solution PCL.)

Other Listed Companies		Other/ Non-Listed Companies	Other rival incorporation /any related business with the Company
Number	Position	Number	Number
-	-	5	2

(Translation)

Definition of Independent Director

Qualifications of each independent director shall comply with the following criteria:

(a) Holding shares not exceeding one percent of the total number of voting rights of the company, its parent company, subsidiary, affiliate, major shareholder, or controlling person, including the shares held by related persons of the independent director;

(b) Neither being nor having been an executive director, employee, staff, or advisor who receives salary, or a controlling person of the company, its parent company, subsidiary, affiliate, same-level subsidiary, major shareholder, or controlling person unless the foregoing status has ended not less than two years prior to the date of application filing with the SEC Office. In this regard, such prohibited characteristics shall exclude the case where an independent director used to be a government official or advisor of a governmental agency, which is a major shareholder or the controlling person of the company;

(c) Not being a person related by blood or registration under laws, such as father, mother, spouse, sibling, and child, including spouse of the children of other directors, executives, major shareholders, controlling persons, or persons to be nominated as directors, executives or controlling persons of the company or its subsidiary;

(d) Not having or having had a business relationship with the company, its parent company, subsidiary, affiliate, major shareholder, or controlling person, in the manner which may interfere with his independent judgment, and neither being nor having been a significant shareholder, or controlling person of the person having business relationship with the company, its parent company, subsidiary, affiliate, major shareholder, or controlling person unless the foregoing relationship has ended not less than two years prior to the date of application filing with the SEC Office.

The term 'business relationship' aforementioned under paragraph one includes any normal business transaction, rental or lease of immovable property, transaction relating to assets or services, or grant or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, including any other similar actions, which results in the company or the counterparty being subject to indebtedness payable to the other party in the amount of three percent or more of the net tangible assets of the company or twenty million Baht or more, whichever is lower. The amount of such indebtedness shall be calculated according to the calculation method for value of connected transactions under the Notification of the Capital Market Supervisory Board Re: Rules on Related Party Transactions, mutatis mutandis. The combination of such indebtedness shall include indebtedness taking place during the course of one year prior to the date on which the business relationship with the person commences;

(e) Neither being nor having been an auditor of the company, its parent company, subsidiary, affiliate, major shareholder, or controlling person, and not being a significant shareholder, controlling person, or partner of an audit firm which employs auditors of the company, its parent company, subsidiary, affiliate, major shareholder, or controlling person unless the foregoing

Enclosure 3

relationship has ended not less than two years from the date of application filing with the SEC Office;

(f) Neither being nor having been any professional advisor including legal advisor or financial advisor who receives an annual service fee exceeding two million Baht from the company, its parent company, subsidiary, affiliate, major shareholder, or controlling person, and not being a significant shareholder, controlling person, or partner of the professional advisor unless the foregoing relationship has ended not less than two years from the date of application filing with the SEC Office;

(g) Not being a director who has been appointed as a representative of the company's director, major shareholder or shareholders who are related to the company's major shareholder;

(h) Not undertaking any business in the same nature and in competition to the business of the company or its subsidiary, or not being a significant partner in a partnership or being an executive director, employee, staff, advisor who receives salary or holding shares exceeding one per cent of the total number of shares with voting rights of another company which undertakes business in the same nature and in competition to the business of the company or its subsidiary.

(i) Not having any characteristics which make him/her incapable of expressing independent opinions with regard to the company's business affairs.

The Definition of Independent Director as aforementioned is equal to the minimum requirements of the Capital Market Supervisory Board

(Translation)

Guideline for the appointment of proxy, registration, and evidence to be presented on the date of to attend the Shareholders' Meeting

All shareholders and proxies are requested to bring their invitation letter, proxy form (if any) and the following required documents to register their attendance of the Shareholders' Meeting of Matching Maximize Solution Public Company Limited (the "**Company**") on 29 April 2026.

1. Documents Required Prior to Attending the Meeting

For Individuals

1. *Attending in person*

Valid identification document issued by governmental authorities, e.g. identification card, governmental identification card, driver's license, or passport, including evidence of change of name or last name (if any)

2. *Attending by Proxy*

- 2.1 Proxy Form in the form as attached to the invitation letter to the shareholders' meeting that is completely filled, signed by the shareholder appointing the proxy and the proxy, and affixed with the stamp duty
- 2.2 Certified true copy of valid identification document of the shareholder issued by governmental authorities as specified in Item 1. for individuals.
- 2.3 Certified true copy of valid identification document of the proxy issued by governmental authorities as specified in Item 1. for individuals

For Juristic Person

1. *Representative of Shareholder (Authorized Director) Attending the Meeting in person*

- 1.1 Valid identification document of the authorized director(s) issued by governmental authorities as specified in Item 1 for individuals
- 1.2 Copy of shareholder's Certificate of Registration issued by the Department of Business Development, Ministry of Commerce for a period of no longer than 6 months before the meeting date and certified true copy by the authorized director(s); the certificate must show a statement that the authorized director(s) has the authority to act on behalf of the juristic person that is the shareholder

2. *Attending by Proxy*

- 2.1 Proxy Form in the form as attached to the invitation letter to the shareholders' meeting completely filled out, signed by the authorized director(s) of the shareholder granting the proxy and the proxy, and affixed with the stamp duty
- 2.2 Copy of Shareholder's Certificate of Registration issued by the Department of Business Development, Ministry of Commerce for a period of no longer than 6 months before the meeting date and certified true copy by the authorized

- director(s); the certificate must show a statement that the authorized director(s) has the authority to act on behalf of the juristic person that is the shareholder
- 2.3 Certified true copy of valid identification document of the authorized director(s) issued by governmental authorities as specified in Item 1. for individuals.
 - 2.4 Certified true copy of valid identification document of the proxy issued by governmental authorities as specified in Item 1. for individuals
3. *Proxy For Shareholder who is a Foreign Investor Assigning Custodian in Thailand*
- 3.1 Documents from Custodian
 - a. Proxy Form (Form Kor.) (available to be downloaded from the Company's website www.matchinggroup.com) that is completely filled out, signed by the authorized person(s) of the Custodian and the proxy, and affixed with the stamp duty (In case the shareholder appoints a proxy using Proxy Form (Form Kor.))
 - b. Copy of a document confirming that the Custodian has the permission to conduct the Custodian business certified true copy by the Custodian's authorized person(s)
 - c. Copy of Custodian's Certificate of Registration issued by the Department of Business Development, Ministry of Commerce for a period of no longer than 6 months before the meeting date certified true copy by the authorized person(s); the certificate must show a statement that the authorized person(s) of the Custodian has the authority to act on behalf of the Custodian
 - d. Certified true copy of valid identification document of the authorized person(s) of the Custodian issued by governmental authorities as specified in Item 1. for individuals
 - 3.2 Documents from the Shareholder
 - a. Power of Attorney from the shareholder assigning the Custodian to execute the proxy on his/her behalf
 - b. Copy of Shareholder's Certificate of Registration issued no longer than 6 months certified true copy by the authorized director(s); the certificate must show a statement that the authorized director(s) has the authority to act on behalf of the juristic person which is the shareholder
 - c. Certified true copy of valid identification document of the authorized director(s) issued by governmental authorities as specified in Item 1. for individuals
 - 3.3 Valid identification document of the proxy issued by governmental authorities as specified in Item 1. for individuals

In case that the original documents are not in Thai or English, the English translation that is certified true and correct translation by the shareholder (in case of individuals) or the authorized director(s) of the shareholder (in case of juristic persons) shall be required.

4. *For Non-Thai Nationality Shareholder or Foreign Company (Other than Those Assigning Custodian as Proxy in No.3)*

Please provide the documents in accordance with the above items no. 1 or 2, as the case may be. In case that the original documents are not in Thai or English, the English translation that is certified true and correct translation by the shareholder (in case of

individuals) or the authorized director(s) of the shareholder (in case of juristic persons) for no longer than 6 months shall be required.

2. Granting of Proxy

The Company has delivered the Proxy Form (Form Khor.) with the form as prescribed by the Department of Business Development, Ministry of Commerce and uploaded Proxy Form (Form Gor, Form Khor. and Form Kor.) on the Company's website (www.matchinggroup.com). There are different types of Proxy form as follows:

- Form Gor: General Proxy Form (Simple Form)
- Form Khor: Specific Proxy Form – sets out specific details of authorization
- Form Kor: Custodian Proxy Form – only for shareholder who is a foreign investor and appoints a custodian in Thailand

The shareholders who are not able to attend the meeting may appoint a proxy, as follows:

- (1) Shareholders other than foreign shareholders with a Custodian in Thailand shall complete either Proxy Form Gor or Form Khor. Foreign shareholders with a Custodian in Thailand may choose to use either Proxy Form Gor, Form Khor, or Form Kor. In any case, each Shareholder shall complete **only one** of the above Proxy Forms;
- (2) Appointing a person or an Independent Director of the Company (as attached) as a proxy to attend and vote at the Meeting on behalf of the shareholders by specifying the name and details of the proxy and sign the form as the grantor;
- (3) Affixing Baht 20 stamp duty and specifying the date of Proxy Form across such stamp duty to validate the legality; and
- (4) Submitting the completed Proxy Form to the Secretary Department of the Company within 22 April 2026 or at least half an hour before the Meeting starts for document verification.

In this regard, the Shareholder shall authorize only one proxy to cast votes equal to the shares held by him/her and cannot allocate his/her shares for divided votes, with the exception of foreign shareholders with custodian in Thailand where the shares can be divided for allocation of the votes.

Remark:

1. In case the shareholder wishes to cancel the granting of proxy, the shareholder can do so by serving a notice in writing to the Chairman of the Board of Directors, or via E-mail corporate_secretary@mmsbangkok.com before the commencement of the Meeting, or at the latest, before the voting of each agenda.
2. Shareholders should study the agenda's details of the Meeting prior to the granting of proxy

3. Meeting Registration

The commencement for registration to attend the Meeting will be not less than 1 hour before the Meeting, or from 9.00 a.m. on 29 April 2026 at Ratchadamnoen Room, Royal Princess Hotel Larn Luang, No. 269, Larn Luang Road, Pomprab District, Bangkok 10100. Please refer to the map attached hereto.

4. Voting

1. Voting Regulation

- (1) Voting for each agenda item will use the voting ballot system where one share will count as one vote. Shareholders or proxies shall vote for only one choice, either agree, disagree or abstain and cannot divide his/her vote, with the exception of foreign shareholders appointing Custodian in Thailand using Proxy Form Khor.
- (2) In case of the use of Proxy Forms, if the grantor did not specify the authorization or the authorization is unclear, the proxy shall be authorized to consider and vote on such matter on behalf of the shareholder as deemed appropriate.

2. Voting Procedures

The Chairman shall inform the Meeting of the voting procedures as follows:

- (1) The Chairman will propose the Meeting to cast the vote for each agenda by asking each time whether any shareholders agree, disagree or abstain.
- (2) Shareholders and proxies of Proxy Form Gor shall vote in the voting ballot provided during registration, by marking in only one of the boxes agree disagree or abstain.
- (3) For proxy of Proxy Form Khor and Form Kor, the Company shall count the votes as specified by the Shareholder.

3. Resolution of the Meeting

- General case: Majority vote of the Meeting
- Other case which the laws or the Company's Articles of Association provide otherwise: The resolution shall be in accordance with the laws or the Company's Articles of Association.
 - (1) In case of a tie vote, the Chairman of the Meeting shall have an additional vote as the deciding vote.
 - (2) Any shareholder or proxy having any special interest in a matter shall not be permitted to vote on such matter except for voting on election of the Directors, and may be invited by the Chairman of the Meeting to temporarily leave from the Meeting.

4. Counting and Announcement of the Vote

The vote count shall be done immediately and after completion of vote count, the Chairman shall announce the results of the vote count in every agenda.

* Please return all voting ballots for all agendas to the Company's officers when the meeting is completed.

(Translation)

The Company's Articles of Association which are relevant to the shareholders' meeting and voting exercise

Article 15. All directors must be elected and appointed by simple majority votes of a shareholder meeting pursuant to the following rules and procedures:

- (1) each of the shareholders shall have 1 vote per 1 share;
- (2) in the election of directors, any shareholders may vote either for each director individually or for several directors as a group or may vote by other means as they deem appropriate, provided always that each of the shareholders must exercise his/her/its voting right pursuant to the number of the total votes he/she/it has under (1) above whereby the number of such votes may not be split for more than one director or group of directors; and
- (3) the persons and the number of persons who shall be elected and appointed as directors shall be based on the order of maximum number of votes each of such persons may obtain and the total number of directors the Company may have or, as the case may be, the number of directors for such time of appointment. In the event that there are persons obtaining equal number of votes at the next order of maximum number of votes and the number of such persons with equal votes is more than the number of directors to be appointed at such time, the Chairman shall also have a casting vote there for.

Article 16. At every annual general meeting, one-third of the directors shall retire. If the number of directors to be retired cannot be divided as such one-third, the number of directors closest to one-third shall retire.

In the first and second year after the registration of conversion to a public company is made, the directors retiring from office shall be selected by drawing lots. In subsequent years, the director who has held office longest shall retire. In this connection, should there be several directors, holding the office longest, with equal term and the number of such directors be more than the number of directors needed to be retired, such directors shall retire by drawing lots. A director retiring from office as such may be re-elected.

Article 29. The board of directors shall organize an annual general meeting within 4 months from the last day of the fiscal year of the Company.

A general meeting other than as mentioned in paragraph one is called extraordinary general meeting at any time as deemed appropriate, the Board of Directors may determine that a shareholders' meeting shall be held via electronic means in accordance with the rules, procedures and conditions as prescribed by law, whereby the Company's head office shall be deemed as the meeting venue; or a shareholders or when shareholders whose shares combined make up at least 10 percent of all the paid up shares may sign a letter requesting the board of directors to call an extraordinary general meeting at any time and outlining matters and reason for the request for the summoning of such meeting in a clear manner in the letter. In such an event, the board of directors shall call a general meeting to be held within 45 days from the date of receipt of the letter from the shareholders.

In case the board of directors fails to convene the meeting within the period in paragraph two, the shareholders who signed the letter or other shareholders whose shares

combined make up the amount as prescribed may summon the meeting on its own accord within 45 days from the date of the end of the period in paragraph two. In this case, the general meeting shall be deemed a meeting called by the board of directors, and the company shall be responsible for expenses incurred from holding such meeting and any assistance as may be appropriate.

However, in the case where shareholders call a meeting by themselves as specified in the above paragraph, the shareholders calling the meeting may send out the notice of meeting to the shareholders via electronic means, if such shareholders have informed the intention or given consent to the Company or the Board of Directors pursuant to Clause 5/1 of this Articles of Association.

In the case that the shareholders' meeting is a meeting summoned by the case in Paragraph 3, and the number of shareholders attended does not meet the requirement under Articles of Association, the shareholders under Paragraph 3 above shall be jointly liable to the Company for all of the expenses incurred from the organization of such meeting.

Article 30. To call a shareholders' meeting, the board of directors shall draft a notice of the summoning of a general meeting and specify the place, the day and the hour of the meeting and the agenda and topics to be presented to the meeting along with reasonable details by being specific as to whether the topics will be presented for information, approval or consideration as well as the board's opinion on the topics. The notice of summoning of a general meeting shall be sent to the shareholders and the Registrar not later than seven days before the date of the meeting. The notice of the shareholders' meeting as well as supporting documents may be delivered by electronic means as prescribed by law. The notice calling for the meeting shall also be published in a newspaper for at least 3 consecutive days and at least 3 days prior to the date of the meeting. In this regard, the notice of the meeting published in the newspaper may be done by electronic advertising according to the rules, procedures and conditions prescribed by law.

The board of directors or person designated by the board of directors shall fix the date, time and place of the meeting. The place shall be in the locality in which the head office or branch of the company is located or other provinces nationwide as the board of directors deem appropriated.

Article 31. At the general meeting, a shareholder may authorize another person to attend and vote in the meeting as a proxy. A written authorization or proxy must be dated and signed by the authorizing shareholder and conform to the format prescribed by the Share registrar.

Such proxy form shall be submitted or sent proxy data electronically (in case of proxy granted by electronic means) to the Chairman of the Board or a person designated by the Chairman of the Board at the meeting venue prior to proxy holder attending the meeting.

The appointment of proxy may be made via electronic means by using a method that is safe and credible that the appointment of proxy was done by the shareholder, according to the rules, procedures and conditions as prescribed by law.

Article 32. In order to constitute a quorum of a shareholder meeting, there shall be shareholders and proxies (if any) attending amounting to not less than 25 persons or not less than one half of the total number of shareholders and in either case, such shareholders shall hold shares amounting to not less than 1/3 of the total number of shares sold by the Company.

At any shareholder meeting, if 1 hour has passed since the time specified for the meeting and the number of shareholders attending the meeting is still inadequate for a quorum, and if such shareholder meeting was called as a result of a request by the shareholders, such meeting shall be cancelled. If such meeting was not called as a result of a request by the shareholders, the meeting shall be called once again and the notice for calling such meeting shall be delivered to shareholders not less than 7 days prior to the date of the meeting. In this subsequent meeting, a quorum is not required.

Article 33. The Chairman of the Board of Directors shall be the chairman of the shareholder meetings. If the Chairman of the Board is not present at a meeting or cannot perform his or her duty, and if there is a Vice-Chairman of the Board, the Vice-Chairman present at the meeting shall be the chairman of the meeting. If there is no Vice-Chairman or there is a Vice-Chairman who is not present at the meeting or cannot perform his duty, the shareholders present at the meeting shall elect one shareholder to be the chairman of the meeting.

Article 34. The chairman of the shareholder meeting has the duty to conduct the meeting in compliance with the law and the Articles of Association of the Company relating to meeting and to follow the sequence of the agenda specified in the notice for calling the meeting, provided that the meeting may pass a resolution allowing a change in the sequence of the agenda with a vote of not less than two-third of the number of the shareholders present at the meeting.

Article 35. In voting in a shareholder meeting, one share is entitled to one vote. Any shareholder having special interest in any matter shall not be entitled to vote on such matter, except for voting on the election of directors.

Voting shall be made openly unless at least 5 shareholders request a secret vote and the meeting resolved accordingly. The method for the secret vote shall be as specified by the chairman of the meeting.

Article 36. A resolution of the shareholder meeting shall require:

- (1) in an ordinary event, the majority vote of the shareholders who have the right to vote and attend the meeting. In case of a tie vote, the chairman of the meeting shall have a casting vote.
- (2) in the following events, a vote of not less than three-fourth of the total number of votes of shareholders who attend the meeting and have the right to vote:
 - (a) the sale or transfer of the whole or material parts of the business of the Company to other person(s);
 - (b) the purchase or acceptance of transfer of the business of other companies or private companies by the Company;
 - (c) the making, amending or terminating of contracts with respect to the granting of a lease of the whole or material parts of the business of the Company, the assignment of the management of the business of the Company to any other persons or the amalgamation of the business with other persons with the purpose of profit and loss sharing;
 - (d) the amending to the Memorandum or Articles of Association of the Company;
 - (e) the increase or reduction of the capital of the Company;

- (f) the issuance of the Company's debentures;
- (g) the amalgamation of the Company; or
- (h) the dissolution of the Company.

Article 37. The businesses to be considered and transacted in the annual ordinary general meeting are as follows:

- (1) to consider the report of the Board of Directors presented to the meeting in respect of operational result of the Company in the last year;
- (2) to consider and approve the balance sheet and profit and loss statements;
- (3) to consider and approve the allocation of profits and dividend distribution;
- (4) to consider and elect the directors in replacement of those retired by rotation;
- (5) to appoint the auditor and determine the auditing fee; and
- (6) other business.

Article 43. The Company may not announce for any payment of dividends unless a resolution as to such payment of dividends was passed by the shareholder meeting or the Board of Directors meeting. In case of interim payment of dividends, dividends shall be paid only from out of profits.

Payment of dividends shall be made within 1 month of the date of the resolution of the shareholder meeting or of the meeting of the Board of Directors, as the case may be. The shareholders shall be notified in writing of such payment of dividends, and the notice shall also be published in a newspaper for not less than 3 consecutive days or by electronic means as prescribed by the law.

Article 47. The Company shall allocate not less than 5 percent of its annual net profit less the accumulated losses brought forward (if any) to a reserve fund until this fund attains an amount not less than 10 percent of the registered capital.

In addition to the aforementioned reserve fund, the Board of Directors may also propose to the shareholder meeting for passing resolution, allocating other reserve fund if the Board deems that it will be an interest of the Company.

Article 51. The Board of Directors shall prepare and present to the annual general meeting of the shareholder for approval a balance-sheet and profit and loss statements as of the ending date of the Company's fiscal year. In this connection, the Board shall also have such balance sheet and profit and loss statements audited by auditor(s) prior to submitting to the shareholder meeting.

Article 54. The annual general meeting shall appoint an auditor and determine the auditing fee of the Company every year. In appointing the auditor, the former auditor may be re-appointed.

Article 55. The auditor may be a shareholder of the Company, but shall not be a director, officer, employee or person holding any position or having any duty in the Company.

Names and profiles of independent directors who may be appointed by shareholders as their proxies to attend the Annual General Meeting of Shareholders for the year 2026

Name	:	Mr. Chatrapee Tantixalerm
Position	:	Independent Director and Audit Committee
Age	:	63 years
Address	:	2 Soi Sri Sa-Nguan, Samsen-Nok, Huay Kwang, Bangkok 10310
Family relationship with executives of the Company	:	None
Educational background	:	MBA Finance, Sasin Graduate Institute of Business Administration of Chulalongkron University
Training relating to role and duties of director	:	-Certificate, Corporate Governance for Capital Market Intermediaries (2/2015): IOD -Certificate, Director Accreditation Program (48/2005): IOD
Shareholding in the company	:	None
Direct or indirect interest in the agenda proposed to the Annual General Meeting of the Shareholders for the year 2026 for consideration	:	Agenda 6: To consider and approve the directors' remuneration for the year 2026

In this regard, the Independent Director who is named to be the proxy will act within the scope of proxy granted by the shareholders. If the proxy does not act within the scope, the shareholders who suffer damages can exercise the rights to legal proceeding according to the laws to the Company and the proxy.

Names and profiles of independent directors who may be appointed by shareholders as their proxies to attend the Annual General Meeting of Shareholders for the year 2026

Name	:	Mr. Kamol Ratanachai
Position	:	Independent Director and Audit Committee
Age	:	60 years
Address	:	54 Soi Ramkhamhaeng 58/3 separation 4 Hua Mak, Bangkapi, Bangkok 10240
Family relationship with executives of the Company	:	None
Educational background	:	<ul style="list-style-type: none">- Master of Business Administration (MBA), Bangkok University- Certified Internal Auditor (CIA), The Institute of Internal Auditor U.S.A.
Training relating to role and duties of director	:	<ul style="list-style-type: none">- ESG in the Boardroom: A Practical Guide for Boards (ESG) 12/2025: IOD- Insight in SET: ID & AC Focus: SET 2025- BNCP 23/2025 Board Nomination and Compensation Program: IOD- CAC SME IA Certification: Thailand's Private Sector Collective Action Coalition Against Corruption (CAC)- Director's Guide to Legal Obligations and Duties (DLD) 2/2024: IOD- Director Leadership Certification Program (DLCP) (2023): IOD- Strategic Board Master Class (SBM) (2023): IOD- Advanced Audit Committee Program (AACP) (2022): IOD- Corruption Risk and Control Workshop (CRC) (2022): IOD- Ethical Leadership Program (ELP) (2019): IOD- Corporate Governance for Executives (CGE) (2019): IOD- Certificate, How to Develop a Risk Management Plan (HRP) (2018): IOD- Certificate, Risk Management Program for Corporate Leaders (RCL) (2017): IOD- Certificate, Director Certification Program (DCP) (2016): IOI- Certificate, Anti-Corruption: The Practical Guide (ACPG) (2015): IOD- Certificate, How to Measure the Success of Corporate Strategy (2013): IOD- Certificate, Successful Formulation & Execution of Strategy (SFE) (2012): IOD- Certificate, Director Accreditation Program (DAP) (2008): IOD
Shareholding in the company	:	None

**Direct or indirect
interest in the agenda
proposed to the Annual
General Meeting of the
Shareholders for the
year 2026 for
consideration**

: Agenda 6: To consider and approve the directors' remuneration for the year 2026

In this regards, the Independent Director who is named to be the proxy will act within the scope of proxy granted by the shareholders. If the proxy does not act within the scope, the shareholders who suffer damages can exercise the rights to legal proceeding according to the laws to the Company and the proxy.

Location map of the Meeting's venue of the Annual General Meeting of the Shareholders for the year 2026
At Ratchadamnoen Room, Royal Princess Hotel Larn Luang, Bangkok,
269 Larn Luang Road, Pomprab, Bangkok 10100



แบบหนังสือมอบฉันทะ แบบ ข.

Proxy (Form B)

(แบบที่กำหนดรายการต่าง ๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนตายตัว)

(Proxy Form containing specific details)

ท้ายประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

(Ref : Notification of Business Develop Department of Re : Proxy Form (No.5) B.E.2550)

เขียนที่

Written at

วันที่ เดือน พ.ศ.

Date Month Year

- (1) ข้าพเจ้า สัญชาติ
- I/We nationality
- อยู่บ้านเลขที่ ถนน ตำบล/แขวง
- Address Road Sub-District
- อำเภอ/เขต จังหวัด รหัสไปรษณีย์
- District Province Postal Code

- (2) เป็นผู้ถือหุ้นของ บริษัท แม็ทซิ่ง แม็กซิไมซ์ โซลูชั่น จำกัด (มหาชน) (“บริษัท”)
- being a shareholder of Matching Maximize Solution Public Company Limited (“The Company”)

โดยถือหุ้นจำนวนทั้งสิ้นรวม หุ้น และออกเสียงลงคะแนนได้เท่ากับ เสียง ดังนี้

holding the total amount of shares and having the right to vote equal to votes as follows

หุ้นสามัญ	หุ้น	ออกเสียงลงคะแนนได้เท่ากับ	เสียง
ordinary share	shares	and having the right to vote equal to	votes
หุ้นบุริมสิทธิ	หุ้น	ออกเสียงลงคะแนนได้เท่ากับ	เสียง
preference share	shares	and having the right to vote equal to	votes

- (3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัทก็ได้ โปรดใช้ข้อมูลตามหมายเหตุข้อ 4)
- Hereby appoint (The shareholder may appoint the independent director of the company to be the proxy, please use details in Remark No.4

- (1) อายุ ปี
- age years,
- อยู่บ้านเลขที่ ถนน ตำบล/แขวง
- residing at Road Sub-District
- อำเภอ/เขต จังหวัด รหัสไปรษณีย์ หรือ
- District Province Postal Code or

- (2) อายุ ปี
- age years,
- อยู่บ้านเลขที่ ถนน ตำบล/แขวง
- residing at Road Sub-District
- อำเภอ/เขต จังหวัด รหัสไปรษณีย์ หรือ
- District Province Postal Code or

- (3) อายุ ปี
- age years,
- อยู่บ้านเลขที่ ถนน ตำบล/แขวง
- residing at Road Sub-District
- อำเภอ/เขต จังหวัด รหัสไปรษณีย์
- District Province Postal Code

คนหนึ่งคนเดียวเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569
 Anyone of the above as my/our proxy holder to attend and vote at the Annual General Meeting of Shareholders for the year 2026

ในวันที่ 29 เมษายน 2569 เวลา 10.00 น. ณ ห้องราชดำเนิน โรงแรมรอยัลปริ๊นเซส หลานหลวง เลขที่ 269 ถนน
 หลานหลวง เขตป้อมปราบ กรุงเทพฯ 10100
 to be held on 29 April 2026 time 10.00 a.m. at Ratchadamnoen Room, Royal Princess Hotel Larn Luang,
 Bangkok, 269 Larn Luang Road, Pomprab, Bangkok

หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย
 or any adjournment at any date, time and place thereof.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้
 In this Meeting, I/we grant my/our proxy to vote on my/our behalf as follows:

- (1) วาระที่ 1 เรื่อง พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้นประจำปี 2568 เมื่อวันที่ 29 เมษายน 2568
 Agenda Item 1 Subject To consider and adopt the Minutes of the 2025 Annual General Meeting of Shareholders held on 29 April 2025
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 (b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 Approve Disapprove Abstain
- วาระที่ 2 เรื่อง พิจารณารับทราบรายงานผลการดำเนินงานของบริษัทในรอบปี 2568
 Agenda Item 2 Subject To acknowledge the Company's operating results for the year 2025
- หมายเหตุ วาระนี้เป็นเรื่องที่รายงานเพื่อทราบ จึงไม่ต้องมีการลงมติ
 Remark This matter is for acknowledgement. The resolution is not required.
- วาระที่ 3 เรื่อง พิจารณาและอนุมัติงบฐานะการเงินและงบกำไรขาดทุนเบ็ดเสร็จของบริษัท สำหรับปีบัญชี
 สิ้นสุด ณ วันที่ 31 ธันวาคม 2568 ซึ่งผ่านการตรวจสอบของผู้สอบบัญชีรับอนุญาตแล้ว
 และรับทราบรายงานของผู้สอบบัญชี
 Agenda Item 3 Subject To consider and approve the Statement of Financial Position and the Statement of Comprehensive Income in respect of the fiscal year ended as at 31 December 2025 which have been audited by the certified auditor and to acknowledge the Auditor's report
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 (b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 Approve Disapprove Abstain
- วาระที่ 4 เรื่อง พิจารณาและอนุมัติงดการจ่ายกำไรเพื่อเป็นทุนสำรองตามกฎหมาย และงดการจ่าย
 เงินปันผลจากผลการดำเนินงานของบริษัทประจำปี 2568
 Agenda Item 4 Subject To consider and approve no appropriation of profit as the legal reserve and no dividend payment from the operating results of the year 2025
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 (b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 Approve Disapprove Abstain

- วาระที่ 5 เรื่อง พิจารณาและอนุมัติการแต่งตั้งกรรมการแทนกรรมการที่ออกตามวาระ
Agenda Item 5 Subject To consider and approve the appointment of directors replacing those who retire by rotation
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- การแต่งตั้งกรรมการทั้งชุด
Vote for all the nominated candidates as a whole.
- | | | |
|----------------------------------------------|----------------------------------------------------|------------------------------------------------|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|----------------------------------------------|----------------------------------------------------|------------------------------------------------|
- การแต่งตั้งกรรมการเป็นรายบุคคล
Vote for an individual nominee.
- ชื่อกรรมการ นายวิโรจน์ บุญศิริรุ่งเรือง
The director's name Mr. Wiroj Bunsirirungruang
 เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
 - ชื่อกรรมการ นายสันติพงศ์ พิมลแสงสุริยา
The director's name Mr. Santiphong Pimolsaengsuriya
 เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
 - ชื่อกรรมการ นายชยานนท์ อุลิต
The director's name Mr. Chayanont Ulit
 เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
- วาระที่ 6 เรื่อง พิจารณาและอนุมัติการกำหนดค่าตอบแทนของกรรมการสำหรับปี 2569
Agenda Item 6 Subject To consider and approve the directors' remuneration for the year 2026
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- | | | |
|----------------------------------------------|----------------------------------------------------|------------------------------------------------|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|----------------------------------------------|----------------------------------------------------|------------------------------------------------|
- วาระที่ 7 เรื่อง พิจารณาและอนุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าตอบแทนของผู้สอบบัญชีสำหรับปี 2569
Agenda Item 7 Subject To consider and approve the appointment of the Company's auditors and their remuneration for the year 2026
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- | | | |
|----------------------------------------------|----------------------------------------------------|------------------------------------------------|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|----------------------------------------------|----------------------------------------------------|------------------------------------------------|
- วาระที่ 8 เรื่อง พิจารณาและอนุมัติการเปลี่ยนแปลงที่ตั้งสำนักงานใหญ่ของบริษัท
Agenda Item 8 Subject To consider and approve the change of the Company's head office address
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 Approve Disapprove Abstain

วาระที่ 9 เรื่อง พิจารณาและอนุมัติการแก้ไขเพิ่มเติมหนังสือบริคณห์สนธิข้อ 5. เพื่อให้สอดคล้องกับการเปลี่ยนแปลงที่ตั้งสำนักงานใหญ่ของบริษัท

Agenda Item 9 Subject To consider and approve the amendment to Article 5 of the Memorandum of Association to reflect the change of the Company's head office address

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 (b) To grant my/our proxy to vote at my/our desire as follows:

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 Approve Disapprove Abstain

วาระที่ 10 เรื่อง พิจารณาเรื่อง อื่น ๆ (ถ้ามี)

Agenda Item 10 Subject To consider other matters (if any).

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 (b) To grant my/our proxy to vote at my/our desire as follows:

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 Approve Disapprove Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of proxy holder in any agenda that is not as specified in this proxy shall be considered as invalid and not my voting as a shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any act performed by the proxy at said meeting except in case that the proxy does not vote as I specifies in the proxy form shall be deemed as having been performed by myself/ourselves in all respects.

ลงชื่อ/Signedผู้มอบฉันทะ/Grantor
 (.....)

ลงชื่อ/Signedผู้รับมอบฉันทะ/Proxy
 (.....)

ลงชื่อ/Signedผู้รับมอบฉันทะ/Proxy
 (.....)

ลงชื่อ/Signedผู้รับมอบฉันทะ/Proxy
 (.....)

หมายเหตุ :

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
2. วาระเลือกตั้งกรรมการ สามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
3. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ
4. ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระคนใดคนหนึ่งของบริษัท ดังนี้เป็นผู้รับมอบฉันทะแทนผู้ถือหุ้น
 - (1) นายฉัตรพี ตันติเฉลิม หรือ
 - (2) นายกมล รัตน์ไชย
 (รายละเอียดประวัติกรรมการอิสระปรากฏตามสิ่งที่ส่งมาด้วยลำดับที่ 6)

Remarks :

1. The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to several proxies for splitting votes.
2. For Agenda appointing directors, the whole nominated candidates or an individual nominee can be appointed.
3. In case there is any further agenda apart from specified above brought into consideration in the Meeting, the proxy holder may use the Allonge of Proxy Form Khor. as attached.
4. The shareholder may appoint anyone of the following independent directors to be the proxy as follow;
 - (1) Mr. Chatrapee Tantixalerm or
 - (2) Mr. Kamol Ratanachai
 (Information of independent directors were shown in the Enclosure 6)

**ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.
Allonge of Proxy Form Khor.**

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ **บริษัท แมทซิ่ง แมกซ์โซลูชัน จำกัด (มหาชน) (“บริษัท”)**
 The appointment of proxy by the shareholder of **Matching Maximize Solution Public Company Limited (“The Company”)**
 ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569
 At the Annual General Meeting of Shareholders for the year 2026

ในวันที่ 29 เมษายน 2569 เวลา 10.00 น. ณ ห้องราชดำเนิน โรงแรมรอยัลปริ๊นเซส หลานหลวง เลขที่ 269 ถนน
 หลานหลวง เขตป้อมปราบ กรุงเทพฯ 10100
 to be held on 29 April 2026 time 10.00 a.m. at Ratchadamnoen Room, Royal Princess Hotel Larn Luang,
 Bangkok, 269 Larn Luang Road, Pomprab, Bangkok

หรือที่จะพึงเลื่อนไปในวันเวลาและสถานที่อื่น
 or any adjournment at any date, time and place thereof.

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- (1) วาระที่ เรื่อง
- Agenda Item Subject
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 (b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 Approve Disapprove Abstain
- วาระที่ เรื่อง
- Agenda Item Subject
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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 Approve Disapprove Abstain

(2) <input type="checkbox"/> วาระที่	เรื่อง	เลือกตั้งกรรมการ (ต่อ)	
Agenda Item	Subject	To approve the appointment of new directors (Continued)	
	ชื่อกรรมการ	
	Director's name		
	<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
	Approve	Disapprove	Abstain
	ชื่อกรรมการ	
	Director's name		
	<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
	Approve	Disapprove	Abstain
	ชื่อกรรมการ	
	Director's name		
	<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
	Approve	Disapprove	Abstain
	ชื่อกรรมการ	
	Director's name		
	<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
	Approve	Disapprove	Abstain
	ชื่อกรรมการ	
	Director's name		
	<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
	Approve	Disapprove	Abstain
	ชื่อกรรมการ	
	Director's name		
	<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
	Approve	Disapprove	Abstain
	ชื่อกรรมการ	
	Director's name		
	<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
	Approve	Disapprove	Abstain
	ชื่อกรรมการ	
	Director's name		
	<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
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