

## **INVITATION TO**

THE 2022 ANNUAL GENERAL MEETING OF SHAREHOLDERS MATCHING MAXIMIZE SOLUTION PUBLIC COMPANY LIMITED

Wednesday 27<sup>th</sup> April 2022 at 10.00 a.m.

Ratchadamnoen Room, Royal Princess Hotel Larn Luang, Bangkok, 269 Larn Luang Road, Pomprab, Bangkok 10100

Registration starts at 9.00 a.m.

Please bring the Notification of Meeting with barcode to the meeting

Neither lunchbox nor coffee or tea will be served as well as printed copies of 2021 Annual registration statement / Annual report (56-1 One Report) and Invitation Report will not be provided at the meeting in order to minimize personal direct contact in which may risk the infection of the disease.



#### (Translation)

# Precautionary Measures and Guidelines for attending the 2022 AGM meeting of Shareholders, regarding the outbreak of Coronavirus 2019 (COVID-19)

Due to the ongoing situation of COVID-19 in Thailand, Matching Maximize Solution Public Company Limited ("Company") is concerned over the risk of the infection at the shareholders' meeting. Company, therefore, kindly asks shareholders to be informed and cooperate with the following measures:

# 1. Request for Shareholders' cooperation to giving a proxy to Company's Independent Director to attend the meeting on behalf of Shareholders

To prevent and reduce the risk of spreading possibility of COVID-19 virus from the crowding of shareholders on the meeting day, Company asks for Shareholders' kind cooperation to grant a proxy to Company's Independent Director to attend the meeting. By sending the proxy duly affix with the Baht 20 stamp duty and the supporting documents to the Legal and Company Secretary Department, Matching Maximize Solution Public Company Limited at 305/12 Soi Sukhothai 6, Sukhothai Road, Dusit Sub-district, Dusit District, Bangkok, 10300, telephone no. 0-2669-4200-9 and facsimile no.0-2243-1494 before 20<sup>th</sup> April 2022.

# 2. Shareholders are welcome to submit relevant questions regarding the meeting and agenda items prior to the meeting date through the following channels:

- 2.1 Sending with the proxy
- 2.2 Email: corporate\_secretary@mmsbangkok.com

# 3. In the case that any shareholder or proxy-holder still wants to attend in person, Company would like to request attendees for cooperation to follow company's measures as follows:

- 3.1 Company shall conduct health screening, in compliance with the guidelines of Department of Disease Control, at the meeting entrance. For those being identified with respiratory symptom, company reserves the right to deny entry into the meeting. In case that the aforementioned shareholder presents at the venue, such shareholder may grant a proxy to Company's Independent Director to attend the meeting.
  - Each attendee will be required to stand at any line for health screening, documents check and registration, with 1.5 meters space from each other.
- 3.2 Attendees will be assigned to a seat with appropriate social distancing at the minimum of 1.5 meters from each other. This will significantly reduce the number of seats available in the meeting venue. When the seats are fully occupied, no more participants will be allowed to enter the meeting venue. To protect shareholder voting right, Shareholders who attend the meeting in persons, are required to grant proxy to the Company's Independent Directors to attend the Meeting instead of participating in persons.
- 3.3 The venue will be cleaned with alcohol prior to the meeting. Company kindly requests everyone to prepare and wear a facemask at all times.
- 3.4 Neither lunchbox nor coffee or tea will be served at the meeting in order to minimize personal direct contact in which may risk the infection of the disease.

# Printed copies of 2021 Annual Report and Invitation Report will not be provided at the meeting.

3.5 If there are any changes in the situation or additional AGM-related measures from the Government Official, Company will inform Shareholders via the Company's website (www. matchinggroup.com).

If there are many attendees or they arrive at the same time, there may be delay in screening and registration for the meeting. Company hereby apologizes for any such inconvenience that may arise.

Please be informed accordingly.

Yours Sincerely,

Matching Maximize Solution Public Company Limited

#### **Privacy Notice for the 2022 Annual General Meeting of Shareholders**

Matching Maximize Solution Public Company Limited ("the Company") greatly aware of the personal data protection in accordance to the Privacy Data Protection Act B.E. 2562.

#### 1. The Collection of Personal Data

It is necessary for the Company to collect your personal data that submit to the Company i.e. name, surname, address, telephone number, photo, identification number, shareholders' registration and information related to electronic systems access and usage such as Email.

The Company will record and broadcast images and sounds of the meeting for its legitimate interests and the interests of shareholders.

In the case of granting a proxy, it is necessary for the Company to collect the copy of shareholder's personal identification card which may contain religion information that is considered as Sensitive Data. The Company has no intention to collect such Sensitive Data. Accordingly, you can redact such data.

#### 2. The Collection of Personal Data

In the direct collection of your Personal Data, the Company shall use the Personal Data only as necessary and only in accordance with the specified purposes.

However, the Company may collect your Personal Data from any other sources, which mean securities registrar or Thailand Securities Depository Co., Ltd. (TSD), but only in necessity and in accordance with measures required by law.

### 3. Purposes for the collection, use and disclosure of Personal Data

The Company collects, uses, and discloses your Personal Data for the purposes to call the 2022 Annual General Meeting of Shareholders and to convene the Annual General Meeting of Shareholders as required by law. Therefore, the Company will collect, use, and disclose your Personal Data and the referred person without your consent as authorized by the Personal Data Protection Act, B.E. 2562 (2019): for legitimate interests of the Company or any other persons or juristic persons or for compliance with law to which the Company is subjected.

#### 4. The Personal Data retention period

The Company will retain your Personal Data only for the necessary duration, and will collect, use and disclose your Personal Data, as defined in this Privacy Notice

If it is not possible to specify the Personal Data retention period, the Company will retain the Personal Data as may be expected per data retention standards (such as the longest legal prescription of 10 years).

#### 5. Your Rights as a Data Subject

As the owner of Personal Data ("Data Subject"), you have the rights as stipulated in the Privacy Protection Act B.E 2562, which include the right to withdraw the consent, the right to access and obtain a copy of your Personal Data, the right to correct, delete or destroy your Personal Data, the right to request suspension of the processing of your Personal Data, the right to transfer your Personal Data according to the measures stipulated by law, the right of complaint and the right to dissent to the processing or disclosing of your Personal Data.

#### 6. The Disclosure of Personal Data to a Third Party

The Company may be required to disclose Personal Data to other persons or juristic persons or regulatory authorities, who works in cooperation with the Company for the compliance of the purposes as mentioned in this notice such as technology's service provider, regulators or government agencies or by the order of regulatory officials.

#### 7. Contact channels

Enquires or questions on the Personal Data Protection can be addressed to the following channels: **Matching Maximize Solution Public Company Limited**, 305/12 Soi Sukhothai 6, Sukhothai Rd., Dusit sub-district, Dusit district, Bangkok. Tel: 02 669 4200 or **Data Protection Officer (DPO)**, e-mail: <a href="mailto:dpo@mmsbangkok.com">dpo@mmsbangkok.com</a>



#### (Translation)

MMS-AC 65/006

23th March, 2022

Re: Invitation to the Annual General Meeting of Shareholders for the year 2022

To: Shareholders of Matching Maximize Solution Public Company Limited

**Enclosures:** 1. Copy of Minutes of the Annual General Meeting of Shareholders for the year 2021 held on 28 April 2021

- The 2021 Annual Registration Statement / Annual Report (56-1 One Report) comprising of copies the Financial Statements and the Statement of Comprehensive Income (balance sheet and profit and loss statements) for the year ended 31 December 2021 in the form of E-books via QR Code on the Notice of Meeting with barcode
- 3. Names and profiles of directors who are nominated to be reappointed as the Company's directors for another term as well as definition of independent directors
- 4. Guideline for the appointment of proxy, the registration, and evidence to be presented on the date of the Annual General Meeting of Shareholders for the year 2022
- 5. The Company's Articles of Association which are relevant to the Shareholders' Meeting and voting exercise
- 6. Names and profiles of independent directors who may be appointed by shareholders as their proxies to attend the Annual General Meeting of Shareholders for the year 2022
- 7. Location map of the Meeting's venue of the Annual General Meeting of Shareholders for the year 2022
- 8. Proxy form B

The Board of Directors' Meeting of Matching Maximize Solution Public Company Limited (the "Company") has passed the resolution to convene the Annual General Meeting of Shareholders for the year 2022 on 27 April 2022 at 9.00 a.m. at Ratchadamnoen Room, Royal Princess Hotel Larn Luang, Bangkok, 269 Larn Luang Road, Pomprab, Bangkok to consider the following agenda:

#### Agenda 1 To consider and adopt the Minutes of the Annual General Meeting of Shareholders for the year 2021 held on 28 April 2021

Facts and rationale The Company has prepared the Minutes of the Annual General Meeting of Shareholders for the year 2021 held on 28 April 2021, the copy of which was submitted to the relevant authorities within the required period. Thus, the Shareholders' Meeting is requested to adopt the Minutes of the Annual General Meeting of Shareholders for the year 2021 held on 28 April 2021. The copy of the Minutes is attached as Enclosure 1.

#### **Board's opinion**

The Board of Directors is of the opinion that the Minutes of the Annual General Meeting of Shareholders for the year 2021 held on 28 April 2021, was correctly recorded and should be proposed to the Annual General Meeting of Shareholders for adoption.

#### Remark

This Agenda requires an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting their votes.

#### To acknowledge the Company's operating results for the year 2021 Agenda 2

Facts and rationale The Board of Directors has prepared the information relating to the Company's operating results for the past year 2021, which is shown in the 2021 Annual registration statement / Annual report (56-1 One Report) sent to shareholders as per Enclosure2. was sent for the shareholders acknowledgement of the overview of the Company's operating results.

#### **Board's opinion**

The Board of Directors is of the opinion that the report on the Company's operating results for the year 2021 should be proposed to the Annual General Meeting of Shareholders for acknowledgement.

#### Remark

This Agenda is for acknowledgement, no resolution is required.

#### Agenda 3

To consider and approve the Financial Statements and the Statement of Comprehensive Income (balance sheet and profit and loss statements) in respect of the fiscal year ended as at 31 December 2021 which have been audited by the certified auditor and acknowledge the Auditor's report

Facts and rationale To be in compliance with the Public Limited Companies Act B.E. 2535 (as amended) and the company's Articles of Association, the Board of Directors is required to prepare the Financial Statements and the Statement of Comprehensive Income (balance sheet and profit and loss statements) as of the last day of the Company's fiscal year which were audited by the certified auditor and propose to the Annual General Meeting of Shareholders for consideration and approval. Thus, the Shareholders' Meeting is requested to consider and

approve the Financial Statements and the Statement of Comprehensive Income (balance sheet and profit and loss statements) of the Company for the fiscal year ended as at 31 December 2021, which were appeared in the 2021 Annual Report sent to the shareholders as per Enclosure 2.

#### **Board's opinion**

The Board of Directors is of the opinion that the Financial Statements and the Statement of Comprehensive Income (balance sheet and profit and loss statements) of the Company for the fiscal year ended as at 31 December 2021 which were audited by the certified auditor and the Auditor's report should be proposed to the Annual General Meeting of Shareholders for approval and acknowledgement.

#### Remark

This Agenda requires an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting their votes.

## Agenda 4 To consider and approve no appropriation of profit as the legal reserve and no distribution of dividend in respect of the operating results for the year 2021

#### Facts and rationale

According to the Public Limited Companies Act B.E. 2535 (as amended) and the company's Articles of Association, set out that the Company is required to appropriate part of the annual net profit as reserve fund in an amount not less than 5 percent of the annual net profit with deduction therefrom the amount representing the accumulated loss carried forward (if any) until the reserve fund amounts to not less than 10 percent of the registered capital.

Furthermore, the Company's dividend policy prescribes that the dividend payment shall be made approximately 40 percent of the net profit during the accounting period. However, the dividend payment shall be made subject to the absence of necessary reason to spend such funds. In addition, the payment of dividend shall not have a material effect to the Company's normal business operation.

According to Separate Financial Statements ended 31 December 2021 audited by the certified auditor, the Company has accumulated deficit, the Board of Directors therefore propose the Annual General Meeting of Shareholders as follows:

- 1. No appropriation of profit as the legal reserve; and
- 2. No dividend payment from the operating result of the year 2021.

### **Board's opinion**

The Board of Directors is of the opinion that no appropriation of profit as legal reserve and no dividend payment as aforementioned should be proposed to the Annual General Meeting of Shareholders for approval.

#### Remark

This Agenda requires an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting their votes.

#### Agenda 5 To consider and approve the appointment of directors replacing those who retire by rotation

Facts and rationale According to the Public Limited Companies Act B.E. 2535 (as amended) and the Company's Articles of Association, at least one-third of the total number of directors must retire by rotation at the Annual General Meeting of Shareholders in each year and if the number of directors cannot be divided by three, the number nearest to one-third shall retire and the retired directors are eligible for re-appointment. There are 3 directors who will be due to retire by rotation at the Annual General Meeting of Shareholders for the year 2022, namely:

> Mr.Kamol Ratanachai Audit Committee and Independent Director

2. Mr. Poomchai Wacharapong Director; and

3. Yaowalak Poolthong, PhD Director

In compliance with the Good Corporate Governance Principles, the Company has provided opportunities for the shareholders to propose the person(s) to be elected as directors in advance of the Meeting, through announcement on the Company's website from 5 October 2021 – 31 December 2021 regarding the criteria of proposing nominees so that the Compensation and Nominating Committee could consider the matter. Nonetheless, no shareholder proposed any person to be elected as director to the Company at this Meeting.

The Nomination and Remuneration Committee considered and is of the opinion that all 3 directors who are due to retire by rotation are knowledgeable persons, capable and have experience in the Company's business and have performed well as the directors of the Company in the past office period and also possess full qualification under the law and the director(s) nominated to be appointed as the independent director(s) is able to independently make an opinion pursuant to the relevant rules and regulations. Therefore. the Board of Directors (according recommendation and approval of the Nomination and Remuneration Committee) deems it appropriate to nominate all 3 directors to be reappointed as the Company's directors for another term. Mr. Kamol Ratanachai, an independent director, has held the position of independent director in the Company for 11 years and 5 months, and if reelected by this Annual General Meeting of Shareholders and continue to hold this position to term, the total term shall amount to 14 years and 5 months. The Board of Directors deemed that the persons nominated to hold the position of independent directors are able to give opinions independently and in compliance with the relevant criteria.

The name, profile and other positions of directors who are due to retire by rotation and the person who are nominated to be reappointed as the Company's directors for another term including the definition of Independent Directors have been sent to the shareholders as per Enclosure 3.

#### **Board's opinion**

The Board of Directors is of the opinion that the reappointment of all 3 directors who are due to retire by rotation to be Directors of the Company for another term should be proposed to the Annual General Meeting of Shareholders for approval.

#### Remark

This Agenda requires an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting their votes.

#### Agenda 6 To consider and approve the directors' remuneration for 2022

Facts and rationale The Nomination and Remuneration Committee has determined the directors' remuneration for the year 2022 and proposed at the Board of Directors' Meeting to consider and approve to propose to the Shareholders' Meeting. For such determination, the Nomination and Remuneration Committee has considered the directors' remuneration from the expansion of business and growth of the Company, including the duties and responsibilities of the directors. Therefore, the Board of Directors (according to recommendation and approval of the Nomination and Remuneration Committee) deems it appropriate to determine the directors' remuneration for the year 2022 as follows:

#### Monthly remuneration (per person)

**Board of Directors** 

Chairman of the Board Baht 60,000 Baht 30,000 Director

Other Sub-Committees

Chairman Baht 30,000 Committee Baht 20,000

Nomination and Remuneration Committee and Corporate Governance Committee will not receive the monthly remuneration.

#### Meeting Allowance (per person per meeting)

Nomination and Remuneration Committee

Chairman of Nomination and

Remuneration Committee Baht 30,000 Nomination and Remuneration Committee Baht 20,000

### Corporate Governance Committee

Chairman of Corporate Governance Committee Baht 30,000 Corporate Governance Committee Baht 20,000 The Board of Directors and other Sub-Committees will not receive the meeting allowance.

The Company currently has a sub-committee consisting of the Executive Committee, the Audit Committee, the Nomination and Remuneration Committee, and the Corporate Governance Committee. The other sub-committee being in the position of the Director of the Company will also be paid the remuneration as being the Director.

The Company has no policy to offer the other benefits other than money to the Directors (except for the welfare to general staffs).

## Comparison Table of Directors' Remuneration

## **Monthly remuneration (per person)**

Thai Baht

Position	Year 2022 (Proposed Year)	Year 2021
<b>Board of Directors</b>		
Chairman of the Board	60,000	60,000
Director	30,000	30,000
Other Sub-Committee		
Audit Committee		
Chairman	30,000	30,000
Committee	20,000	20,000
Executive Committee		
Chairman	30,000	30,000
Committee	20,000	20,000

#### Meeting Allowance (per person per meeting)

Thai Baht

Position	Year 2022 (Proposed Year	Year 2021
Other Sub-Committee		
Nomination and Remuneration Committee		
Chairman	30,000	30,000
Committee	20,000	20,000
Corporate Governance Committee		
Chairman of Corporate Governance Committee	30,000	30,000
Corporate Governance Committee	20,000	20,000

#### **Board's opinion**

The Board of Directors is of the opinion that the directors' monthly remuneration for the year 2022 should be proposed to the Annual General Meeting of Shareholders for approval as the details mentioned above.

#### **Remark**

This Agenda requires an affirmative resolution of not less than two-thirds of the votes of the shareholders present at the Meeting.

#### Agenda 7 To consider and approve the appointment of the Company's auditors and their remuneration for 2022

Facts and rationale Section 120 of the Public Limited Companies Act B.E. 2535 (as amended) sets out that at the Annual General Meeting of each year, there shall be the appointment of an auditor and the determination of their remuneration, in this regard, the existing auditors may be reappointed.

> The Board of Directors (according to the consideration and recommendation of the Audit Committee) has selected the Company's auditors and proposed the Shareholders' Meeting to appoint the following persons:

- 1. Mr. Sa-nga Chokenitisawat, Certified Public Accountant no. 11251: and/or
- 2. Mr. Krit Chatchavalwong, Certified Public Accountant No.5016: and/or
- 3. Mr. Kan Kanthawirat, Certified Public Accountant No.10456

from PricewaterhouseCoopers ABAS Ltd., or other auditor(s) certified by the Office of Securities and Exchange Commission entrusted by PricewaterhouseCoopers ABAS Ltd. to be the Company's auditor(s) for the fiscal year ended 31 December 2022. Any of these auditors may audit or review the Company's Financial Statements. Such auditors will be the auditor for the Company for the fiscal year ended as at 31 December 2022.

None of the proposed auditors has any relationship with or interest in the Company, its subsidiaries, management, majority shareholders or the related persons of such persons. Therefore, the said auditors are independent to audit and comment on the Company's Financial Statements. addition, none of the proposed auditors has audited or reviewed and given opinion of the Company's Financial Statements for seven fiscal years. Mr.Sa-nga Chokenitisawat was an auditor of the Company for the fiscal year 2019-2021. Mr.Krit Chatchavalwong was an auditor of the Company for the fiscal year 2021 and Mr.Kan Kanthawirat have never performed any services as an auditor of the Company.

Moreover, the Board of Directors (according to the consideration and recommendation of the Audit Committee) proposes that the Shareholders' Meeting determines the Company's auditor remuneration for the fiscal year ended as at 31 December 2022. The auditors' remuneration for auditing the Financial Statements of the Company are fixed at the rate of Baht 850,000. (The auditors as aforementioned shall also be appointed as the auditors of the subsidiaries of the Company with the fee for auditing the financial statements of the subsidiaries at Baht 1,310,000; therefore, the total auditors' fee is Baht 2,160,000). In this regard, PricewaterhouseCoopers ABAS Ltd. has duly performed its duties of reviewing and auditing the Financial Statements of the Company and its subsidiaries since the fiscal year 2012. Moreover, PricewaterhouseCoopers ABAS Ltd. is the international standards auditing firm, it is therefore reliable for preparing the Financial Statements of the Company and its subsidiaries in due time as required by law.

The details of the audit remuneration compared between the fiscal year ended as at 31 December 2021 and the fiscal year ended as at 31 December 2022 are as follows:

#### Comparison Table of Auditor's Remuneration

Name of the companies	The fiscal year ended at 31 December 2022 (Baht)		The fiscal year ended at 31 December 2021 (Baht)	
	Auditing Fee	Other Fees	Auditing Fee	Other Fees
Matching Maximize Solution Public Company Limited	850,000	-	850,000	-
Subsidiaries (for information only)	1,310,000		1,310,000	
Total	2,160,000	-	2,160,000	-

#### **Audit Committee's opinion**

The Audit Committee has considered and opined that PricewaterhouseCoopers ABAS Ltd. Is a global standard company; all their auditors are also qualified and independent. It is deemed appropriate to propose the Board of Directors to propose to the Shareholders to approve the appointment of Mr.Sa-nga Chokenitisawat, certified public accountant no. 11251, and/or Mr.Krit Chatchavalwong, Certified Public Accountant No.5016; and/or Mr. Kan Kanthawirat., Certified Public Accountant No.10456, of PricewaterhouseCoopers ABAS Ltd. or any other auditor(s) certified by the Office of

Securities and Exchange Commission entrusted by PricewaterhouseCoopers ABAS Ltd. as the Company's auditors for the fiscal year ended 31 December 2022, with the auditors' remuneration for auditing the Financial Statements of the Company at the rate of Baht 850,000.

#### **Board's opinion**

The Board of Directors is of the opinion that the appointment of Mr.Sa-nga Chokenitisawat, certified public accountant no. 11251, and/or Mr.Krit Chatchavalwong, Certified Public Accountant No.5016; and/or Mr. Kan Kanthawirat, Certified Public Accountant No.10456, of PricewaterhouseCoopers ABAS Ltd. and entrusted by the PricewaterhouseCoopers ABAS Ltd. as the Company's auditors for the fiscal year ended 31 December 2021, with the auditors' remuneration for auditing the Financial Statements of the Company at the rate of Baht 850,000, should be proposed to the Annual General Meeting of Shareholders for approval.

#### **Remark**

This Agenda requires an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting their votes.

#### Agenda 8 Other Business (if any)

According to the Public Limited Companies Act B.E. 2535 (as amended), a request for the Meeting of Shareholders to consider matters other than those indicated in the invitation to shareholders can occur if shareholders holding not less than one-third of the total numbers of the Company's issued shares request it.

The shareholders are invited to attend the Meeting on the date, and at the time and place as described above and are requested to prepare all evidence that will be used for the Meeting as detailed in the guideline for the appointment of proxy to attend the Meeting, the registration, and evidence to be presented on the Meeting date of the Annual General Meeting of Shareholders for the year 2022 as appeared in <a href="Enclosure 4">Enclosure 4</a>. The Company will conduct the Meeting in accordance with the Company's Articles of Association as appeared in <a href="Enclosure 5">Enclosure 5</a>. To reserve the rights and interests of shareholders, in the event that any shareholder is unable to attend the Meeting and would like to appoint the Company's independent directors as proxy to attend the Meeting and cast the votes on his/her behalf, the shareholders can select one of the independent directors of the Company whose names and profiles are as appeared in <a href="Enclosure 6">Enclosure 6</a> as their proxies. The shareholders must fill in and sign the proxy form attached herewith, duly affix with the Baht 20 stamp duty and deliver such proxy form with the supporting documents to the Company at Matching Maximize Solution Public Company Limited at 305/12 Soi Sukhothai 6, Sukhothai Road, Dusit Subdistrict, Dusit District, Bangkok, 10300, telephone no. 0-2243-6543-6, 0-2669-4200-9 before 20<sup>th</sup> April 2022.

For the custodians that represent overseas shareholders, the Type-C Proxy Form may be used for the appointment of the proxy. This Type-C Proxy Form is available for download from the Company's website at <a href="https://www.matchinggroup.com">www.matchinggroup.com</a>

Following the discussion among the Securities and Exchange Commission, the Stock Exchange of Thailand and other relevant authorities, the Company would like to kindly request for the shareholders' cooperation to appoint the independent director as the proxy to attend the meeting on the shareholders' behalf in order to protect and mitigate the situation of the Coronavirus 2019 (COVID-19) outbreak and for the benefit of the shareholders' health and wellbeing. In addition, the shareholders are welcomed to send the question(s) or suggestion(s) to the Company in advance to the address as aforementioned before 20<sup>th</sup> April, 2022.

The Board of the Directors of the Company determined the Record Date on which the shareholders have the rights to attend the Annual General Meeting of Shareholders for the year 2022 on 10 March 2022.

Please be informed that the shareholders and proxies can register for the Meeting attendance starting from 9.00 hrs. on the Meeting date at Ratchadamnoen Room, Royal Princess Hotel Larn Luang, Bangkok, 269 Larn Luang Road, Pomprab, Bangkok 10110.

Sincerely Yours,

Matching Maximize Solution Public Company Limited

MATCHING MAXIMIZE SOLUTION
PUBLIC COMPANY LIMITED
บริษัท แม็ทซึ่ง แม็กซีไมซ์ โชลูชั่น จำกัด (มหาชน)

(Mr.Chayanont Ulit) Chief Executive Officer

#### (Translation)

## Minutes of the 2021 Annual General Meeting of Shareholders of Matching Maximize Solution Public Company Limited (the "Company")

#### **Date, Time and Place**

The Meeting was held on 28 April 2021 at 02.00 p.m. at Ratchadamnoen Room, Royal Princess Hotel Larn Luang, Bangkok, 269 Larn Luang Road, Pomprab, Bangkok 10100.

#### Directors/Executives present at the Meeting

1.	Mr. Sansrit Yenbamrung	Chairman of the Board of Director
2.	Mr. Chayanont Ulit	Director and Chief Executive Officer
3.	Yaowalak Poolthong, Ph.D.	Director
4.	Mr. Poomchai Wacharapong	Director
5.	Mr. Neil Wayne Thompson	Director
6.	Mr. Komkrit Sirirat	Director
7.	Mr. Akarat Na Ranong	Independent Director and Chairman of Audit
		Committee
8.	Mr. Chatrapee Tantixalerm	Independent Director and Audit Committee

At present, the Company has a total of 9 directors. All the 9 directors, which is equivalent to 100 percent of the total number of directors, have attended the 2021 Annual General Meeting of Shareholders

Independent Director and Audit Committee

#### Auditor and Legal Counsel in attendance

Mr. Kamol Ratanachai

1.	Mr. Sa-nga Chokenitisawat	Auditor from PricewaterhouseCoopers ABAS
		Limited
2.	Miss Kaje Tanatpanjaroen	Legal Advisor from Siam Premier International
		Law Office Limited

#### **Preliminary Proceedings**

Mr. Sansrit Yenbamrung, the Chairman of the Board, was the Chairman of the Meeting (the "Chairman"). The Chairman has entrusted Mr. Chayanont Ulit, Director and Chief Executive Officer, together with Mr. Nanat Sonsa-ad, Company Secretary (the "Secretary"), to proceed with the meeting, clarify the details of each agenda, and procedure in relation to voting by shareholders.

The Secretary informed the Meeting that there were 2 shareholders attending the Meeting in person holding a total of 200 shares and 26 shareholders attending the Meeting via proxy holding a total of 692,116,894 shares whereby there were a total of 28 shareholders attending the Meeting constituting a total of 692,117,094 shares or 88.5481 percent of all the distributed shares of the Company (there were a total of 781,628,733 distributed shares of the Company), thereby forming a guorum. After the Meeting was declared open, no additional shareholders or proxies came to register for Meeting attendance.

The Secretary then clarified measures and practices for Meeting attendees in light of the current spread of Covid-19 virus ("Covid-19"). In this regard, the Company requested for cooperation from shareholders to authorize independent directors to attend the Meeting on the shareholders' behalf. In an event the shareholders still intend to attend the Meeting in person, measures for the prevention of the spread of Covid-19 will be implemented as follows:

- (1) Establishment of screening points pursuant to the guideline of the Department of Disease Control.
- (2) Compliance with the social distancing measure by arranging seats in the Meeting room to be at least about 1.5 meters apart pursuant to the notification of the Bangkok Metropolitan Administration. This caused the seats in the Meeting room to be limited and there would be no space for the entourage of the shareholders. Once the seats were fully occupied, shareholders who subsequently came would not be able enter the Meeting room.
- (3) The Company has cleaned any point of contact and provided hand-cleaning alcohol gel for the shareholders.
- (4) Shareholders must wear a hygiene mask at all times during the Meeting.
- (5) The Company would not provide any food, beverage, snack, hard copy of the 2020 annual report and the invitation to the Meeting which were already provided to the shareholders in advance. In this regard, shareholders are requested to download the materials on the Company's website to reduce contact and prevent the spread of Covid-19.

In addition, for shareholders who did not wish to use the microphone, the Company has provided paper and pencils for the shareholders to write down their questions to be collected by the Company's personnel. To prevent the spread of Covid-19, the Company would complete the Meeting within 1 hour.

The Secretary has introduced the voting procedure in each agenda, namely, <u>Agenda 1, 3, 4, 5 and 7</u>, to be approved by a simple majority of the total number of votes of the shareholders attending and casting their votes at the Meeting, <u>Agenda 6</u> to be approved by not less than two-thirds of the total number of votes of the shareholders attending the Meeting, and <u>Agenda 2</u> as a matter for acknowledgement for which no voting is required. In this regard, the Company invited Miss Kaje Tanatpanjaroen, an Independent Legal Counsel, to verify the voting procedure together with OJ International Company Limited.

The Chairman then requested the Secretary to propose the Meeting to consider the following agenda:

# Agenda 1 To consider and adopt the Minutes of the Annual General Meeting of Shareholders for the year 2020 held on 24 July 2020

The Secretary proposed the Meeting to consider and adopt the Minutes of the Annual General Meeting of Shareholders for the year 2020 held on 24 July 2020, the copy of which was sent to the shareholders together with the notice of this Meeting (<u>Enclosure 1</u>).

#### **Resolution:**

The Meeting resolved by unanimous vote that the Minutes of the Annual General Meeting of Shareholders for the year 2020, held on 24 July 2020 be adopted as proposed in all respects with the votes of 692,117,094 votes approving (100 percent of the total votes of the shareholders attending and casting their votes at the meeting), 0 votes disapproving (0 percent of the total votes of the shareholders attending and casting their votes at the meeting), 0 votes abstaining and 0 votes voided ballot(s).

#### Agenda 2 To acknowledge the Company's operating results for the year 2020

The Secretary requested Mr. Chayanont Ulit, Director and Chief Executive Officer, to report the operating results of the Company for 2020 to the Shareholders' Meeting, which could be summarized as follows:

The current spread of Covid-19 and limitation on international travel in 2020 greatly affected the operating results of Gear Head Co., Ltd. ("Gear Head") and The Studio Park (Thailand) Co., Ltd. ("Studio Park"), which are

subsidiaries of the Company, and caused significant reduction in the advertisement and movie shooting from oversea such as a reduction from around more than 300 advertisements from oversea in 2019 to around 88 advertisements in 2020 and a reduction from an average 50 movies from oversea per year to only 7 movies. Moreover, the operating results of the television program production business was also affected, which caused customers who had reserved to purchase advertisements to reduce their expenses and budgets for the reservation of advertisement time due to great economic recession. For this reason, the income of the Company group has reduced from around 479 million Baht in 2019 to only around 249 million Baht in 2020, which caused the Company's annual loss for 2020 to amount to around 169 million Baht.

In 2020, the Company has adjusted its strategy to be consistent with the current situation by reducing investment for the purchase of various equipment in order to decrease expenses and adjusted the organization structure by reducing the number of personnel. The Company has also attempted to create additional income by relying on domestic business while oversea production crew remains unable to enter the country. Furthermore, the Company has adopted strict measures for the prevention of the spread of Covid-19, which allowed much confidence to be gained from its domestic customers.

The tendency in 2021 could be summarized as follows:

- The Company will focus on more expansion of domestic market in conjunction with oversea market which would resume in case the situation returns to normal.
- The Company has studied guideline for the development of spaces for the provision of service or lease of outdoor studio such as traditional Thai houses, gardens, or lakes in order to accommodate the production of domestic series.
- 3. The Company has studied and used new technology in the development of equipment to accommodate oversea customers.
- 4. The Company will manage costs and procure production equipment taking into account the worthiness of the investment.

Mr. Kamol Ratanachai, Independent Director and Audit Committee, informed the Meeting about the policy on good corporate governance and anticorruption of the Company during the previous year, which could be summarized to the effect that since July 2020 to March 2021 the Company had considered and reviewed the business restructuring including guideline for internal operation in order to achieve appropriateness and support for good corporate governance. As for the anti-corruption policy, the Corporate Governance Committee has considered and proposed the appointment of an external organization (outsource) to adopt a supervisory role with the emphasis on allowing the Company to receive certification from the Private Sector Collective Action against Corruption Project by creating an operation framework which is practical in accordance with the original environment of the organization. In addition, the Company also promoted all members of management to have the knowledge and understanding of the anti-corruption principle of the Company. Furthermore, the Chairman also informed the Board of Directors, management and all personnel that the Company is in the process of requesting certification of its anti-corruption policy.

Moreover, the working team of the Chief Executive Officer has communicated to the management and personnel about the anti-corruption policy. In this regard, a working team was appointed to consider and review the various policies of the Company including the charters of the various committees

including the Board of Directors and sub-committees to be consistent with and appropriate to the current environment of the organization. The whole process is expected to be completed in June 2021.

The Secretary then proposed the Meeting to acknowledge the Company's operating results for the year 2020 which the details were set out in the 2020 Form 56-1 One Report of the Company that was sent to the shareholders together with the notice of this Meeting (Enclosure 2).

#### Resolution:

The Meeting acknowledged the Company's operating results for the year 2020 as proposed in all respects.

# Agenda 3 To consider and approve the Financial Statements and the Statement of Comprehensive Income (balance sheet and profit and loss statements) in respect of the fiscal year ended 31 December 2020 as audited by the certified auditor and to acknowledge the Auditor's report

The Secretary requested Mrs. Ladawan Khamsap, the person taking the highest responsibility in finance and accounting, informed the details of the Financial Statements and the Statement of Comprehensive Income (balance sheet and profit and loss statements) in respect of the fiscal year ended 31 December 2020 which have been audited by the certified auditor and to acknowledge the Auditor's report, the details of which were set out in the Company's financial statements which formed part of the 2020 Form 56-1 One Report sent to the shareholders together with the notice of this Meeting and can be summarized as follows:

Financial Statements ended 31 December (Consolidated)

	Account Decord 2020 2019	Increase (Decrease)		
Account Record	Baht Million	Baht Million	Amount Baht Million	%
Total Assets	1,620.69	1,753.77	(133.08)	(7.59)
Total Liabilities	282.11	247.56	34.55	13.96
Total Shareholders' Equity	1,338.57	1,506.21	(167.64)	(11.13)

Statement of Comprehensive Income (Loss) ended 31 December (Consolidated)

	2020	2019	Increase	(Decrease)
Account Record	Baht Million	Baht Million	Amount Baht Million	Percentage
Revenue	249.75	479.24	(229.49)	(47.89)
Cost	(264.80)	(338.06)	(73.26)	(21.67)
Gross Profit	(15.05)	141.18	(156.23)	(110.66)
Other Revenue (Expense)	4.85	(1.71)	6.56	383.63
Selling, General &	(182.34)	(177.15)	5.19	2.93
Administrative Expense,				
Financial Cost				
Profit (Loss) before Income	(192.54)	(37.68)	154.86	410.99
Tax Expense				
Income Tax Expense Profit	22.69	7.98	14.71	184.34
(Loss)				
Loss from Cancelled Works	-	(9.02)	9.02	100.00
Annual Profit (Loss)	(169.85)	(38.72)	131.13	338.66

After that, the Secretary proposed the Meeting to consider and approve the Company's Financial Statements and the Statement of Comprehensive

Income (balance sheet and profit and loss statements) in respect of the fiscal year ended 31 December 2020 which have been audited by the certified auditor and to acknowledge the Auditor's report.

#### Resolution:

The Meeting resolved by unanimous vote that the Company's Financial Statements and the Statement of Comprehensive Income (balance sheet and profit and loss statements) in respect of the fiscal year ended 31 December 2020 which have been audited by the certified auditor be approved and the Auditor's report be acknowledged in all respects with the votes of 692,117,094 votes approving (100 percent of the total votes of the shareholders attending and casting their votes at the meeting), 0 votes disapproving (0 percent of the total votes of the shareholders attending and casting their votes at the meeting), 0 votes abstaining and 0 votes voided ballot(s).

# Agenda 4 To consider and approve non-appropriation of profit as the legal reserve and non-distribution of dividend in respect of the operating results for the year 2020

The Secretarry informed the Meeting that according to Section 116 of the Public Companies Act B.E. 2535 (as amended), the Company is required to allocate part of the annual net profit as a reserve fund in an amount not less than 5 percent of the annual net profit and subtracted with the sum of accumulated loss brought forward (if any) until the reserve fund amounts to not less than 10 percent of the registered capital. Furthermore, the Company's dividend policy prescribes that the dividend shall be paid in the amount of approximately 40 percent of the net profit during the accounting period. However, the dividend payment shall be made subject to the condition that the Company is not required to use such funds and the dividend payment shall not have material effect on the Company's normal business operation. The Company's operating results for the fiscal year ended 31 December 2020 (according to Separate Financial Statements ended 31 December 2020 audited by the certified auditors) shows the accumulated deficit and the Company has future projects which require a large amount of working capital. Thus the Board of Directors considered and deemed it appropriate to propose to the Meeting as follows:

- 1. No appropriation of profit as the legal reserve; and
- 2. No dividend payment from the operating results of the year 2020.

After that, the Secretary proposed the Meeting to consider and approve non-appropriation of profit as the legal reserve and non-distribution of dividend in respect of the operating results for the year 2020.

### Resolution:

The Meeting resolved by unanimous vote that non-appropriation of profit as the legal reserve and non-distribution of dividend in respect of the operating results for the year 2020 be approved as proposed in all respects with the votes of 692,117,094 votes approving (100 percent of the total votes of the shareholders attending and casting their votes at the meeting), 0 votes disapproving (0 percent of the total votes of the shareholders attending and casting their votes at the meeting), 0 votes abstaining and 0 votes voided ballot(s).

## Agenda 5 To consider and approve the appointment of directors replacing those who retire by rotation

The Secretary informed the Meeting that according to the law and the Company's Articles of Association, at every annual general meeting of shareholders, at least one-third of the directors must retire from office. If the number of directors is not a multiple of three, then the number nearest to one-third shall retire from the office and the retired directors are eligible for reappointment. There are 3 directors who shall retire by rotation at the Annual General Meeting of Shareholders for the year 2021, namely:

1. Mr. Chatrapee Tantixalerm Independent Director and Audit Committee

2. Mr. Neil Wayne Thompson3. Mr. Komkrit SiriratDirector

To comply with the Good Corporate Governance Principles, all 3 directors who must retire by rotation in this Meeting have temporarily left the Meeting room and will come back after the completion of voting on this agenda.

The Secretary informed the Meeting that, in compliance with the Good Corporate Governance Principles, the Company had provided opportunities through an announcement on the Company's website from 8 October 2020 to 31 December 2020 through the determination of criteria so that shareholders may nominate persons to be selected as the Company's directors in advance so that the Nomination and Remuneration Committee may consider the appropriateness. In this Meeting, no shareholder proposed any person to be elected as director to the Company.

The Board of Directors (upon the approval of the Nomination and Remuneration Committee) considered and deemed it appropriate that the 3 directors who must retire by rotation; namely (1) Mr. Chatrapee Tantixalerm; (2) Mr. Neil Wayne Thompson; and (3) Mr. Komkrit Sirirat are qualified persons with the knowledge, expertise and experience in the Company's business and possess full qualifications under the law. Therefore, it is deemed appropriate to nominate the 3 directors aforementioned to be re-appointed as the Company's directors for another term.

The names and profiles of 3 directors who shall retire by rotation as well as the definition of independent director was sent to the shareholders as Enclosure 3.

After that, the Secretary proposed the Meeting to consider and approve the re-appointment of each of the 3 directors who are due to retire by rotation, namely, (1) Mr. Chatrapee Tantixalerm; (2) Mr. Neil Wayne Thompson; and (3) Mr. Komkrit Sirirat for another term.

#### **Resolution:**

The Meeting resolved by unanimous vote that the 3 directors who shall retire by rotation be approved for re-appointment as directors of the Company for another term as follows:

1. Mr. Chatrapee Tantixalerm Independent Director and Audit Committee

with the votes of 692,117,094 votes approving (100 percent of the total votes of the shareholders attending and casting their votes at the meeting), with 0 votes disapproving (0 percent of the total votes of the shareholders attending and casting their votes at the meeting), 0 votes abstaining and 0 votes voided ballot(s);

#### 2. Mr. Neil Wayne Thompson Director

with the votes of 692,117,094 votes approving (100 percent of the total votes of the shareholders attending and casting their votes at the meeting), with 0 votes disapproving (0 percent of the total votes of the shareholders attending and casting their votes at the meeting), 0 votes abstaining and 0 votes voided ballot(s); and

#### 3. Mr. Komkrit Sirirat Director

with the votes of 692,117,094 votes approving (100 percent of the total votes of the shareholders attending and casting their votes at the meeting), with 0 votes disapproving (0 percent of the total votes of the shareholders attending and casting their votes at the meeting), 0 votes abstaining and 0 votes voided ballot(s).

#### Agenda 6 To consider and approve the directors' remuneration for 2021

The Secretary informed the Meeting that the Nomination and Remuneration Committee considered the directors' remuneration for the year 2021 according to the expansion of business, the growth of the Company as well as the duties and responsibilities of each director. Therefore, the Board of Directors (upon the suggestion and approval of the Nomination and Remuneration Committee) deemed it appropriate to propose the Meeting to determine the directors' remuneration for the year 2021 in the same rate as for the year 2020 as follows:

#### Monthly remuneration (per person)

Board	Ωf	Dire	ctors
Dualu	OI.	$\nu$	CLUIS

Chairman Baht 60,000 Director Baht 30,000

#### Other Sub-Committees

Chairman Baht 30,000 Director Baht 20,000

The Nomination and Remuneration Committee and the Corporate Governance Committee will not receive the monthly remuneration.

#### Meeting allowance (per person per meeting)

#### Nomination and Remuneration Committee

Chairman of Nomination and Remuneration Committee Baht 30,000 Nomination and Remuneration Committee Baht 20,000

#### Corporate Governance Committee

Chairman of Corporate Governance Committee Baht 30,000 Corporate Governance Committee Baht 20,000

The Board of Directors and other Sub-Committees will not receive the meeting allowance.

The Company's current sub-committees consist of the Executive Committee, the Audit Committee, the Nomination and Remuneration Committee and the Corporate Governance Committee. The other sub-committees being in the position of the directors of the Company will also receive the remuneration in the capacity of directors.

Moreover, the Company has no policy to offer benefits other than in monetary benefits to the directors (except for welfare to general staff).

After that, the Secretary proposed the Meeting to consider and approve the directors' remuneration for the year 2021 as aforementioned which will be effective until the Shareholders' Meeting resolves otherwise.

#### Resolution:

The Meeting resolved by more than two-thirds of the shareholders who are attending the Meeting that the directors' remuneration for 2021 be approved to be effective until the Shareholders' Meeting resolves otherwise as proposed in all respects, with the votes of 692,116,094 votes approving (99.9999 percent of the total votes of the shareholders attending the meeting), with 0 votes disapproving (0 percent of the total votes of the shareholders attending the meeting), 1,000 votes abstaining (0.0001 percent of the total votes of the shareholders attending the meeting) and 0 votes voided ballot(s).

## Agenda 7 To consider and approve the appointment of the Company's auditors and their remuneration for 2021

The Secretary informed the Meeting that Section 120 of the Public Companies Act B.E. 2535 (as amended) requires that the annual general meeting of shareholders for each year appoints the Company's auditors and determines their remuneration. Existing auditors can be re-appointed.

The Board of Directors (according to the consideration and recommendation of the Audit Committee) has selected the Company's auditors and proposed the Meeting to appoint the following persons:

- Mr. Sa-nga Chokenitisawat, Certified Public Accountant No. 11251; and/or
- 2. Mr. Krit Chatchavalwong, Certified Public Accountant No. 5016; and/or
- 3. Mrs. Anuthai Poomsurakul, Certified Public Accountant No.3873

from PricewaterhouseCoopers ABAS Ltd., or other auditor(s) certified by the Office of Securities and Exchange Commission entrusted by PricewaterhouseCoopers ABAS Ltd. to be the Company's auditor(s) for the fiscal year ended 31 December 2021. Any of these auditors may audit or certify the Company's Financial Statements. Such auditors will be the auditors for the Company for the fiscal year ended 31 December 2021.

None of the proposed auditors has any relationship with or interest in the Company, its subsidiaries, management, majority shareholders or the related persons of such persons. Therefore, the said auditors are independent to audit and comment on the Company's Financial Statements. In addition, none of the proposed auditors has audited or reviewed and given opinion on the Company's Financial Statements for seven consecutive fiscal years. Mr. Sanga Chokenitisawat was an auditor of the Company for the fiscal year 2017-2020. Mr. Krit Chatchavalwong and Mrs. Anuthai Poomsurakul have never performed any services as auditors of the Company.

The Board of Directors (according to the consideration and recommendation of the Audit Committee) then proposed the Meeting to consider and appoint the Company's auditors for the fiscal year ended 31 December 2021 as aforementioned and determined their remuneration in the amount of Baht 850,000 (the auditors as aforementioned shall also be appointed as the auditors of the subsidiaries of the Company with the fee for auditing the financial statements of the subsidiaries being Baht 1,310,000, and therefore the total auditors' fee is Baht 2,160,000).

In this regard, PricewaterhouseCoopers ABAS Ltd. has reviewed and audited the Financial Statements of the Company and its subsidiaries since the fiscal year 2012 and duly performed their duties all along. Moreover, PricewaterhouseCoopers ABAS Ltd. is an auditing firm of international standard as certified by the Office of Securities and Exchange Commission. It is therefore able to prepare the Financial Statements of the Company and its subsidiaries within the period as required by law.

After that, the Secretary proposed the Meeting to consider and approve the appointment of the Company's auditors and their remuneration for 2021.

#### Resolution:

The Meeting resolved by unanimous vote that the appointment of the Company's auditors and their remuneration for year 2021 be approved as proposed in all respects with the votes of 692,117,094 votes approving (100 percent of the total votes of the shareholders attending and casting their votes at the meeting), with 0 votes disapproving (0 percent of the total votes of the shareholders attending and casting their votes at the meeting), 0 votes abstaining and 0 votes voided ballot(s).

#### Agenda 8 Other Business (if any)

The Chairman expressed his thank.

No other business was proposed to the Meeting.

The Meeting closed at 02.40 p.m.

(Signed by)_	-signature- (Mr. Sansrit Yenbamrung)	Chairman of the Meeting
(Signed by)	-signature-	Company's Secretary
(0.9)_	(Mr. Nanat Sonsa-ad)	

# Names and profiles of directors and the person who are nominated to be reappointed as the Company's directors for another term

Name Position	: Mr.Kamol Ratanachai : Independent Director : Audit Committee : Nomination and Remuneration Committee
	: Corporate Governance Committee
Age	: 56 years
Type of Director Proposed for Appointment	: Independent Director and Audit Committee
Nomination Criteria and Procedure	: The Nomination and Remuneration Committee and the Board of Directors of the Company have carefully and diligently scrutinized and examined the qualifications of the persons nominated to be directors (former directors of the Company) and were of the opinion that they possess knowledge and good understanding of the business, which would greatly benefit the Company. In addition, they are fully and sufficiently qualified in accordance with the criteria and are able to make independent decisions and opinions in accordance with the relevant criteria. The Nomination and Remuneration Committee and the Board of Directors of the Company thus considered it appropriate to appoint such persons as independent directors of the Company.
Period of Directorship	: 11 years 5 months
Education	: Master of Business Administration (MBA) , Bangkok University
Training	: Certified Internal Auditor (CIA), The Institute of Internal Auditor U.S.A. : CAC SME IA Certification: Thailand's Private Sector Collective Action Coalition Against Corruption (CAC) : Ethical Leadership Program (ELP) (2019): IOD : Corporate Governance for Executives (CGE) (2019): IOD : Certificate, How to Develop a Risk Management Plan (HRP) (2018): IOD : Certificate, Risk Management Program for Corporate Leaders (2017): IOD : Certificate, Director Certification Program (2016): IOD : Certificate, Anti-Corruption: The Practical Guide (2015): IOD : Certificate, How to Measure the Success of Corporate Strategy (2013): IOD : Certificate, Successful Formulation & Execution of Strategy (2012): IOD

	: Certificate, Audit Committee Program (2009): IOD
	: Certificate, Director Accreditation Program (2008):
	IOD
Shareholding in the company	: -None-
Work Experience	
1. Listed Companies	
Nov 2010-Present	: Independent Director
	Audit Committee
Jan 2013-Present	: Nomination and Remuneration Committee
Sep 2019-Present	: Corporate Governance Committee
	Matching Maximize Solution PCL.
May 2014-Present	: Independent Director
-	Audit Committee
	Eastern Power Group PCL.
2011-Present	: Independent Director
	Sriracha Construction PCL.
2. Other Companies	
/Organizations	
7Organizations	
May 2018-Present	: Chairman of Audit Committee
way 2010-Flesent	Superrich Currency Exchange (1965) Co., Ltd.
Jun 2015- Dec 2018	: Head of Internal Audit
Juli 2015- Dec 2016	
II. 204.4 Mor2020	KPN Academy Co., Ltd.
Jul 2014- Mar2020	: Independent Director
Ivil 2042 Dresent	Time Lapse Co., Ltd.
Jul 2012- Present	: Independent Director
Ind 0040 Process	Gear Head Co., Ltd.
Jul 2012- Present	: Independent Director
1 10004 1 0045	The Studio Park (Thailand) Co., Ltd.
Jul 2021-Jan 2018	: Independent Director
	Book Maker Co., Ltd.
Jul 2021- Dec 2016	: Independent Director
	Matching Studio Plus Co., Ltd.
Jul 2021- Dec 2016	: Independent Director
	Matching Entertainment Co., Ltd.
Number of meeting attended in	: Board of Director Meeting 13/13 times
2021	: Board of Audit Committee Meeting 9/9 times
	: Board of Nomination and Remuneration Committee
	Meeting 2/2 times
	: Board of Corporate Governance Committee Meeting
·	6/6 times
Litigation	: None
Interest in any Agenda Item	: Agenda 5 To consider and approve the appointment
Proposed in the AGM	to director replacing those who retire by rotation
- In	Agenda 6 To consider and approve the directors'
	remuneration for 2022
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Director position in other company (Excluding Matching Maximize Solution PCL.)

Ot	her Listed Companies	Other/ Non-Listed Companies	Other rival incorporation /any related business with the Company
Number	Position	Number	Number
2	<ul><li>: Independent Director</li><li>Audit Committee</li><li>Eastern Power Group PCL.</li><li>: Independent Director</li><li>Sriracha Construction PCL.</li></ul>	8	-

# Names and profiles of directors and the person who are nominated to be reappointed as the Company's directors for another term

Name	: Mr.Poomchai Wacharapong	
Positon	: Director	
Ana	: Executive Director	
Age	: 64 years	
Type of Director Proposed for Appointment	: Director	
Nomination Criteria and Procedure	: The Nomination and Remuneration Committee and the Board of Directors of the Company have carefully and diligently scrutinized and examined the qualifications of the persons nominated to be directors (former directors of the Company) and were of the opinion that they possess knowledge and good understanding of the business, which would greatly benefit the Company. In addition, they are fully and sufficiently qualified in accordance with the criteria and possess no prohibited characteristics prescribed by the Public Limited Company Act and Securities and Exchange Act. The Nomination and Remuneration Committee and the Board of Directors of the Company thus considered it appropriate to appoint such persons as directors of the Company.	
Period of Directorship	: 8 years 4 months	
Education	: Master (Economics) North Texas State University, U.S.A.	
Training	<ul> <li>Certificate, Senior Executive Program (SEP),</li> <li>Sasin Graduate Institute of Business Administration of Chulalongkron University</li> <li>Certificate, Director Certification Program (2008):</li> <li>IOD</li> <li>Certificate, Roles of the Chairman Program (2008):</li> <li>IOD</li> </ul>	
Shareholding in the company	: 0.0001%	
Work Experience 1. Listed Companies		
Jan 2014-Present May 2018-Present Jan 2014-Dec 2019	: Director : Executive Director : Chief Executive Officer	

: Chairman of the Executive Committee

Matching Maximize Solution PCL.

Jan 2014-May 2018

## 2. Other Companies

/Organizations

Nov 2018-Nov 2020 : Director

TSP Production Service Co., Ltd.

May 2018-Present : Director

Media Studio Co., Ltd.

Mar 2015-Present : Director

Baansuay Group Co., Ltd.(Suratthani)

Jul 2014-Mar 2020 : Director

: Time Lapse Co., Ltd.

Nov 2018-Jan 2020 : Chairman of the Board of Director

Jul 2014-Jan 2020 : Director

Transformation Film Co., Ltd.

Feb 2014-Present : Director

The Studio Park (Thailand) Co.,Ltd.

Feb 2014-Present : Director

Nov 2017-Dec 2019 : Chief Executive Officer Gear Head Co., Ltd.

Feb 2014-Jan 2018 : Director

Book Maker Co., Ltd.

Jun 2016-Present : Advisor

HR Pro Security and Services Co.,Ltd.

Aug 2013-Present : Director

TV Digital HR Co., Ltd.

Oct 2010-Present : Director

Grand Larn Luang Co., Ltd.

Number of meeting attended in	: Board of Director Meeting : 12/13 times
2021	: Board of Executive Committee Meeting 12/12 times
Litigation	: None
Interest in any Agenda Item	: Agenda 5 To consider and approve the appointment
Proposed in the AGM	to director replacing those who retire by rotation
	Agenda 6 To consider and approve the directors'
	remuneration for 2022

Director position in other company (Excluding Matching Maximize Solution PCL.)

Oth	ner Listed Companies	Other/ Non-Listed Companies	Other rival incorporation /any related business with the Company
Number	Position	Number	Number
-	-	11	-

# Names and profiles of directors and the person who are nominated to be reappointed as the Company's directors for another term

Name	: Yaowalak Poolthong ,PhD		
Position	: Director		
Ama	: Executive Director		
Age	: 61 years		
Type of Director Proposed for Appointment	: Director		
Nomination Criteria and Procedure	: The Nomination and Remuneration Committee and the Board of Directors of the Company have carefully and diligently scrutinized and examined the qualifications of the persons nominated to be directors (former directors of the Company) and were of the opinion that they possess knowledge and good understanding of the business, which would greatly benefit the Company. In addition, they are fully and sufficiently qualified in accordance with the criteria and possess no prohibited characteristics prescribed by the Public Limited Company Act and Securities and Exchange Act. The Nomination and Remuneration Committee and the Board of Directors of the Company thus considered it appropriate to appoint such persons as directors of the Company.		
Period of Directorship	: 4 years - months		
Education	<ul> <li>: PhD in Marketing, Thammasat University (International Program)</li> <li>: Master of International Business Administration, The University of Sydney, Australia</li> <li>: Master of International Business Administration – Exchange Program, Waseda University, Japan</li> </ul>		
Training	Director Certification Program (DCP) - Thai Institute of Directors (IOD)     Capital Market Academy (CMA)		
Shareholding in the company	: -None-		
Work Experience 1. Listed Companies			
Apr 2018-Present Jul 2018-Present	<ul><li>: Director</li><li>: Executive Director</li><li>Matching Maximize Solution PCL.</li></ul>		

## 2. Other Companies /Organizations

Jun 2020-Present : Director

Gear Head Co., Ltd.

Apr 2019-Present : Director

BBTV Productions Co., Ltd.

Apr 2019-Present : Director

Stronghold Assets Co., Ltd.

Apr 2019-Dec 2020 : Managing Director

**Apr 2019-Mar 2021** : Director **Jan 2021-Dec 2021** : Adviser

Bangkok Broadcasting & TV Co., Ltd.

Sep 2018-Present : Director

Signature Agency Co., Ltd.

May 2017-Apr 2019 : Director

Media Now Co., Ltd.

Apr 2017-Present : Director

Media Scene Co., Ltd.

**Apr 2017-Dec 2017** : Director

Razorfish & Partner Co., Ltd.

May 2015-Present : Chief Executive Officer

Apr 2014-Present : Director

Media Studio Co., Ltd.

Jan 2014-Present : Director

HR Pro Security and Services Co., Ltd.

Aug 2013-Present : Director

TV Digital HR Co., Ltd.

Number of meeting attended in 2021 : Board of Director Meeting : 13/13 times : Board of Executive Committee Meeting 12/12 times

Litigation : None : Agenda 5 To consider and approve the appointment to director replacing those who retire by rotation Agenda 6 To consider and approve the directors' remuneration for 2022

Director position in other company (Excluding Matching Maximize Solution PCL.)

Oth	ner Listed Companies	Other/ Non-Listed Companies	Other rival incorporation /any related business with the Company
Number	Position	Number	Number
-	•	11	-

#### (Translation)

### **Definition of Independent Director**

Qualifications of each independent director shall comply with the following criteria:

- (a) holding shares not exceeding one per cent of the total number of voting rights of the company, its parent company, subsidiary, affiliate or juristic person which may have conflicts of interest, including the shares held by related persons of the independent director;
- (b) neither being nor having been an executive director, employee, staff, or advisor who receives salary, or a controlling person of the company, its parent company, subsidiary, affiliate, same-level subsidiary or juristic person who may have conflicts of interest unless the foregoing status has ended not less than two years prior to the date of application filing with the Office;
- (c) not being a person related by blood or registration under laws, such as father, mother, spouse, sibling, and child, including spouse of the children of other directors, executives, major shareholders, controlling persons, or persons to be nominated as director, executive or controlling persons of the company or its subsidiary;
- (d) not having a business relationship with the company, its parent company, subsidiary, affiliate or juristic person who may have conflicts of interest, in the manner which may interfere with his independent judgment, and neither being nor having been a major shareholder, non-independent director or executive of any person having business relationship with the company, its parent company, subsidiary, affiliate or juristic person who may have conflicts of interest unless the foregoing relationship has ended not less than two years prior to the date of application filing with the Office.

The term 'business relationship' aforementioned under paragraph one includes any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or grant or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, including any other similar actions, which result in the company or his counterparty being subject to indebtedness payable to the other party in the amount of three percent or more of the net tangible assets of the company or twenty million Baht or more, whichever is lower. The amount of such indebtedness shall be calculated according to the calculation method for value of connected transactions under the Notification of the Board of Governors of the Stock Exchange of Thailand Re: Disclosure of Information and Act of Listed Companies Concerning the Connected Transactions mutatis mutandis. The combination of such indebtedness shall

include indebtedness taking place during the course of one year prior to the date on which the business relationship with the person commences;

- (e) neither being nor having been an auditor of the company, its parent company, subsidiary, affiliate or juristic person who may have conflicts of interest, and not being a major shareholder, non-independent director, executive or partner of an audit firm which employs auditors of the company, its parent company, subsidiary, affiliate or juristic person who may have conflicts of interest unless the foregoing relationship has ended not less than two years from the date of application filing with the Office;
- (f) neither being nor having been any professional advisor including legal advisor or financial advisor who receives an annual service fee exceeding two million Baht from the company, its parent company, subsidiary, affiliate or juristic person who may have conflicts of interest, and neither being nor having been a major shareholder, non-independent director, executive or partner of the professional advisor unless the foregoing relationship has ended not less than two years from the date of application filing with the Office;
- (g) not being a director who has been appointed as a representative of the company's director, major shareholder or shareholders who are related to the company's major shareholder;
- (h) not undertaking any business in the same nature and in competition to the business of the company or its subsidiary or not being a significant partner in a partnership or being an executive director, employee, staff, advisor who receives salary or holding shares exceeding one per cent of the total number of shares with voting rights of other company which undertakes business in the same nature and in competition to the business of the company or its subsidiary.
- (i) not having any characteristics which make him incapable of expressing independent opinions with regard to the company's business affairs.

The Definition of Independent Director as aforementioned is equal to the minimum requirements of the Capital Market Supervisory Board.

#### (Translation)

# Guideline for the appointment of proxy to attend the Shareholders' Meeting, the registration, and evidence to be presented on the date of the Annual General Meeting of the Shareholders for the year 2022

All shareholders and proxies are requested to bring their invitation letter, proxy form (if any) and other required documents to register their attendance of the Annual General Meeting of Shareholders for the year 2022 on 27 April 2022 of Matching Maximize Solution Public Company Limited (the "Company").

1. Documents Required Prior to Attending the Meeting

#### For Individuals

#### 1. Self-Attending

Valid identification issued by governmental authorities e.g. identification card, governmental identification card, driver's license or passport, including evidence of change of name or last name (if any).

#### 2. Proxy

- 2.1 One Proxy Form in the form as attached to the invitation letter to the shareholders' meeting completely filled out and signed by the Shareholder and the Proxy, affixed with the stamp duty.
- 2.2 Certified true copy of valid identification of the Shareholder as specified in Item 1 for individuals.
- 2.3 Valid identification of the Proxy as specified in Item 1 for individuals together with its certified true copy.

#### For Juristic Person

- 1. Representative of Shareholder (Authorized Director) Attending the Meeting
  - 1.1 Valid identification of the authorized director(s) as specified in Item 1 for individuals.
  - 1.2 Certified true copy of shareholder's Certificate of Registration issued by the Department of Business Development, Ministry of Commerce for a period no longer than 6 months before the meeting date by the authorized director(s). The certificate must show a statement that the authorized director(s) has the authority to act on behalf of the Juristic Person that is the Shareholder.

#### 2. Proxy

- 2.1 One Proxy Form in the form as attached to the invitation letter to the shareholders' meeting completely filled out and signed by the authorized director(s) of the Shareholder and the Proxy, affixed with the stamp duty.
- 2.2 Certified true copy of Shareholder's Certificate of Registration issued by the Department of Business Development, Ministry of Commerce for a period no

- longer than 6 months before the meeting date by the authorized director(s). The certificate must show a statement that the authorized director(s) has the authority to act on behalf of the Juristic Person that is the Shareholder.
- 2.3 Certified true copy of valid identification of the authorized director(s) signing the Proxy Form as specified in Item 1 for individuals.
- 2.4 Valid identification of the Proxy as specified in Item 1 for individuals together with its certified true copy.
- 3. Proxy for Shareholder who is a Foreign Investor Assigning Custodian in Thailand as his/her Proxy

#### 3.1 Document from Custodian

- a. Proxy Form (Form C.) (available to be downloaded from the Company's website <u>www.matchinggroup.com</u>) completely filled out and signed by the authorized person(s) of the Custodian and the Proxy, affixed with the stamp duty (In case the shareholder appoints a proxy using Proxy Form (Form C.)).
- b. Certified true copy of a document confirming that the Custodian has the permission to conduct the Custodian business by the Custodian's authorized person(s).
- c. Certified true copy of Custodian's Certificate of Registration issued by the Department of Business Development, Ministry of Commerce for a period no longer than 6 months before the meeting date by the authorized person(s). The certificate must show a statement that the authorized person(s) has the authority to act on behalf of the Custodian.
- d. Certified true copy of valid evidence of the authorized person(s) signing the Proxy Form as specified in Item 1 for individuals.

#### 3.2 Document from the Shareholder

- a. Power of Attorney from the Shareholder assigning the Custodian to execute the proxy on his/her behalf.
- b. Certified true copy of Shareholder's Certificate of Registration issued no longer than 6 months by the authorized director(s). The certificate must show a statement that the authorized director(s) has the authority to act on behalf of the Juristic Person which is the Shareholder.
- c. Certified true copy of valid evidence of the authorized director(s) signing the Power of Attorney as specified in Item 1 for individuals.
- 3.3 Valid evidence of the Proxy as specified in Item 1 for individuals.

In case that the original documents are not in English, the English translation that is certified true and correct translation by the Shareholder (in case of individuals) or the authorized director(s) of the Shareholder (in case of juristic persons) shall be required.

4. For Non-Thai Nationality or Foreign Company (Other than Those Assigning Custodian as his/her Proxy in No.3)

Please provide the documents in accordance with the above items no. 1 or 2, as the case may be. In case that the original documents are not in English, the English translation that is certified true and correct translation by the Shareholder (in case of

individuals) or the authorized director(s) of the Shareholder (in case of juristic persons) shall be required.

#### 2. Proxy Form

The Company attached Proxy Form (Form B) by Department of Business Development, Ministry of Commerce to the invitation letter to shareholders' meeting and uploaded Proxy Form (Form A and Form C) on the Company's website (www.matchinggroup.com). The type of each Proxy form is as follows:

- Form A: General Proxy Form (Simple Form)
- Form B : Specific Proxy Form
- Form C : Custodian Proxy Form

The shareholder who is not able to attend the meeting may appoint a person by Proxy, as follows:

- (1) Shareholders other than foreign shareholders appointing a Custodian in Thailand as their proxy shall complete either Proxy Form A or Form B. Foreign shareholders appointing a Custodian in Thailand as their proxy may choose to use either Proxy Form A, Form B, or Form C. In any case, each Shareholder shall complete **only one** of the above Proxy Forms;
- (2) Authorizing a person to attend and vote at the Meeting on behalf of the shareholder not able to attend by specifying the name with details of the person or an Independent Director of the Company (as attached) to be the shareholder's proxy and sign the form as the Grantor;
- (3) Affixing Baht 20 stamp duty and specify the date of Proxy Form across such stamp duty to validate the legality; and
- (4) Submitting the completed Proxy Form to the Legal Department of the Company by 20 April 2022 or half an hour before the Meeting starts for document verification.

In this regard, the Shareholder shall authorize only one Proxy to cast votes equal to the shares held by him/her and cannot allocate his/her shares for divided votes, with the exception of foreign shareholders appointing custodian in Thailand as their proxy where the shares can be divided for allocation of the votes.

#### Remark:

- 1. In case the shareholder wishes to cancel the granting of proxy, the shareholder can do so by serving a notice in writing to the Chairman of the Board of Directors, or via E-mail corporate\_secretary@mmsbangkok.com before the commencement of the Meeting, or at the latest, before the voting of each agenda.
- Shareholders should study the agenda's details of the Meeting prior to the granting of proxy

#### 3. Meeting Registration

The commencement for registration to attend the Meeting will be not less than 1 hour before the Meeting, or from 9.00 hours on 27 April 2022 at Ratchadamnoen Room, Royal Princess Hotel Larn Luang, Bangkok, 269 Larn Luang Road, Pomprab, Bangkok. Please refer to the map attached.

#### 4. Voting

#### 1. Voting Regulation

- (1) Voting for each agenda item will use the voting ballot system where one share will count as on vote. Shareholders or proxies shall vote for only one choice, either agree, disagree or abstain and cannot divide his/her vote, with the exception of foreign shareholders appointing Custodian in Thailand using Proxy Form C.
- (2) In case of the use of Proxy Forms, if the grantor did not specify the authorization or the authorization is unclear, the Proxy shall be authorized to consider and vote on such matter on behalf of the Shareholder as deemed appropriate.

#### 2. Voting Procedures

The Chairman shall inform the Meeting of the voting procedures as follows:

- (1) The Chairman will propose the Meeting to cast the vote for each agenda by asking each time whether any shareholders agree, disagree or abstain.
- (2) Shareholders and proxies of Proxy Form A shall vote in the voting ballot provided during registration, by marking in only one of the boxes □ agree □ disagree or □ abstain.
- (3) For proxy of Proxy Form B and Form C, the Company shall count the votes as specified by the Shareholder.

#### 3. Resolution of the Meeting

- · General case: Majority vote of the Meeting
- Other case which the laws or the Company's Articles of Association provide otherwise: The resolution shall be in accordance with the laws or the Company's Articles of Association.
  - (1) In case of a tie vote, the Chairman of the Meeting shall have an additional vote as the deciding vote.
  - (2) Any Shareholder or Proxy having any special interest in a matter shall not be permitted to vote on such matter except for voting on election of the Directors, and may be invited by the Chairman of the Meeting to temporarily leave from the Meeting.

#### 4. Counting and Announcement of the Vote

The vote count shall be done immediately and after completion of vote count, the Chairman shall announce the results of the vote count in every agenda.

\* Please return all voting ballots for all agendas to the Company's officers when the meeting is completed.

#### (Translation)

# The Company's Articles of Association which are relevant to the shareholders' meeting and voting exercise

**Article 15.** All directors must be elected and appointed by simple majority votes of a shareholder meeting pursuant to the following rules and procedures:

- (1) each of the shareholders shall have 1 vote per 1 share;
- (2) in the election of directors, any shareholders may vote either for each director individually or for several directors as a group or may vote by other means as they deem appropriate, provided always that each of the shareholders must exercise his/her/its voting right pursuant to the number of the total votes he/she/it has under (1) above whereby the number of such votes may not be split for more than one director or group of directors; and
- (3) the persons and the number of persons who shall be elected and appointed as directors shall be based on the order of maximum number of votes each of such persons may obtain and the total number of directors the Company may have or, as the case may be, the number of directors for such time of appointment. In the event that there are persons obtaining equal number of votes at the next order of maximum number of votes and the number of such persons with equal votes is more than the number of directors to be appointed at such time, the Chairman shall also have a casting vote there for.

Article 16. At every annual general meeting, one third of the directors shall retire. If the number of directors to be retired cannot be divided as such one-third, the number of directors closest to one-third shall retire.

In the first and second year after the registration of conversion to a public company is made, the directors retiring from office shall be selected by drawing lots. In subsequent years, the director who has held office longest shall retire. In this connection, should there be several directors, holding the office longest, with equal term and the number of such directors be more than the number of directors needed to be retired, such directors shall retire by drawing lots. A director retiring from office as such may be re-elected.

Article 29. The board of directors shall organize an annual general meeting within 4 months from the last day of the fiscal year of the Company.

A general meeting other than as mentioned in paragraph one is called extraordinary general meeting. The board of directors may summon an extraordinary general meeting at any time as deemed appropriate. Or a shareholders or shareholders whose shares combined make up at least 10 percent of all the paid up shares may sign a letter requesting the board of directors to call an extraordinary general meeting at any time and outlining matters and reason for the request for the summoning of such meeting in a clear manner in the letter. In such an event, the board of directors shall call a general meeting to be held within 45 days from the date of receipt of the letter from the shareholders.

In case the board of directors fails to convene the meeting within the period in paragraph two, the shareholders who signed the letter or other shareholders whose shares combined make up the amount as prescribed may summon the meeting on its own accord within 45 days from the date of the end of the period in paragraph two. In this case, the

general meeting shall be deemed a meeting called by the board of directors, and the company shall be responsible for expenses incurred from holding such meeting and any assistance as may be appropriate.

In case the general meeting called by shareholders under paragraph three fails to constitute a quorum as stipulated in this Articles of Association, the shareholders under paragraph three shall be jointly liable for any expenses incurred from holding such meeting to the company.

**Article 30.** To call a general meeting, the board of directors shall draft a notice of the summoning of a general meeting and specify the place, the day and the hour of the meeting and the agenda and topics to be presented to the meeting along with reasonable details by being specific as to whether the topics will be presented for information, approval or consideration as well as the board's opinion on the topics. The notice of summoning of a general meeting shall be sent to the shareholders not later than seven days before the date of the meeting and published in a local newspaper for three days consecutively and three days before the date fixed for the meeting.

The board of directors or person designated by the board of directors shall fix the date, time and place of the meeting. The place shall be in the locality in which the head office or branch of the company is located or other provinces nationwide as the board of directors deem appropriated.

**Article 31.** At the general meeting, a shareholder may authorize another person to attend and vote in the meeting as a proxy. A written authorization or proxy must be dated and signed by the authorizing shareholder and conform to the format prescribed by the Share registrar.

The written authorization shall be submitted to the chairman of the board of directors or a person to be named at the meeting before the proxy attends the meeting.

**Article 32.** In order to constitute a quorum of a shareholder meeting, there shall be shareholders and proxies (if any) attending amounting to not less than 25 persons or not less than one half of the total number of shareholders and in either case, such shareholders shall hold shares amounting to not less than 1/3 of the total number of shares sold by the Company.

At any shareholder meeting, if 1 hour has passed since the time specified for the meeting and the number of shareholders attending the meeting is still inadequate for a quorum, and if such shareholder meeting was called as a result of a request by the shareholders, such meeting shall be cancelled. If such meeting was not called as a result of a request by the shareholders, the meeting shall be called once again and the notice for calling such meeting shall be delivered to shareholders not less than 7 days prior to the date of the meeting. In this subsequent meeting, a quorum is not required.

**Article 33.** The Chairman of the Board of Directors shall be the chairman of the shareholder meetings. If the Chairman of the Board is not present at a meeting or cannot perform his or her duty, and if there is a Vice-Chairman of the Board, the Vice-Chairman present at the meeting shall be the chairman of the meeting. If there is no Vice-Chairman or there is a Vice-Chairman who is not present at the meeting or cannot perform his duty, the shareholders present at the meeting shall elect one shareholder to be the chairman of the meeting.

Article 34. The chairman of the shareholder meeting has the duty to conduct the meeting in compliance with the law and the Articles of Association of the Company relating to meeting and to follow the sequence of the agenda specified in the notice for calling the

meeting, provided that the meeting may pass a resolution allowing a change in the sequence of the agenda with a vote of not less than 2/3 of the number of the shareholders present at the meeting.

**Article 35.** In voting in a shareholder meeting, one share is entitled to one vote. Any shareholder having special interest in any matter shall not be entitled to vote on such matter, except for voting on the election of directors.

Voting shall be made openly unless at least 5 shareholders request a secret vote and the meeting resolved accordingly. The method for the secret vote shall be as specified by the chairman of the meeting.

#### **Article 36.** A resolution of the shareholder meeting shall require:

- (1) in an ordinary event, the majority vote of the shareholders who have the right to vote and attend the meeting. In case of a tie vote, the chairman of the meeting shall have a casting vote.
- (2) in the following events, a vote of not less than 3/4 of the total number of votes of shareholders who attend the meeting and have the right to vote:
  - (a) the sale or transfer of the whole or material parts of the business of the Company to other person(s);
  - (b) the purchase or acceptance of transfer of the business of other companies or private companies by the Company;
  - (c) the making, amending or terminating of contracts with respect to the granting of a lease of the whole or material parts of the business of the Company, the assignment of the management of the business of the Company to any other persons or the amalgamation of the business with other persons with the purpose of profit and loss sharing;
  - (d) the amending to the Memorandum or Articles of Association of the Company;
  - (e) the increase or reduction of the capital of the Company;
  - (f) the issuance of the Company's debentures;
  - (g) the amalgamation of the Company; or
  - (h) the dissolution of the Company.
- **Article 37.** The businesses to be considered and transacted in the annual ordinary general meeting are as follows:
  - to consider the report of the Board of Directors presented to the meeting in respect of operational result of the Company in the last year;
  - (2) to consider and approve the balance sheet and profit and loss statements:

- (3) to consider and approve the allocation of profits and dividend distribution;
- (4) to consider and elect the directors in replacement of those retired by rotation;
- (5) to appoint the auditor and determine the auditing fee; and
- (6) other business.

**Article 43.** The Company may not announce for any payment of dividends unless a resolution as to such payment of dividends was passed by the shareholder meeting or the Board of Directors meeting. In case of interim payment of dividends, dividends shall be paid only from out of profits.

Payment of dividends shall be made within 1 month of the date of the resolution of the shareholder meeting or of the meeting of the Board of Directors, as the case may be. The shareholders shall be notified in writing of such payment of dividends, and the notice shall also be published in a newspaper for not less than 3 consecutive days.

Article 47. The Company shall allocate not less than 5 percent of its annual net profit less the accumulated losses brought forward (if any) to a reserve fund until this fund attains an amount not less than 10 percent of the registered capital.

In addition to the aforementioned reserve fund, the Board of Directors may also propose to the shareholder meeting for passing resolution, allocating other reserve fund if the Board deems that it will be an interest of the Company.

- **Article 51.** The Board of Directors shall prepare and present to the annual general meeting of the shareholder for approval a balance-sheet and profit and loss statements as of the ending date of the Company's fiscal year. In this connection, the Board shall also have such balance sheet and profit and loss statements audited by auditor(s) prior to submitting to the shareholder meeting.
- **Article 54.** The annual general meeting shall appoint an auditor and determine the auditing fee of the Company every year. In appointing the auditor, the former auditor may be re-appointed.
- **Article 55.** The auditor may be a shareholder of the Company, but shall not be a director, officer, employee or person holding any position or having any duty in the Company.

#### (Translation)

Names and profiles of independent directors who may be appointed by shareholders as their proxies to attend the Annual General Meeting of Shareholders for the year 2022

Name Mr. Akarat Na Ranong

**Position** Independent Director and Chairman of the Audit Committee

Age 69 years

256 Soi Sukhumvit 55(Thonglor) Khlong Tan Nuea, Wattana, **Address** 

Bangkok 10110

Family relationship with executives of the

Company

None

**Educational background** Master's Degree ,Business Administration (Management),

Marshall University, USA.

Training relating to role and duties of director

Ethical Leadership Program (ELP 17/2019) (2562):IOD

Role of the Chairman Program (2560): IOD Director Certification Program (2556):IOD

Role of the Compensation Committee (2550): IOD

Director Accreditation Program (2550): IOD

Audit Committee Program (2547):IOD

Certificate, Leader Program, Capital Market Academy

(Class 6) (2008)

Shareholding in the

company

None

**Direct or indirect interest** in the agenda proposed to the Annual General Meeting of the Shareholders for the year 2022 for consideration

Agenda 6: To consider and approve the directors' remuneration

for 2022.

In this regards, the Independent Director who is named to be the proxy will act within the scope of proxy granted by the shareholders. If the proxy does not act within the scope, the shareholders who suffer damages can exercise the rights to legal proceeding according to the laws to the Company and the proxy.

#### (Translation)

Names and profiles of independent directors who may be appointed by shareholders as their proxies to attend the Annual General Meeting of Shareholders for the year 2022

Name Mr. Chatrapee Tantixalerm

**Position** Independent Director and Audit Committee

59 years Age

2 Soi Sri Sanguan Samsen Nok, Huai Khwang, Bangkok 10310 **Address** 

Family relationship with executives of the

Company

None

**Educational background** : - MBA Finance, Sasin Graduate Institute of Business

Administration of Chulalongkron University

Training relating to role and duties of director

· - Certificate, Corporate Governance for Capital Market

Intermediaries (2/2015): IOD

- Certificate, Director Accreditation Program (48/2005): IOD

Shareholding in the

company

None

**Direct or indirect interest** in the agenda proposed to the Annual General Meeting of the Shareholders for the year 2022 for consideration

Agenda 6: To consider and approve the directors' remuneration

for 2022.

In this regards, the Independent Director who is named to be the proxy will act within the scope of proxy granted by the shareholders. If the proxy does not act within the scope, the shareholders who suffer damages can exercise the rights to legal proceeding according to the laws to the Company and the proxy.

# Location map of the meeting's venue of The Annual General Meeting of Shareholders 2022 At Rachadamnoen Hall, Royal Princess Larn Luang Hotel, Bangkok 269 Larn Luang Road, Pomprab, Bangkok.

# แผนที่ โรงแรมรอยัล ปริ๊นเซส หลานหลวง กรุงเทพฯ



(ปิดอากรแสตมป์ 20 บาท) Duty Stamp 20 Baht

## แบบหนังสือมอบฉันทะ แบบ ข. Proxy (Form B.)

(แบบที่กำหนดรายการต่าง ๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนตายตัว)

(Proxy Form containing specific details)

ท้ายประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

(Ref: Notification of Business Develop Department of Re: Proxy Form (No.5) B.E.2550)

		เขียนที่								
		Written								
		วันที่	เดือนพ	.ศ						
		Date		ear						
(1)	ข้าพเจ้า		สัญชาติ							
	I/We		nationality							
	อยู่บ้านเลขที่	ถนน	ตำบล/แขวง	·						
	Address	Road	Sub-Distri							
	อำเภอ/เขต	จังหวัด	รหัสไปรษถึ							
	District	Province	Postal Coo	le						
(2)	•	เ แม็กซิไมซ์ โซลูชั่น จำกัด (มหาง								
	being a shareholder of <b>Matc</b> l	being a shareholder of Matching Maximize Solution Public Company Limited ("The Company")								
			กเสียงลงคะแนนได้เท่ากับ							
	holding the total amount of	shares and ha	aving the right to vote equal to	votes as follows						
	หุ้นสามัญ	หุ้น ออกเสียงลงคะเ	อกเสียงลงคะแนนได้เท่ากับ							
	ordinary share	shares and having th								
	หุ้นบุริมสิทธิ	หุ้น ออกเสียงลง <sup>ิ</sup> คะ	แนนได้เท่ากับ	เสียง						
	preference share	shares and having th	e right to vote equal to	votes						
	use de	tails in Remark No.4	pendent director of the company							
	(1)		อายุ	ปี						
	ا ما		age	years,						
	4		ตำบล/แขวง							
	residing at	Road	Sub-Distric							
			รหัสไปรษณี							
	District	Province	Postal Cod	e or						
	(2)		อายุ	ขึ						
			age	years,						
	อยู่บ้านเลขที่	ถนน	ต่ำบล/แขวง							
	residing at	Road	Sub-Distric							
	อำเภอ/เขต	จังหวัด	รหัสไปรษณี	ย์ หรือ						
	District	Province	Postal Code	e or						
	(3)		อายุ	ទី						
	(-)		age	years,						
	อยู่บ้านเลขที่	ถนน	ต่ำบล/แขวง							
	residing at	Road	Sub-Distric							
			รหัสไปรษณี							
	District	Province	Postal Code							



คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2565 Anyone of the above as my/our proxy holder to attend and vote at the Annual General Meeting of Shareholders for the year 2022

ในวันที่ 27 เมษายน 2565	เวลา 10.00 น		ณ ห้องราชดำเนิน โรงแรมรอยัลปรื้นเซส หลานหลวง เลขที่ 269 ถนน			
to be held on 27 April 2022	time 10.00 a.m.		หลานหลวง เขตป้อมปราบ กรุงเทพฯ 10100 at Ratchadamnoen Room, Royal Princess Hotel Larn Luang Bangkok, 269 Larn Luang Road, Pomprab , Bangkok			
หรือที่จะพึงเลื่อนไปในวัน เวลา และส or any adjournment at any date, ti (4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับ	me and pla	ace thereof.	แทนข้าพเจ้าในการประชุมครั้งนี้	ดังนี้ ดังนี้		
In this Meeting, I/we gran						
(1) 🗆 วาระที่ 1	เรื่อง	2564	, , ,	ประจำปี 2564 เมื่อวันที่ 28 เมษายน		
Agenda Item 1		for the year 202	1 held on 28 April 2021	nnual General Shareholder' Meeting		
		🗌 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนซ้าพเจ้าได้ทุกประการตามที่เห็นสมควร				
	☐ (ฃ) <sup>°</sup>	<ul> <li>(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.</li> <li>(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้</li> <li>(b) To grant my/our proxy to vote at my/our desire as follows:</li> </ul>				
			noxy to voic at my/our desire			
	Ш	เห็นด้วย Approve	L เมเหนดวย Disapprove	🗌 งดออกเสียง Abstain		
☐ วาระที่ 2 Agenda Item 2	เรื่อง Subject		รายงานผลการดำเนินงานของบริ e the Company's operating res			
	หมายเหตุ Remark		องที่รายงานเพื่อทราบ จึงไม่ต้อง ris for acknowledgement. The			
🗌 วาระที่ 3	เรื่อง	•		ำไรขาดทุนเบ็ดเสร็จ (งบดุลและงบกำไร ที่ 31 ธันวาคม 2564 ซึ่งผ่านการตรวจ		
Agenda Item 3	Subject	สอบของผู้สอบบัญชีรับอนุญาตแล้ว และรับทราบรายงานของผู้สอบบัญชี Subject To consider and approve the Financial Statements and the Statement Comprehensive Income (balance sheet and profit and loss statements) in respond the fiscal year ended as at 31 December 2021 which have been audited by certified auditor and acknowledge the Auditor's report				
	่ (ก) ็			้ เจ้าได้ทุกประการตามที่เห็นสมควร		
	<ul> <li>(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.</li> <li>(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้</li> </ul>					
	(b)	Γo grant my/our p	proxy to vote at my/our desire	as follows:		
		ห็นด้วย Approve	□ ไม่เห็นด้วย Disapprove	🗆 งดออกเสียง Abstain		
🗌 วาระที่ 4	เรื่อง			นทุนสำรองตามกฎหมาย และงดการ		
Agenda Item 4	Subject	To consider and dividend payme	nt from the operating results	of profit as the legal reserve and no		
			oxy to consider and vote on my/c อกเสียงลงคะแนนตามความประเ	our behalfas appropriate in all respects. สงค์ของข้าพเจ้า ดังนี้		
	(b)	Γo grant my/our p	proxy to vote at my/our desire	as follows:		
		ห็นด้วย Approve	□ ไม่เห็นด้วย Disapprove	🗆 งดออกเสียง Abstain		

## Enclosure 8

🗆 วาระที่	5	เรื่อง	พิจารณาและอนุมัติการแต่งตั้งกรรมการแทนกรรมการที่ออกตามวาระ					
Agenda Item	1 5	Subject	ubject To consider and approve the appointment of directors replacing those who retire by rotation					
		<ul> <li>(ก)ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร</li> </ul>						
	(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects							
		🗌 (ข)ใ	ห้ผู้รับมอบฉัน	ทะออกเสียงลงค	ะแนนตามความประ	สงค์ของข้าพเจ้า	ดังนี้	
		(b) T	b) To grant my/our proxy to vote at my/our desire as follows:					
	🗆 การแต่งตั้งกรรมการทั้งชุด							
	Vo	te for all th	e nominated	candidates as a	whole.			
		□ ı	ห็นด้วย		] ไม่เห็นด้วย		จออกเสียง	
			Approve		Disapprove	A	bstain	
			ารรมการเป็นร lividual nomi					
	1.	ชื่อกรรมก	าร	นายกมล รัตนไร	វម			
				Mr. Kamol Ra				
		□ ı	ห็นด้วย		] ไม่เห็นด้วย	□ 96	จออกเสียง	
		A	Approve		Disapprove	A	bstain	
	2.	ชื่อกรรมก	าร	นายภูมิชาย วัชร	เพงศ์			
			ctor's name	Mr. Poomchai		_		
			.ห็นด้วย		] ไม่เห็นด้วย		าออกเสียง • • •	
			Approve		Disapprove	A	bstain	
	3.	ชื่อกรรมก 		ดร.เยาวลักษณ์ Vaไลไล Da al	-			
			xor s name เห็นด้วย	Yaowalak Pool	tnong ,PnD ] ไม่เห็นด้วย	П.,	จออกเสียง	
			Арprove	_	Disapprove		bstain	
			**		**			
🗆 วาระที่	6	เรื่อง		1	ดค่าตอบแทนของกร 			
Agenda Item	6				ie directors' remui าและลงมติแทนข้าพ			
						•	propriate in all respects.	
					ะแนนตามความประ		0,	
			=		e at my/our desire			
		<u> </u>	ห็นด้วย		] ไม่เห็นด้วย	□ 36	จออกเสียง	
		A	Approve		Disapprove	A	Abstain	
🗌 วาระที่	7	เรื่อง	900E01011.2%	برا الله الله الله الله الله الله الله ال	, , , , , , , , , , , , , , , , , , ,		เของผู้สอบบัญชีสำหรับ	
T 919011	,	£ 9 E J	ปี 2565	ים שמיייוו ויייייות איייי	រណីឧក ក ក <b>ពិ</b> ក ខេម្មក	11 MOUTH 1010 11 16 11 1	<u> </u>	
Agenda Item	7	Subject		and approve t	he appointment o	f the Company	y's auditors and their	
		☐ / \9		on for the year 2		ו שוא ה	d & .	
			=		าและลงมติแทนซ้าพ dar and wata an myw			
					uer and vote on my. ะแนนตามความประ		propriate in all respects.	
					e at my/our desire		NIG VO	
			ห็นด้วย		] ไม่เห็นด้วย		จออกเสียง	
			Approve		Disapprove		bstain	
					-			
	8	เรื่อง		ง อื่น ๆ (ถ้ามี)				
Agenda Item	8			other matters ( เทะมีสิทธิพิจารณ	if any). าและลงมติแทนข้าพ	แจ้าได้ทุกประกา	รตามที่เห็นสมควร	
			=				propriate in all respects.	
🗌 (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้				ดังนี้				



สิ่งที่ส่งมาด้วย 8 Enclosure 8

		เห็นด้วย	🗌 ไม่เห็นด้วย	🗌 งดออกเสียง				
		Approve	Disapprove	Abstain				
(5)	การลงคะแนนเสียงของผู้รับมอบฉันทะใน และไม่ใช่เป็นการลงคะแนนเสียงของข้า Voting of proxy holder in any agend as a shareholder.	พเจ้าในฐานะผู้ถือหุ้น						
(6)	มีการพิจารณาหรือลงมติในเรื่องใดนอก ประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจ In case I/we have not specified my/ou	งได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ที่ประชุม ลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริง มอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers						
	or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.							
	กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ Any act performed by the proxy at said meeting except in case that the proxy does not vote as I specifies in the proxy for be deemed as having been performed by myself/ourselves in all respects.							
		ลงชื่อ/Signed		ผู้มอบฉันทะ/Grantor				
				•				
				•				
		-		•				
		-		•				

(b) To grant my/our proxy to vote at my/our desire as follows:

#### หมายเหตุ:

- 1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยก จำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
- 2. วาระเลือกตั้งกรรมการ สามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
- 3. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบ หนังสือมอบฉันทะแบบ ข. ตามแนบ
- 4. ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระคนใดคนหนึ่งของบริษัท ดังนี้เป็นผู้รับมอบฉันทะแทนผู้ถือหุ้น
  - (1) นายอัครรัตน์ ณ ระนอง หรือ
  - (2) นายฉัตรพี ตันติเฉลิม

(รายละเอียดประวัติกรรมการอิสระปรากฏตามสิ่งที่ส่งมาด้วยลำดับที่ 6)

#### Remarks:

- 1. The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to several proxies for splitting votes.
- 2. For Agenda appointing directors, the whole nominated candidates or an individual nominee can be appointed.
- 3. In case there is any further agenda apart from specified above brought into consideration in the Meeting, the proxy holder may use the Allonge of Proxy Form B. as attached.
- 4. The shareholder may appoint anyone of the following independent directors to be the proxy as follow;
  - (1) Mr. Akarat Na Ranong or
  - (2) Mr. Chatrapee Tantixalerm

(Information of independent directors were shown in the Enclosure 6)



## ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. Allonge of Proxy Form B.

การมอบฉันทะ ในฐานะเป็นผู้ถือหุ้น The appointment of proxy by tl		บริษัท แม็ทชิ่ง แม็กซิไมซ์ โซลูชั่น Matching Maximize Solution P	จำกัด (มหาชน) ("บริษัท") Public Company Limited ("The Co	ompany")
ในการประชุมสามัญผู้ถือหุ้นประจำ At the Annual General Meeting		or the year 2022		
ในวันที่ 27 เมษายน 2565	เวลา 10.00 น.	ณ ห้องราชดำเนิน โรง	แรมรอยัลปริ้นเซส หลานหลวง เลขที่	269 ถนน
to be held on 27 April 2022	time 10.00 a.m		าบ กรุงเทพฯ 10100 Room, Royal Princess Hotel Larn Luang Road, Pomprab , Bangkok	Luang,
หรือที่จะพึงเลื่อนไปในวันเวลาและ or any adjournment at any date 	, time and place the	ereof.		
(1) □ วาระที่ Agenda Item	เรื่อง Subject			
( a ) To grar □ (ข) ให้ผู้รับม	t my/our proxy to c อบฉันทะออกเสียงลง	ณาและลงมติแทนข้าพเจ้าได้ทุกประก consider and vote on my/our beha คะแนนตามความประสงค์ของข้าพเจ๋ vote at my/our desire as follows:	If as appropriate in all respects.	
	□ เห็นด้วย Approve	่ ่ ไม่เห็นด้วย Disapprove	🗆 งดออกเสียง Abstain	
□ วาระที่ Agenda Item	เรื่อง Subject			
( a ) To grar □ (ข) ให้ผู้รับม	t my/our proxy to c อบฉันทะออกเสียงลง	ณาและลงมติแทนข้าพเจ้าได้ทุกประก consider and vote on my/our beha คะแนนตามความประสงค์ของข้าพเจ๋ vote at my/our desire as follows:	If as appropriate in all respects.	
	□ เห็นด้วย Approve	□ ไม่เห็นด้วย Disapprove	🗆 งดออกเสียง Abstain	
□ วาระที่ Agenda Item	เรื่อง Subject			
<ul> <li>(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร</li> <li>(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.</li> <li>(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้</li> <li>(b) To grant my/our proxy to vote at my/our desire as follows:</li> </ul>				
	□ เห็นด้วย Approve	□ ไม่เห็นด้วย Disapprove	🗌 งดออกเสียง Abstain	
□ วาระที่ Agenda Item	เรื่อง Subject			
<ul> <li>(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร</li> <li>(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.</li> <li>(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้</li> <li>(b) To grant my/our proxy to vote at my/our desire as follows:</li> </ul>				
	□ เห็นด้วย Approve	□ ไม่เห็นตัวย Disapprove	🗆 งตออกเสียง Abstain	

(2) 🗆 วาระที่	เรื่อง	เลือกตั้งกรรมการ (ต่อ)	
Agenda Item	Subject	To approve the appointment of nev	v directors (Continued)
	ชื่อกรรมการ Director's name		
	Director's name ☐ เห็นด้วย	🔲 ไม่เห็นด้วย	🗌 งดออกเสียง
	Approve	Disapprove	Abstain
	ชื่อกรรมการ	2 isapprove	11000
	כו וואככווטש Director's name		
	☐ เห็นด้วย	🗆 ไม่เห็นด้วย	🗆 งดออกเสียง
	Approve	Disapprove	Abstain
	ชื่อกรรมการ		
	Director's name		
	🗌 เห็นด้วย	🗌 ไม่เห็นด้วย	🗌 งดออกเสียง
	Approve	Disapprove	Abstain
	ชื่อกรรมการ		
	Director's name		
	🗌 เห็นด้วย	🗌 ไม่เห็นด้วย	🗌 งดออกเสียง
	Approve	Disapprove	Abstain
	ชื่อกรรมการ		
	Director's name		
	🗌 เห็นด้วย	🗌 ไม่เห็นด้วย	
	Approve	Disapprove	Abstain
	ชื่อกรรมการ D: ,		
	Director's name	🗆 ไม่เห็นด้วย	
	LI เหนตาย Approve	Li เมเทนตาย Disapprove	∐ งดออกเสียง Abstain
	ชื่อกรรมการ	2 isapprove	11000
	Director's name		
	🗆 เห็นด้วย	🗆 ไม่เห็นด้วย	🗌 งดออกเสียง
	Approve	Disapprove	Abstain
	ชื่อกรรมการ		
	Director's name		
	🗌 เห็นด้วย	🗌 ไม่เห็นด้วย	🗌 งดออกเสียง
	Approve	Disapprove	Abstain
	ชื่อกรรมการ		
	Director's name		_
	🗌 เห็นด้วย	🗌 ไม่เห็นด้วย	🗆 งดออกเสียง
	Approve	Disapprove	Abstain

